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ORDER OF THE BOARD OF ALDERS OF THE CITY OF NEW HAVEN APPROVING THE CITY OF NEW HAVEN'S 2023-2024 ANNUAL ACTION PLAN STATEMENT OF ACTIVITIES AND USE OF COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG), HOME INVESTMENT PARTNERSHIP (HOME), HOUSING OPPORTUNITIES FOR PERSONS WITH AIDS (HOPWA), AND EMERGENCY SOLUTIONS GRANTS (ESG) FUNDS TO BE SUBMITTED TO THE DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT FOR FEDERAL FINANCIAL ASSISTANCE FOR PLANNING AND COMMUNITY DEVELOPMENT ACTIVITIES UNDER THE PROVISIONS OF TITLE I OF THE HOUSING AND COMMUNITY DEVELOPMENT ACT OF 1974 AS AMENDED, (PL 93-383); THE CRANSTON GONZALEZ NATIONAL AFFORDABLE HOUSING ACT OF 1990 AS AMENDED(PL 101-625); THE MCKINNEY - VENTO HOMELESS ASSISTANCE ACT OF 2000 AS AMENDED(PL 106-400); THE HOMELESS EMERGENCY ASSISTANCE AND RAPID TRANSITION TO HOUSING (HEARTH) ACT OF 2009; AND THE AIDS HOUSING OPPORTUNITY ACT (PL 102-550); HEREAFTER REFERRED TO AS "HOUSING AND COMMUNITY DEVELOPMENT PROGRAM ACTS" AND FOR ACTIVITIES TO BE FUNDED BY PROGRAM INCOME AND/OR REPROGRAMMING FUNDS FROM PRIOR GRANT YEARS

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WHEREAS, HUD requires the submission of a planning document incorporating housing and non-housing community development strategies in a consolidated plan to be prepared in accordance with the process prescribed in 24CFR Part 91; and

WHEREAS, the Mayor has submitted to the Board of Alders the proposed Fiscal Year 2023-2024 Annual Action Plan, year four of the BOA approved Five-Year Consolidated Plan covering Program Years 2020 through 2024, which includes a description of the community participation process, a needs analysis, objectives and priorities for the five-year strategy period; and

WHEREAS, under the provisions of Title I of the Housing and Community Development Act of 1974 (Public Law 93-383), as amended, (P.L. 93-383); the Cranston Gonzalez National Affordable Housing Act of 1990, as amended (P.L. 101-625); The McKinney-Vento Homeless Assistance Act of 2000, as amended(P.L. 106-400); the Homeless Emergency Assistance and Rapid Transition to Housing (HEARTH) Act of 2009; and the Aids Housing Opportunity Act (AHOA); and as further amended and authorized by the Housing and Community Development Act of 1992 (PL 102-550, approved October 28, 1992); hereafter referred to as "Housing and Community Development Programs" the Department of Housing and Urban Development is authorized to provide financial assistance to cities for undertaking and carrying out community development activities on an annual basis; and

WHEREAS, under the provisions of an Act concerning Community Development, Public Act No. 75-443, Connecticut Municipalities are authorized to undertake community development programs in accordance with the provisions of Title I of the Housing and Community Development Act of 1974, as amended, and Public Act No. 75-443; and

WHEREAS, in accordance with the federal regulations requiring Consolidated Submission for Community Planning and Development Programs (24 CFR 91), the Mayor has requested the preparation and has submitted to this Board the Fiscal Year 2023-2024 Annual Action Plan, Statement of Activities and Use of Funds for submission to the U.S. Department of Housing and Urban Development for the purpose of obtaining financial assistance to undertake and carry out community development activities; and

WHEREAS, the said Annual Action Plan, Statement of Activities and Use of Funds contains activities to be funded by program income and/or reprogramming of unused funds from prior years activities; and

WHEREAS, prior to submission to HUD of such proposed Fiscal Year 2023-2024 Annual Action Plan, Statement of Activities and Use of Funds, the Mayor and other public officials have heard citizen views on housing and community development needs; and

WHEREAS, there also has been presented to the Board, a Citizen Participation Plan; a description of consultation and outreach efforts; and information and data regarding the activities the City will undertake and carry out during the coming year with the financial assistance received from the Department of Housing and Urban Development under its Housing and Community Development Programs; and

WHEREAS, the Mayor, as part of the submission of the Annual Action Plan and Five-Year Plan, must sign program-specific certifications are also required; and

WHEREAS, the City prepared its initial Analysis of Impediments to Fair Housing Choice in 1996 and prepared a new update in June of 2020 to reflect activities undertaken to further fair housing and to reflect new data compiled as part of the development of the Five-Year Consolidated Plan for Housing and Community Development 2020 to 2024; and

WHEREAS, the 2020-2024 Five Year Consolidated Plan and 2023-2024 Annual Action Plan, Statement of Activities and Use of Funds has been on file at the office of Management and Budget, 165 Church Street, for at least thirty days prior to final submission to HUD for the purpose of public review; and copies of the Five-Year Consolidated Plan and Annual Consolidated Action Plan Statement of Activities and Use of Funds have been made available to the public; and

WHEREAS, the 2020-2024 Five Year Consolidated Plan and 2023-2024 Annual Action Plan, Statement of Activities and Use of Funds has been posted on the City's webpage www.newhavenct.gov for at least thirty days prior to final submission to HUD for the purpose of public review and previous Five-Year Consolidated Plans and Annual Consolidated Action Plans Statement of Activities and Use of Funds have been made available to the public; and

WHEREAS, in April and May 2023, this Board acting through the Joint Committee on Community Development and Health and Human Services will hold public hearings pursuant to notices published in accordance with Public Act No. 75-443 at which times the views of the public with respect to the needs, strategies, objectives and community development activities proposed in the

Five Year Consolidated Plan and Annual Action Plan Statement of Activities and Use of Funds were communicated to this Board; and

WHEREAS, this Board has received written or has provided the opportunity for written communications on the Annual Funds from the New Haven City Plan Commission, the New Haven Housing Authority, the LCI Loan Advisory Committee, the New Haven Development Commission or, has allowed such agencies thirty (30) days to review such plans; and

WHEREAS, this Board has also received or has provided the opportunity for written communications from various City officials and members of the general public regarding Fiscal Year 2023-2024 Annual Action Plan, Statement of Activities and Use of Funds; and

WHEREAS, it is necessary that this Board take appropriate official action respecting the City's Five-Year Consolidated Plan and Annual Action Plan, Statement of Activities and Use of Funds which forms part of the application to the Department of Housing and Urban Development for financial assistance under its Housing and Community Development Programs; and

WHEREAS, the City could be notified by HUD that the dollar amount of the City's entitlement allocations may be reduced or increased by Congress after the budget process has already commenced or been completed. This will require the City to make adjustments to its Annual Action Plan, Statement of Activities and Use of Funds. Such funding adjustments shall require proportional percentage reductions or increases to each activity and program affected by the adjusted HUD funding appropriations. Appropriation increases shall not exceed the original amount of the funding request of the individual activity.

WHEREAS, this Board is cognizant of the conditions imposed upon the Mayor and the City with respect to undertaking and carrying out community development activities under the provisions of the Housing and Community Development Program regulations and Public Act No. 75-443; and

WHEREAS, due to possible delays by the federal government regarding formula grant funding allocations, retroactive contractual agreements with non-profit agencies and consultants may be required in order to cover services provided for the entire current grant year period.

NOW, THEREFORE, BE IT ORDERED by the Board of Alders of the City of New Haven as follows:

1. It is hereby found and determined that:

- (a) The 2023-2024 Annual Action Plan, Statement of Activities and Use of Funds has been developed so as to give maximum feasible priority to activities which will benefit low or moderate-income families and persons, aid in the prevention or elimination of slum or blight, or that the activities contemplated in the plan in whole or in part are designed to meet other community

development needs having a particular urgency which cannot otherwise be met.

- (b) There has been (i) adequate information provided to citizens concerning the amount of funds available for activities proposed under the 2023-2024 Annual Action Plan and the range of activities which may be undertaken and other important program requirements, (ii) adequate opportunity for citizens to participate in the development of the plan, and (iii) adequate public hearings held by this Board to obtain the views of citizens on community development and housing needs.
- (c) The 2023-2024 Annual Action Plan Program will be conducted and administered in compliance with the Civil Rights Act of 1964 and 1968, P.L. 88-52 and P.L. 90-284, as from time to time amended, the Fair Housing Amendments Act of 1988, P.L. 100-430, section 109 of the Housing and Community Development Act of 1974, as amended, and Sections 31-26, 33-34, 53-35, 53-35a of the General Statutes.
- (d) The Mayor has consented to make the certifications required under subsection (b) of Section 104 of said Housing and Community Development Act of 1974, as amended, Section 106 of the Cranston-Gonzalez National Affordable Housing Act; Subtitle D of the Cranston-Gonzalez National Affordable Housing Act; Section 415 of the McKinney-Vento Homeless Assistance Act of 2000; and Section 854 of the AIDS Housing Opportunity Act.
- (e) In implementing the 2023-2024 Annual Plan Program the City shall comply with the provisions of Titles II and III of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970, P.L. 91-646, as from time to time amended.
- (f) All laborers and mechanics employed by contractors or subcontractors in the performance of construction work financed in whole or in part with assistance received under this chapter shall be paid wages at rates not less than those prevailing on similar construction in the locality as determined by the Secretary of Labor in accordance with the Davis-Bacon Act, as amended (40 U.S.C. 276a--276a-5): Provided, That this section shall apply to the rehabilitation of residential property only if such property contains not less than 8 units. The Secretary of Labor shall have, with respect to such labor standards, the

authority and functions set forth in Reorganization Plan Numbered 14 of 1950 (15 F.R. 3176; 64 Stat. 1267) and section 276c of title 40.

- (g) In implementing the 2023-2024 Annual Plan Program the City shall comply with Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u) and implementing regulations at 24 CFR Part 75. Section 3, as amended, requires that economic opportunities generated by certain HUD financial assistance for housing and community development programs shall, to the greatest extent feasible, be directed to low and very low-income persons, particularly those who are recipients of government assistance for housing, and to businesses that provide economic opportunities to low and very low-income persons.
- (h) In implementing the 2023-2024 Annual Plan Program the City shall comply with notification, inspection, testing and abatement procedures concerning lead-based paint as required by 24 CFR 570.608.
- (i) In implementing the 2023-2024 Annual Plan Program the City shall comply with provisions of Executive Order 12372, Intergovernmental Review of Federal Programs.

2. That the 2023-2024 Annual Action Plan has had an opportunity for citizen comment as outlined in the City's May 2020 Citizen Participation Plan.

3. That the 2023-2024 Annual Action Plan complies with the requirements of the U.S. Department of Housing and Urban Development and other applicable provisions of the law and regulations, subject to the securing of further local approvals which may be required.

4. That the 2023-2024 Annual Action Plan, Statement of Activities and Use of Funds as approved by this Board, complies with the requirements of Title I of the Housing and Community Development Act of 1974, as amended, (PL 93-383); the Cranston Gonzalez National Affordable Housing Act of 1990 as amended (P.L. 101-25); the McKinney-Vento Homeless Assistance Act of 2000 as amended (P.L. 106-400); the Homeless Emergency Assistance and Rapid Transition to Housing (HEARTH) Act of 2009; and the Aids Housing Opportunity Act (AHOA); and as further amended and authorized by the Housing and Community Development Act of 1992 (PL 102-550); Public Act No. 75-443 and other applicable provisions of the law and regulations subject to the securing of further local approvals, such as urban renewal plan amendments, which may be required.

NOW, THEREFORE, IT IS ORDERED that the 2023-2024 Annual Action Plan, Statement of Activities and Use of Funds having been incorporated in this Order by reference, is hereby approved

and the Mayor is authorized and directed to take all steps necessary to undertake and carry out the community development activities described in said plan; and

IT IS FURTHER ORDERED that the Mayor is authorized and directed to take whatever steps necessary to secure the approval of the 2023-2024 Annual Action Plan, Statement of Activities and Use of Funds and the City's application for financial assistance to the Secretary of Housing and Urban Development and make such other applications as are necessary to secure community development funds required by this City, including advances, discretionary and transition funds as authorized under the Housing and Community Development Programs.

IT IS FURTHER ORDERED that the Mayor is authorized to execute multi-year contractual agreements and/or amendments with HUD, contractors, consultants, and non-profit agencies irrespective of fiscal year, expenditure restrictions, Board of Alders approval or other ordinance restrictions in order to insure performance and efficient implementation of approved community development activities; and

BE IT FURTHER ORDERED that the Mayor has express approval to enter into an agreement with an effective date that relates back to the commencement of the current grant year regardless of when approval is obtained is hereby approved.

IT IS FURTHER ORDERED that the Mayor is authorized and directed to certify or give assurances, on behalf of the City, to the Secretary of Housing and Urban Development as to the matters determined and found by this Board; and

IT IS FURTHER ORDERED that in the event financial assistance is made available by the State of Connecticut under the provisions of Public Act No. 74-443 or related legislation to support the community development activities contemplated under the 2023-2024 Annual Action Plan, Statement of Activities and Use of Funds approved by this Board, that the Mayor is authorized to take whatever steps as are necessary to secure such financial assistance.

IT IS FURTHER ORDERED that CDBG public service contracts which have not been executed by January 31, 2024, may be reprogrammed into program year 2023-2024 public service activities. These reprogramming funds may be allocated only to organizations that submitted applications for CDBG public service funding in 2023-2024 application cycle. The reprogramming allocations will be recommended by the Mayor and approved by the Board of Alders.

IT IS FURTHER ORDERED that pursuant to the Consolidated Plan application requirements, prior to the authorization for and/or release of funding, all agencies and organizations receiving Consolidated Plan funds through the City must be current on all municipal taxes; provide proof of fiscal accountability including the filing of all federal tax forms 990 or 990EZ and the completion of the annual audits as required; and clear of all significant audit findings. These requirements must be met before execution of contractual agreements. If an agency is unable to fulfill these requirements, funding shall be reprogrammed.

IT IS FURTHER ORDERED that for projects requiring longer than a 12-month implementation period, any balances remaining at the end of the program year for such specific activities in the prior program year shall be combined with the current program year activity when the project is deemed viable by the City and is being funded for the same purpose in the current year.

IT IS FURTHER ORDERED that The Small Business Service Center and the Small Contractors' Development Program will provide the Joint Community Development and Human Services Committee with quarterly reports containing the following information:

- Type of business services provided.
- Number of businesses served and the name of the businesses.
- Number of businesses created and the name of the businesses.
- Number of jobs retained, the need for retention and the reason for the potential reduction, title of the position(s) and income levels of the position(s).
- Number of jobs created and the skill level, income level and whether training will be provided by the business.
- Total number of positions created and retained for New Haven residents.

IT IS FURTHER ORDERED that all CDBG Consolidated Plan Projects that have not expended any funding and have remained idle for a period of 13 months from the effective date of the award will be subject to reprogramming.

IT IS FURTHER ORDERED that CDBG Hardware funding that has been awarded to a non-profit organization for Project Delivery/Personnel shall not be released or expended until the organization has obtained full project financing or has commenced construction.

Consolidated Plan Activity	FY 23-24 Mayor's Proposed	Description
CDBG HARDWARE		
ACQUISITION		
LCI - Acquisition	\$ 35,000	City Activity - LCI's goal under the acquisition program is to rehabilitate, preserve, restore and conserve structures and properties with the goal of returning acquired property to the tax base via low/moderate homeownership or low/moderate rental units. Equally important is the utilization of acquired properties to enhance the quality of life of City residents and support public works, facilities and improvements. The success of LCI's acquisition program, as it correlates to LCI's mission, is the ability to provide property for commercial development, park or recreational uses, housing ownership opportunities, or other uses which will contribute to the general health of residents and provide safer, more stable neighborhoods. Eligible expenses under this program will be activity delivery costs, land cost, surveys, appraisals, title searches and other costs necessary to affect acquisition. Funding will be used in the CDBG eligible neighborhoods of Fair Haven, Dwight, Newhallville, Dixwell and Hill.

Consolidated Plan Activity	FY 23-24 Mayor's Proposed	Description
Habitat for Humanity	\$ 40,000	Habitat for Humanity requests CDBG funding to assist with the acquisition of six vacant lots or single-family homes in the Hill, Newhallville, Fair Haven, Fair Haven Heights, Amity or West Rock neighborhoods. Habitat will construct or substantially rehabilitate these acquired properties to create six new single-family energy efficient homes which will be sold to low income working families. Habitat for Humanity builds single-family homes in partnership with a qualified low-income family or individual. Potential homeowners must have incomes between 30-60% of the AMI and are required to help build their homes with a minimum of 400 hours of volunteer labor or "sweat equity". Homes are sold at below cost with a zero percent interest 25 year mortgage held by Habitat. No bank financing is involved. CDBG funds are used for property acquisition only. Construction is financed with leveraged funding from a variety of sources including private foundations, financial institutions, corporations, religious congregations and donations from private individuals. Volunteer labor from throughout Greater New Haven and in-kind support helps to complete property construction at below market costs.
<i>DISPOSITION</i>		
LCI - Property Management	\$ 298,227	City Activity: The Property Maintenance Program provides the repairs and operating expenses necessary to maintain housing units acquired through tax foreclosure proceedings to prevent further blight conditions in deteriorating neighborhoods primarily in low and moderate-income areas. Buildings are secured, debris is removed, and overgrowth is cut down on these blighted properties.
<i>ECONOMIC DEVELOPMENT</i>		
LCI - Economic Development Commercial Development- Main Street Project	\$ 288,966	City Activity: Funds will be used to support activities which include joint marketing efforts in commercial areas; business planning assistance; façade and building renovations through the city's Façade Improvement Program; Streetscape improvements such as the installation of public infrastructure upgrades to sidewalks, curbs, street furniture, street trees, planters, signage, and other permanent improvements to entryway corridors in critical commercial districts. Specific program elements are intended to enhance the physical infrastructure, stabilize commercial districts and support employment growth in the districts. Funding may also support acquisition costs of commercial properties/structures and support of commercial development.

Consolidated Plan Activity	FY 23-24 Mayor's Proposed	Description
Economic Development Corporation of New Haven (Project: Collab)	\$ 20,000	Location: 28 Orange Street. With CDBG funding, Collab will provide high-quality entrepreneurship programming to support entrepreneurs. Funds will support direct programmatic costs for two cohorts of the Collab Accelerator for FY2024 (July 2023 - June 2024), as well as support wraparound accessibility services (including interpretation, childcare, Zoom and space rental). With the CDBG funding and partnership, Collab will be able to provide high-quality entrepreneurship programming to support entrepreneurs in neighborhoods across the City of New Haven. Funds will support direct programmatic costs for two cohorts of Collab's program — the Collab Accelerator. The cohorts to be supported include: 1) High-Touch Staff Support for Program Training, Implementation, and Coaching: Collab takes an intensive approach to working with entrepreneurs of all backgrounds. Collab staff and program managers provide weekly 1-on-1 coaching sessions and weekly educational workshop trainings. 2) Wraparound Services for Program Accessibility: Many people of color, low-income, and women entrepreneurs face logistical, financial, and psychological barriers to entrepreneurship and participating in programs. To address these barriers, Collab provides (1) Zoom access for virtual programming; (2) Office Hours for 1-on-1 support before and after the program; (3) Interpretation and translation services; childcare and more throughout the City of New Haven. Project anticipates assisting 45 persons in the Accelerator Program and 75 persons the Office Hours Program.
EMERGE Connecticut	\$ 40,000	Location: 830 Grand Ave. EMERGE is committed to helping formerly incarcerated adults make a successful return to their families and their communities. EMERGE operates a Transitional Employment Program offering paid, part-time job training and employment to the clients they serve. To ensure long-term independence and success of program participants, EMERGE provides wraparound supportive services like parenting classes, life coaching, and mental health services. The program model is designed to prepare clients for future jobs and family life and to end the pattern of recidivism. To ensure success of the program, EMERGE has requested CDBG funding to compensate the provision of services including a job and life coach to assist with goal setting, training and service plans, job placement after training and providing life skill coaching. Funds will also support a supervisor/peer mentor to work alongside clients on job sites; and a project director to monitor program implementation and measure outcomes. The program proposes to provide services to 45 participants.
Office of Economic Development - Small Contractor Development	\$ 78,961	City Activity. Funding will be used to support programming that helps small, local, minority, and women-owned construction companies achieve economic growth through increased opportunities, bid notification, technical assistance, project-specific training, goal-setting and monitoring, and services that maximize the growth and profitability of businesses. The Small Contractor Development program will use CDBG funds to provide project monitoring, technical assistance, training, workshops and networking events to address challenges faced by small, minority and women-owned construction businesses. Over the upcoming year the SCD Program will use funds to support its Build Green Contractor Training Program will provide small businesses with training opportunities to participate in the local green and energy efficient building market. Funds will also support the provision of

Consolidated Plan Activity	FY 23-24 Mayor's Proposed	Description
		Construction Business Literacy workshops. The program is projected to benefit 375 persons.
Hope for New Haven/CERCLE	\$ 20,000	81 Olive Street: CERCLE works with early childcare programs operating in the City of New Haven to help them understand the issues affecting their businesses, and the resources they need to continue to offer quality childcare and education to New Haven's young children, to operate small and medium-sized businesses essential to the viability of their community, and to provide employment opportunities throughout the city. With CDBG grant funds, CERCLE seeks to continue its work to support early childhood education businesses by improving the professional development and the business practices of early childhood educators operating businesses in New Haven. With the funds requested, CERCLE will strengthen the framework for its Early Childhood Education ECE Teacher Apprentice Program/ High School Achievers Program, a new pilot program between CERCLE, the New Haven Public Schools (NHPS), and Southern Connecticut State University. This pilot program will allow NHPS high school students interested in pursuing careers in the teaching field to receive a minimum of one year of paid on-the-job training at a NAEYC accredited childcare program, access to higher education courses at no cost, and free ECE professional development training. The goal for this pilot is to equip a minimum of ten (10) high school students who have successfully completed the training program with at least one year of work experience, their Child Development Associate (CDA) Certificate, and at least twelve Higher Education course credits upon graduation from high school.
Office of Economic Development - Small Business Resource Center Initiative	\$ 280,917	City Activity: The City's Office of Economic Development (OED) will use funding to provide direct technical assistance to startups and existing businesses through the Small Business Resource Center Program (SBRC). OED will work with businesses on issues related to business planning, securing capital, management and operations, and expansion and growth. Program participants will be provided with one-on-one counseling, referrals to partners, access to educational programs, and referrals to funders for capital. The proposed project will address the City's stated priorities regarding employment opportunities with the creation of more successful new businesses. SBRC's assistance will support new entrepreneurs' ability to start new businesses. SBRC also will provide technical assistance to help entrepreneurs with existing businesses better operate and grow their business. This project will further enhance the City's development of new employment opportunities by connecting entrepreneurs with local banks and early-stage business investors. The project will also provide access to resources, including financing and ongoing mentoring and guidance. Finally, this project will help increase employment opportunities by helping existing businesses identify new markets and grow their sales, with better marketing, advertising and social media.
PUBLIC IMPROVEMENTS		

Consolidated Plan Activity	FY 23-24 Mayor's Proposed	Description
rids	\$ 20,000	45 Dixwell Ave.: Funds will be used for the purchase and installation of exterior security lighting and audio equipment for the observation rooms. LED fixtures will be installed on the front exterior of the building, which is approximately 115 ft long. These fixtures will provide enhanced lighting and security for neighborhood residents as they pass our building on Dixwell Avenue. The side entrance and parking area will also be enhanced with new LED fixtures to increase safety and security for staff and program participants. 'rkids will also purchase and install audio equipment for the observation rooms, providing enhanced services to families.
Boys & Girls Club of New Haven (United Workers, Inc.)	\$ 20,000	253 Columbus Ave.: The Boys and Girls Club Clubhouse was built in 1989 and very little work to the infrastructure has been done in the 30 years since the building was opened. Last year, CDBG funds were allocated to support heating unit replacement. This year, funds are being requested to complete the air quality improvements with replacing the facility's mounted AC units to enhance and improve air quality. In preparing for the roof being replaced in the near future, the units will be raised to be ready for future improvements.
LCI - Public Improvements	\$ 25,000	City Activity: The Administrative Services Division of LCI uses public improvements funding on permanent improvements. This funding provides necessary repairs to public facilities: shelters, health care centers, and any other public use structure or land such as neighborhood gardens to support neighborhood revitalization and stabilization. The applicant must be the legal owner of the structure or can provide proof of a long-term lease agreement. The Activity must be in an income-eligible census tract, or the facility must provide services for predominately low/moderate income clients (at least 51% of the beneficiaries).
Leadership, Education and Athletics in Partnership, Inc. (LEAP)	\$ 20,000	31 Jefferson St.: LEAP seeks funds to support key renovations of the LEAP Community Center in New Haven's Wooster Square neighborhood. LEAP's community center provides a safe place for academic enrichment, college preparation, athletics, swim classes, dance instruction, arts, gardening and cooking classes (all free of cost). The building is one of the oldest continuously operating youth centers in the country and was built over 100 years ago. The proposed repairs include replacing the wooden floors of the dance studio and gym as well as making needed repairs to the HVAC system. These renovations are essential in a 100-year-old building, which has sustained a lot of wear and tear over the decades. Much of the damage to the flooring of the dance studio and gym is due to water damage from an old and leaky roof (which was recently replaced with skylights). HVAC repairs are also long overdue. While some improvements to the HVAC system have been made over the past year, there remains a strong need for funding assistance to replace the building's boiler and re-insulate the building to prevent spikes in temperature during the summer and drops in temperature in the winter, which greatly hinder building usability. Funds will be used toward the cost of hiring contractors to carry out the aforementioned repairs to the dance studio, gym, and HVAC system. The community center serves over 1,300 children and adults annually.

Consolidated Plan Activity	FY 23-24 Mayor's Proposed	Description
The Mary Wade Home, Inc.	\$ 25,000	118 Clinton Avenue: Funds will be used to purchase and install new commercial carpet at the Kimberly Acute Care and Short-term Rehabilitation Center. Mary Wade serves many of the oldest and frailest seniors living in Greater New Haven, with a total population of 210 on any given day. The Kimberly Center's 94 care beds are usually filled to capacity. As such, the Kimberly Center's corridors and other areas must withstand a great deal of heavy use each day, through foot traffic, wheelchairs, medical equipment, meal carts, and other use. Through nearly 15 years of routine use, there are many worn, uneven and torn/threadbare areas in the Kimberly Center's carpets. Unfortunately, this situation creates some walking and tripping hazards for residents, patients, visitors and staff. Despite frequent proper cleaning, the flooring cannot be restored to "like new" condition. The project involves replacing the 15-year-old floor coverings in the Kimberly Center with new, low-maintenance commercial-grade carpet tiles that will ensure a healthier care environment for patients, residents, staff, and visitors. With this project, the environment of care within the Kimberly Center will be safer, cleaner and more hygienic, and contribute to the health of 300 patients/residents, staff, and many visitors.
REHAB/PRESERVATION		
LCI - Code Enforcement	\$ 1,113,998	City Activity: The Code Enforcement program will proactively enforce local housing, building, health, fire and zoning codes and eliminate and reduce slum and blighting influences in the City. CDBG funded Code Enforcement activities are conducted in the City's low- and moderate-income areas, which include Census Tracts 1402, 1403, 1405, 1406, 1407, 1413, 1415, 1416, 1421 and 1423. These tracts correspond with the City's Dixwell, Dwight, Newhallville, Fair Haven, Hill and West Rock neighborhoods. In accordance with CDBG regulations it allows the City of New Haven to adequately staff the Code Enforcement Division with Inspectors capable of working with other Departments to enforce code compliance in targeted deteriorating geographical areas and to implement a program (Livable City Initiative program) aimed at arresting further deterioration of its housing stock. The City implements a Code Enforcement Program under CDBG with the purpose of providing daily housing inspections, follow up and data entry, interdepartmental referrals to police, fire and health, as needed. Code Enforcement also coordinates the Residential Licensing Program and Section 8 inspections on behalf of the Housing Authority prior to rental. Proactive programs such as the Residential Licensing Program are required by Ordinance for every rental unit in the City of New Haven. All rental units are to have a posted rental license that the unit is up to state and local codes prior to occupancy. Each geographical location has a Code Enforcement Inspector and Neighborhood Specialist that surveys the neighborhood daily for compliance issues, blight, vacant buildings, and surveys the housing stock for deterioration and unsafe structures that may need to be referred for condemnation if found to be unfit for human occupancy. The Housing Code Enforcement division responds to tenant issues, City Departments, social service agencies and the general public. Citations are given for housing code violations and penalties are levied for non-compliance. All referrals and tenant issues are logged into a central data base for tracking and reporting purposes.

Consolidated Plan Activity	FY 23-24 Mayor's Proposed	Description
Continuum of Care - 501 Quinnipiac Serenity House	\$ 33,600	501 Quinnipiac Ave.: Continuum of Care, Inc. provides comprehensive residential services, case management, crisis services, and housing support services to adults challenged by psychiatric disabilities, developmental disabilities, homelessness, and substance abuse treatment needs while maintaining their rights and dignity as productive members of society. Continuum of Care (CoC) is requesting funds to rebuild an original second-floor deck at one of its Extended Living Programs, Serenity House, located at 501 Quinnipiac Avenue in New Haven. The current second-floor deck is part of the original construction and is showing signs of age and deterioration, as well as not being up to current building code. This creates a significant safety concern, as this deck is also used as supplemental egress in the event of emergency evacuation. The reconstruction of the second-floor deck will increase safety for the residents and staff of this facility, serve as a safe and stable egress in the result of an emergency, and ensure the building is up to code. 5 individuals reside in the structure.
Marrakech - 615-617 Whalley Ave	\$ 13,000	85 Englewood Drive: Marrakech owns a 3-unit building at 615-617 Whalley that currently houses 5 individuals. These individuals have disabilities and receive services from Marrakech. The funds requested will support the renovation of the bathroom in the first-floor unit to allow for the tenants to age in place. The renovations proposed will make the bathroom safer and more accessible. The bathroom renovation will benefit the 2 persons occupying the first-floor unit.
LCI - Residential Rehab	\$ 387,181	City Activity: The Administrative Services Division of LCI uses this program to help existing homeowners with a vested interest in their neighborhoods, who lack the funding to correct housing or building code issues, upgrade energy efficiency, systems replacement, handicap accessibility and other repairs of a non-luxury nature, with grants or loans from this source of funding. LCI also provides assistance to non-profit agencies with gap financing for project hard costs. The projects must be construction ready and fully financed except for a moderate gap. This funding is for staff costs for project delivery, rehabilitation hard costs for gap financing and lead based paint evaluation for the residential loan program. The funding objective is to benefit L/M income housing.
Neighborhood Housing Services of New Haven (Rehab)	\$ 40,000	NHS works to provide decent affordable housing to meet the needs of individuals, families, and the community. We provide a unique opportunity for low- and moderate-income families to become homeowners without sacrificing either the quality of their living space or their long-term financial stability. The rehabilitation of severely blighted properties can transform a neighborhood's physical appearance and increase the property value of existing homes. CDBG funding will support the complete gut rehabilitations of currently blighted properties and other NHS services that work toward the agency's goals of neighborhood stabilization and revitalization. NHS has identified three properties to date and expect to identify three more prior to the start of the program year. The three houses already identified are 572 Winthrop Avenue, 470 Howard Avenue, and 27 Frank Street. Three additional houses are TBD. All will be gut rehabs.
NEW CONSTRUCTION		
Beulah Land Development Corp. - 245 Munson St.	\$ 20,000	245 Munson St - To support BLDC's efforts to develop affordable housing, and increase home-

Consolidated Plan Activity	FY 23-24 Mayor's Proposed	Description
		ownership opportunities in the Dixwell/Newhallville community. The project will serve to increase the supply of quality affordable housing available to low-to moderate-income households, as well as establishing and maintaining a suitable living environment for area residents. CDBG funds will be used to provide support for the new construction project at 245 Munson Street which is a single-family homeownership project.
Hardware Totals	\$ 2,819,850	
PUBLIC SERVICE		
Agency on Aging - Grocery Delivery Program	\$ 5,000	Office Location: 117 Washington Ave., North Haven: The Agency On Aging (AOASCC) will use the requested funding to support its grocery delivery program. Qualified individuals receive 2 bags of groceries. Funding will be used to support a supervisor for project oversight, add drivers and provide mileage reimbursement and stipends for volunteers who assist with the preparation of the food bags, delivery of the groceries and completion of nutritional risk assessments for the clients they encounter.
BHcare Hope Family Justice Center	\$ 15,000	Location: 127 Washington Ave. 3rd Fl. West, North Haven 06473. Funds will be used to partially cover the Site Managers salary of the Hope Family Justice Center, who plays a critical role in maintaining the operations during the pandemic.
BHcare Umbrella Center for Domestic Violence Services	\$ 15,000	Location: 127 Washington Ave. 3rd Fl. West, North Haven 06473. Funds will be used to continue supporting the role of a full-time Housing Specialist station at the New Haven Safe House, who will assist survivors of domestic violence and their children find safe, suitable and stable housing after leaving the safe home.
Boys & Girls Club of New Haven	\$ 15,000	Location: 253 Columbus Ave. New Haven 06519. Funding will be used to cover the salaries of two staff members: Program Director and Area Director who will ensure quality youth programming.
Casa Otonal - Senior Lunch Program	\$ 10,000	Location: 148 Sylvan Ave.: Funds will be used to support the senior lunch program. Funds will allow Casa Otonal to expand the provision of culturally sensitive meals by servicing more individuals and by providing transportation to/from its facility. For many this may be their only meal of the day. As part of providing the service, Casa Otonal is able to identify mental, emotional and physical health issues. Funds would directly help to cover overhead expenses, provide transportation, and increase outreach efforts. Funds would pay partial salaries of the program coordinator, a cook, prep/assistants; support a shuttle bus driver, and help purchase food and supplies.
Catholic Charities Archdiocese of Hartford/ Centro San Jose	\$ 10,000	Location: 290 Grand Ave. Funds will be used on youth program staff salaries and benefits necessary for providing the programming. The proposed program will also work with Yale University, which is providing in-kind supports from staff and student volunteers to assist youth in preparing and applying to colleges, increasing their success in enrolling in college and addressing racial inequity issues. CDBG funds will pay a portion of the Youth Coordinators salary and the salary of a part-time Youth Worker.
Children In Placement	\$ 10,000	Location: 155 East Street, Suite 202. Funds will be used to recruit, train and support volunteers working with staff who manage the cases as assigned by the court. Children in Placement is state sanctioned and the only agency of its kind to provide volunteer Guardian ad Litem to the court.

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Christian Community Action, Inc.	\$ 10,000	Location: New HOPE Housing Program, 660 Winchester Avenue. Funds will be used to cover the following positions at the New HOPE Housing Program - full-time Housing Intake Coordinator, a full-time Family Coach, a Director of Housing Services (.5 FTE), a full-time Program Administrative Assistant and a full-time maintenance assistant.
Community Action Agency of New Haven, Inc.	\$ 10,000	Location: 419 Whalley Avenue. Funding will be used to help expand CAANH's Financial Capability Center (FCC) program. The FCC will allow increased financial literacy for domestic violence survivors and their children. Assistance with financial coaching including, budgeting, building assets/savings, and assisting with free credit counseling and housing expenses. Funds will also be used for training supplies, materials and software. All other funds will be used to support additional space, utilities and insurance to conduct the program.
Downtown Evening Soup Kitchen - Dinner Program	\$ 10,000	Location: 266 State St. New Haven. Downtown Evening Soup Kitchen (DESK) provides food assistance to people experiencing homelessness or living in poverty in New Haven by serving nightly meals. Funds will be used to provide professionally prepared, nutritious meals to people experiencing homelessness or living poverty as a means of both providing for their health and wellbeing, as well as to urge them to connect with support service providers. Funds will be used to partially fund two positions – Food Services Manager & Food Services Coordinator.
Downtown Evening Soup Kitchen - Drop-In & Resource Center	\$ 15,000	Location: 266 State St. New Haven. Under this project proposal, DESK will provide life-saving basic needs to people experiencing unsheltered homelessness at its Drop-in & Resource Center (DRC), alongside client engagement services and outreach. By expanding that meal service into a drop-in center with longer hours and more services, they now offer a place for people to count on, feel comfortable in, and trust. The DRC allows DESK to provide not only meals but Basic Needs Services, linkages to housing and support services, and medical outreach. Basic Needs Services include not only a place of refuge from severe weather for people on the street, —but also food, beverages, coffee/tea, restrooms, clothing, cold weather gear, hygiene products and toiletries, first aid supplies, Wi-Fi access, charging stations, computers and printers, phone access and mail service. Funds will be used to support the provision of services at the Drop-In Resource Center by funding the salary of the maintenance specialist and 3 DRC specialists.
Downtown Evening Soup Kitchen, Inc - Olive St. Pantry	\$ 10,000	Location: 266 State St. New Haven. DESK provides a critical piece of this food assistance framework through weekly program known as The Olive Street Pantry formerly known as the Downtown pantry. Proposed funding would support two part-time positions - a Volunteer Coordinator who manages and oversees the 25+ onsite volunteers, and a Pantry Specialist to conduct client intake onsite and pick-up donations from a variety of community partners.
Edgewood PTA	\$ 5,000	Location: 737 Edgewood Avenue. Funds will support the Edgewood PTA Child Care Program. Funds will enable Edgewood PTA Child Care to increase childcare slots from 55 to 65 students in the after-school program while continuing to offer before and after school childcare slots on a sliding fee scale tuition. Edgewood PTA Child Care will hire 2 – 3 Assistant Teachers in order to maintain student teacher ratios per Connecticut's Office of Early Childhood education and support the salary of the Program Director and Head Teacher. Funding will

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		also support the provision of enrichment programs such as tutoring, arts, culture, instruments and dance.
EIR Urban Youth Boxing	\$ 10,000	Location: 540 Ella T. Grasso Blvd., New Haven. Elephant In the Room Boxing Club (EIR) is a co-ed youth boxing gym. EIR Urban Youth Boxing Club will use boxing to build character and positive social development among the children in the area. This low-cost boxing program will provide exercise, build self-confidence, improve healthful living of the participants and encourage education with boxing as the basis. Outcomes in the short term may be difficult, but we can expect improved muscle tone, weight loss, and improved cardiovascular function. Funds will be used for salaries to operate the program partially funding the Executive Director and trainers and providing volunteer stipends. Funds will also be used for boxing equipment, Covid related PPE, cleaning supplies, leasing of the facility, electricity, internet, mobile/land line phone services, and custodial services, trash removal, and accounting.
Elderly Services Dept. - City of New Haven	\$ 10,000	City Activity. 165 Church St. New Haven. Funding will be used to support the Elderly Services department's social engagement and life enhancement opportunities, while providing expanded means of transportation for seniors living in New Haven-based senior housing, attending the senior centers and senior residents of New Haven. This funding will allow for cooking classes to be provided with a nutritional element that will educate seniors on the benefits of healthy eating and connect those lessons to the receipt of farmers market vouchers along with materials to support the varying training classes provided by local entities/agencies with a focus on health and wellness along with a picnic in the park to bring all senior centers together as a unit. Transportation will afford seniors the opportunity to attend a trip to The Big E on Connecticut Day, the Senior Volunteer of Year Luncheon, the Annual Holiday Hill Senior Picnic, Apple Picking and shopping at local orchards, trips to local museums and theaters, shopping and lunch outings.
Elm City International	\$ 10,000	Location: 360 Fountain St. #40, New Haven. ECI is requesting funding for its "College Readiness Academy". This project includes a reading and writing program, college counseling, and college follow-through programs. The goal of this project is for all student participants to be academically prepared for college, have the tools to apply to college and financial aid, and have access to the resources needed to succeed once they are in college so that they thrive and graduate. The funding that is being requested will go towards the salary of ECI's Reading and Writing Teacher. It will also help fund a College Counselor and its head mentor and academic tutors who assist students after school and at the summer academy. Funds will also help to provide academic supplies.
Gather New Haven	\$ 9,000	Location: 470 James St. #7. Gather New Haven is seeking support to invest in youth employment opportunities through establishing a new cohort of Growing Entrepreneurs (GE) participants. Gather will use CDBG funds to pay participants wages, fund the services of a professional naturalist to guide invasive species removal, support staff salaries for hours spent on this program, and to purchase supplies. The Gather Community Entrepreneurship Manager will recruit new cohort members during the spring and continue the cohort through the summer and fall. Participants can choose a track: (1) working with a professional

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		<p>naturalist to remove invasive plants, maintain trails, and create and install signage at our nature preserves; (2) working with Gather's staff to fix compost bins, raised beds, and fencing at our community gardens; or (3) working with the on four active community farms, including supporting the operation of the Saturday farm stand in season. Staff and partners mentoring across these projects will offer lessons in operating a social enterprise, professional conduct in addition to the aforementioned hireable skills. The Growing Entrepreneurs Program provides the students with job and life skill training that sets them up for success in high school and in future jobs and secondary education. Student participants will receive a stipend/wage to participate in the program and all funds will go to pay youth stipends and to purchase program supplies.</p>
Hannah Gray Development Corp.	\$ 8,000	<p>Location: 241 Dixwell Ave. New Haven. The funds requested will be used to provide low-income elderly residents with health and wellness on-site along with other activities to boost social engagement which has proven to slow mental and physical deterioration. Programs include visiting nurses, blood pressure screening, nutritionists, chair exercise, etc. Funds will be used to fund a portion of the program coordinator position, supplies for programming and costs for health and wellness services. The program coordinator is essential to the program. This position coordinates and facilitates various resident wellness, fitness, supportive and social services between the tenants and outside agencies. Outside health and wellness costs include Visiting Nurse services necessary to assess new residents and periodically offer monitoring services to existing residents; a dietician from Yale New Haven Health for nutrition and meal guidance; a Massage Therapy Program to improve blood flow and depression; and other social, health and wellness programming.</p>
Higher Heights Youth Empowerment Programs	\$ 10,000	<p>Location: 157 Church St. 19th FL. New Haven. Higher Heights Youth Empowerment Programs, Inc. is requesting funding to support its Financial Literacy/College Program for students in grades 9 – 12 in New Haven. Through partnership with Liberty Bank and Farmers Insurance, students and parents go through a series of Financial Literacy workshops to learn about credit/debt management, insurance and wealth building/management. Through the College Access Program students and parents are exposed to colleges and universities and learn and understand the college planning process. Students are also assisted with applying and enrolling in college. Through a partnership with the University of New Haven, students can enroll in the Higher Heights Charger Program to earn – 6 college credits. CDBG funding will help support students with transportation to the University's campus and school supplies to successfully complete the courses. Funds will also support a part-time College Access Advisor, program materials and supplies.</p>

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Inspired Communities Inc. (Adult Institute)	\$ 10,000	<p>Location. 31 Lander St. New Haven. The Inspired Communities Inspired Adult Institute will be located in Newhallville. The objectives of the program are to create economic opportunity and support neighborhood engagement in New Haven adults (primarily Newhallville residents) earning less than 80% of the area median income. These objectives are to help local adults turn their skills and experiences into employment opportunities, including microbusiness and self-employment opportunities for people who face difficulty obtaining employment because of their past history, and to provide opportunity for participants to engage in positive neighborhood empowerment. Outcomes are to support the adults participating in the program to have developed a path towards a steady income stream that is based on their skills, experience and passions, and to have discovered how to engage in community empowerment activities. When adults join the Institute, they will receive orientation and information about the program and its goals: to create opportunity and engagement for our participants. They will then choose one of two tracks for participation: (1) Community empowerment: Participants will learn about how business and government run; how the structures affect our community; how decisions are made; and how to influence those decisions. Participants will identify their priorities and practice communications to engage and impact their community. (2) Economic Development (Business and employment re-imagined): Participants will utilize an inventorying process to identify their experiences, strengths, skills, and passions. They will brainstorm with staff and mentors to develop a plan for their own employment or business future. They will learn basic business skills including marketing, budgeting, billing, and compliance. They will also be assisted in trials of their micro-business with local community partners. The funds requested will pay for staff and other necessary program expenses to support the adult participants who have joined the program.</p>
Inspired Communities Inc. (Youth Institute)	\$ 10,000	<p>Location. 31 Lander St. New Haven. The program is designed to help youth obtain new skills and experiences, and to expand their vision of their individual potential. The Inspired Communities Inspired Youth Institute will be located in Newhallville. The Youth Institute will serve residents of the City of New Haven under the age of 18, primarily those 7 – 12 years old and living in Newhallville. When youth join the Institute, they will receive orientation and information about the program and its goals: to create opportunity and engagement for our youth. They will then participate in programming, which is based in Newhallville history and culture and focused on economic futures and civic engagement. It will support children in learning: - How does government work, - How do people earn a living, and how does a community support a business environment, - What is our urban ecology, how do we affect it and how does it affect us (including Newhallville's legacy of industrial toxic waste), - Health and wellness, connected to social determinants of health, and - Street Literacy, including reading and math and the history of our community. The funds requested will pay for staff and other necessary program expenses to support the children and youth who have joined our program.</p>

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Integrated Refugee & Immigrant Services	\$ 10,000	<p>Location: 235 Nicoll St. 2nd FL. New Haven. Recent immigrants face many barriers to providing adequately for the needs of their families and to fully integrating into the community. Immigrants are often barred from or have limited access to public benefits, including health care, income support and SNAP (food assistance). Many immigrants seeking employment and education face language barriers and difficulty in transferring employment credentials to the United States. IRIS' Services for Undocumented Neighbors (SUN) program allows specialized case managers to support recent non-refugee arrivals in gaining access to legal services, employment authorization and other government benefits for which they may be eligible.</p> <p>The SUN team provides case management services for its clients, using a strength-based assessment model, that offers long-term support for successful integration. Additional wrap-around services provide clients with support in education, health, housing and legal matters. Ensuring our clients have access to these kinds of services allows us to fulfill our mission to help displaced people establish new lives, regain hope, and create self sufficiency. IRIS requests funds to support the salary of a SUN case manager. Case management lies at the heart of IRIS's approach to assisting newcomers in meeting basic needs and integrating into the community. Case managers assist immigrants in finding housing, food assistance, health care, education, job training and, where work authorization has been granted, employment. In order to meet the growing need, IRIS will create an additional case manager position in the SUN program. The requested funds would be used to support this case manager position.</p>
JUNTA for Progressive Action	\$ 17,500	<p>Location: 169 Grand Ave. New Haven. Junta offers no-cost social services, legal services, immigration services, adult education, and youth programs to over 2,000 low-income individuals annually. Services are interconnected to achieve the greatest net benefit for the intergenerational households served. Junta's Case / Crisis Management Services are at the core of what they do. The case management team provides socioeconomic security with direct support and educational tools, leading to transformative changes at both the individual and community levels. Junta assists participants with the coordination of benefits for applicable State or Federal assistance programs (e.g. SSI/SSD, Housing Assistance, Food Stamps, Medicaid, Medicare, etc.) and administers food assistance and vouchers, offers legal advocacy, and conducts translation and interpretation services. Junta's crisis services team offers bilingual and culturally-sensitive services to help participants' obtain government aid by guiding them through various state and municipal application processes. For many participants, limited English, bureaucratic jargon, illiteracy, and the digital divide hinder their capacity to find and apply for aid. The global recession, inflation and burgeoning housing crisis continue to disproportionately impact Latinx communities in New Haven. CDBG funds will be used to support salary costs for the case management team.</p>

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Liberty Community Services	\$ 12,000	Location: 153 East St. New Haven. Liberty has two goals: 1) help people who are experiencing homelessness or at risk of being homeless secure and maintain permanent housing; and 2) provide essential services to support people in maintaining their housing. On a national level, libraries have found people experiencing homelessness and other social service needs tend to gravitate to them. Libraries serve as a safe place where people can wash up, protect their possessions, use a restroom, and find a quiet spot to feel control over their environment. To response to this, in 2014 Liberty, together with the public library, provided "Library Office Hours" in order to meet with homeless two times a week. Although the support of the program has allowed for expanded services and availability, increased demand for this service is still evident, measured by the number of persons who use the service and the number of people who can not be accommodated during the office hours. The CDBG funds requested will be used to increase this intervention to meet the needs. With these funds, Liberty will hire one full time case manager to work 35 per week at lves and 1 part time case manager to provide a 4 Hour block of office hours at Fair Haven, Wilson and Stetson.
Literacy Volunteers of Greater New haven	\$ 15,000	Location:5 Science Park. New Haven. Literacy Volunteers provides evidence-based tutoring programs that increase adult learners' literacy and English-speaking skills to expand economic opportunities. CDBG funds will support program staff salaries and to support tutors in the agencies free education programs. The focus of their work in the upcoming program year is outreach, access and equity. The priority is outreach to new and returning students and tutors. Literacy Volunteer programs are prioritizing applied literacy programming such as citizenship testing, drivers license preparation, completing job applications, and job interview skills.
Mary Wade Home, Inc.	\$ 15,000	Location 118 Clinton Avenue. New Haven. Mary Wade's primary objective under this program is to provide its Medical and Weekend Transportation program and to increase outreach to some of the communities most isolated and economically disadvantaged seniors. CDBG funding would help to provide additional rides and supplement the cost for low income elderly members of the New Haven community. The funding would allow them to continue to serve those in need of adequate, reliable transportation. Funds requested will be used to pay a portion of the salaries for the van drivers associated with providing medical and weekend transportation services to seniors in the community who are licensed and trained to assist seniors of varying abilities. A potion of the funds will also be used for vehicle upkeep.

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New Haven Ecology Project - Common Ground	\$ 15,000	358 Springside Avenue: Funding is requested to support Common Ground's Kids Unplugged after school program. CDBG funds will support the cost of offering reduced program fees for low-income New Haven families. Funding in the amount of \$28,000 is requested for Common Ground's Kids Unplugged after-school program. This program is run by New Haven Ecology Project, Inc. (NHEP), better known in the community as Common Ground. These programs serve New Haven children in grades K – 8 and take place at Common Ground (358 Springside Ave.), in the West Rock neighborhood of New Haven. The Kids Unplugged after-school program is offered every day that school is in session. Program activities are farm and nature-based, focused on physical activity, health and nutrition, play, and social/emotional wellness. CDBG funds will be used to pay a portion of the salary for Common Ground's Director of Community Programs for time spent overseeing the Kids Unplugged after-school program, as well as the Kids Unplugged Program Manager for direct program delivery. Funds will also be used to pay a portion of the cost of employing part-time environmental educators to directly lead after-school programs and program materials and supplies.
New Haven HomeOwnership Center	\$ 10,000	Location: 333 Sherman Avenue. The New Haven HomeOwnership Center (HOC) offers the education and support needed to create empowered homeowners. The objectives of the HOC are to increase access to homeownership for low- and moderate-income families by: 1) providing pre-purchase homebuyer education and counseling that will enable future homebuyers to understand the process of buying a home, and obtaining down payment assistance and an affordable mortgage; 2) helping homebuyers to obtain purchase/rehab mortgages or rehab loans combined with affordable mortgages when rehab work is required on the houses they are purchasing; 3) assisting distressed homeowners facing hardships in avoiding foreclosure through mortgage delinquency and foreclosure prevention counseling; and 4) providing workshops and classes on: Homebuyer Education, Landlord Education, Budgeting, Credit and Financial Management, Home Maintenance 101, and Energy Conservation.
New Haven Pop Warner	\$ 20,000	Location 230 Ashmun Street. Funding would be used to purchase and recondition new equipment for training and playing, fields. Also requesting materials and supplies, medical supplies, advertising, printing, liability insurance, postage and inspection fees necessary to run the program safely..
New Haven Reads	\$ 25,000	Location: 45 Bristol St. New Haven. Funds will be used to support the one-on-one tutoring program. The largest expense, over 80%, is for salaries. (Rent and utilities at two of the four locations are paid for by Yale.) New Haven Reads has a large, dedicated and diverse staff that ensures that students are getting the best, individualized attention befitting their needs. They are requesting partial funding for the salaries of two of our Site Directors. The Site Director position is integral to the success of our program.

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New Haven YMCA Youth Center	\$ 10,000	<p>Location: New Haven YMCA Youth Center, 52 Howe Street. As a leading nonprofit committed to nurturing the potential of every youth and young adult, supporting their social-emotional, cognitive and physical development. The Central Connecticut Coast YMCA continues to give youth an enriching and safe experience. Experienced and caring staff and volunteers model the positive core Y values of caring, honesty, respect and responsibility that help build character. The New Haven YMCA Youth Center is requesting CDBG Funds to support programming at its teen/young adults center located at 50 Howe Street. This program will be specifically for youth of low to moderate income, between the ages thirteen to twenty-one. At the New Haven YMCA Youth Center, teens and young adults are helped to reach their potential and thrive in a safe, trustworthy setting. As part of the Walk-In Program, the YMCA offer a variety of programs to capture the interest of its participants. Currently, the program is available 3-4 days per week, throughout the year. During program hours, they provide recreation hours with open gym, pick-up basketball games, mentoring, a tutoring program to help support academic achievement, as well as a game room as part of the program. With the support of CDBG funding, the YMCA would be able to further expand program offerings for teens/young adults to encompass career exploration, social/emotional support, post high school planning, financial literacy, and entrepreneurship. This would be made possible by adding two social/emotional coaches as well as a certified teacher to help support the above expansion of our program offerings. During 2022, at least 150 participants used the program.</p>
New Haven Youth Soccer	\$ 10,000	<p>The program provides the opportunity for kids to have a place to play soccer and find purpose. The funding request will allow for players to have financial assistance and participate at low or no cost. The more financial assistance received, the more players can be provided services. In order to put a player on a team the league must pay an estimated \$400 child to cover equipment and fees. In addition to uniforms to ensure players all have the same look, financial aid is available for children and families who cannot cover the registration fee. So far, they have not turned a player away who could not afford our program. The overhead expenses of running the nonprofit come from donations and financial assistance.</p>

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New Reach	\$ 12,000	<p>Location. 269 Peck St. New Haven. New Reach will utilize CDBG funds to support the FISH Pantry to Pantry food distribution program. Specifically, funds will be used to provide 50% of salary, fringe, and associated costs for the Pantry Manager, small portions of the salaries for the FISH Operations Manager and the QA staff. They are also requesting \$15,000 to be used to purchase needed, healthy food at wholesale costs that are not available or not available in sufficient quantities from the CT Foodshare foodbank. In January 2023, FISH (Food in Service to the Homebound) merged with New Reach, Inc. FISH has provided critical food services to people who are homebound in Greater New Haven and cannot access traditional food pantries for more than 50 years. Unfortunately, FISH was no longer able to sustain their operations and meet the challenge of the high and ever-rising demand for support to households facing food insecurity in this region. New Reach and FISH, already having a strong partnership, assessed their alignment for mission, and the agencies decided to merge to solidify their united position. While still retaining their own 501(c)3 designation, FISH is now fully under the New Reach umbrella of services. 750 households will benefit from the pantry services.</p>
Next Level Empowerment	\$ 5,000	<p>The Next Level Warm Line, staffed by formerly incarcerated people, will serve as a de-escalation service open nightly from 5 pm to 6 am. Returning citizens will be able to call the warm line when they find themselves in situations that they are unable to handle on their own, and speak to a peer who they feel they can safely confide in. Additionally, the warm line will be able to refer individuals to daytime services for long-term care, which will provide the existing ecosystem of service providers in New Haven with more participants by using personal trust to make impactful, long-term referrals. CDBG funding will be used to support the staffing, technical, and marketing costs associated with the warm line. Next level will hire two staffers, known as Peer Support Specialists, to manage the warmline process. The warm line will be staffed every night from 9 pm to 6 am by one Peer Support Specialist, who will be paid \$15/hr, and every evening from 5 pm to 9 pm by Next Level's President Ray Boyd or Chief Operating Officer Jacqueline James. Warm line staffers, all justice-impacted individuals, will receive in-kind warm line training from the Connecticut Department of Social Services, as well as additional training including first aid and crisis intervention. In addition to staffing, some CDBG funding will be used to fund the warm line calling system, and a small portion of requested funds will be directed to a general fund that warm line staffers will use to meet the immediate needs of callers, whether they be transportation to a service provider, a meal, or other short-term assistance of less than \$20. Some CDBG funding will also be used to support staff time and materials used in marketing the warm line to returning citizens in New Haven.</p>

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Power in a Shower	\$ 10,000	Location of Office - 3308 Edson Avenue, Bronx, NY: To serve the unsheltered population by providing showering facilities and supplies through a mobile shower facilities. Funds will be used to provide new undergarments, t-shirts, feminine products, shampoo, conditioner, lotion, towels, hand sanitizer, disposable masks, disposable gloves, cleaning and disinfecting supplies, insurance, gas, tolls, salaries, stipends, water, mobile repairs, public storage, advertising and outreach.
Project MORE, Inc. - Re-entry Program	\$ 7,981	Location: 830 Grand Ave. Project MORE provides structure and a systematic process to reintegrate formerly incarcerated citizens into the Greater New Haven community and provide necessary services. The program will assist residents released by the CT Department of Correction. Staff will assist returning residents who may be homeless, unemployed and disconnected from their families. Project MORE would use the funds requested to add to its current staff. There would be one part-time Retention Case Manager and an additional Community Service worker. Clients for the retention and community service program would come from the Walter Brooks Halfway House. The Case Manager would work with facility staff and clients to determine needs upon discharge. The Retention Case Manager will utilize community contacts along with each client's Parole Officer to meet their needs. The community service staff would supervise clients, while residing in the facility and in various projects within the City of New Haven. The program focus is to assist returning citizens with their rehabilitation and completion of their conditions of parole. By achieving this goal, recidivism can be reduced and safety enhanced. Case management services will assist clients to be productive citizens, through education, employment, stable housing, family and social support, mental health and substance abuse treatment and sobriety.
Project MORE, Inc. Re-entry Welcome Center	\$ 55,000	Location: 830 Grand Ave. This program request supports the Project MORE Re-Entry Welcome Center. The purpose of the center is to provide services and supports to assist formerly incarcerated individuals in their successful re-entry into the community. The proposed project will increase current programming by continuing to provide staff who can address client needs through case management and career resources. It will enhance the ability to provide continued service as well as providing food for individuals returning from incarceration and supplies needed for programming. All clients of the program are encountering at least one barrier to successful reentry. Providing case management services helps them receive the support necessary to tackle each barrier and reach their goals. Case managers improve the quality of life of clients by providing them with access to stable housing; support and access to services for mental health; support and access to services for substance use disorder; employment; training; education and more.
rKids Family Center	\$ 10,000	Location: 45 Dixwell Ave. New Haven 06511. Funds will be used to support the consulting Child Psychologist and visiting Nurse/APRN, who will make up part of the clinical team providing services to infants, toddlers, and their families.
Sickle Cell Disease Assoc.. Of America, Southern CT	\$ 15,000	Location: 545 Whalley Ave. New Haven. Funds will complement efforts of providing prevention and awareness of sickle cell disease (SCD) since the disease is genetically transmitted. Funds will be used establish a health/education marketing campaign using social media outlets. Funds will be used to target high schools, college and university campuses and the overall

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		community to bring awareness to the genetically transmitted disease
Solar Youth	\$ 10,000	Location: 53 Wayfarer St. New Haven. Youth participate over the summer and after-school during the academic year in hands-on environmental education and youth development activities. They go on at least 5 full-day adventure trips per season. Youth Educator Interns co-lead programs. As part of the program, youth complete Community Service Action Projects (C-SAP's) each season which engage youth in activities aimed at improving their neighborhoods. Through the C-SAP process, youth identify local issues that affect the health of people and the environment, and then seek solutions through problem-solving and youth-led action. C-SAPs may include direct action (e.g. a park, community or river clean-up), education (e.g. an anti-litter, anti-bullying or anti-violence campaign), or citizenship (e.g. letter-writing or visits to public officials). Youth are the leaders in all aspects of the projects, and learn first-hand how to be agents of positive change. Funds will be used to support the hiring of an additional Youth Educator in order to meet demand to enroll more youth.
Student Parenting and Family Services	\$ 7,000	Location: 181 Mitchell Drive. New Haven. Student Parenting and Family Services operates the Elizabeth Celotto Child Care Center on-site at Wilbur Cross High School, and has designed its program to: 1) Facilitate the access of adolescent parents to public education; 2) Provide school-based, integrated support services for adolescent parents and care for their children, including early childhood and parenting education, and social services; 3) Foster the emotional, educational, social and physical development of the children of adolescent parents; and 4) Improve the academic, social and economic outcomes of adolescent parents. Funding will supplement SPFS's existing child care, early childhood education and parenting support by providing mental health services and crisis intervention to adolescent parents enrolled in SPFS's program. The goal of these critical supplemental services is to help adolescent parents remain in and graduate from high school and transition successfully to college or regular employment, and support their young children's cognitive, physical and social-emotional development. The funds will support staff salaries, a mental health consultant, and project supplies.
The Greater New Haven O.I.C.	\$ 5,000	Location. 95 Fountain St. PO Box 3255 New Haven. The Greater New Haven OIC is requesting funding to pay for Patient Care Technician, CAN Training and Phlebotomy Technician Training. Training will be provided at Harborview School of Phlebotomy and will provide the education needed to qualify clients for employment opportunities. Funding will cover cost of instructors and CNA licensing. Funding will provide training to 30 individuals.

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Winning Ways	\$ 5,000	279 N. Main St Branford, CT 06405 (Provides services in collaboration with various New Haven based organizations): Funds requested will be used to fund salaries for teachers and the Executive Director for course management and enactment. Winning Ways plans to implement 3 separate programs: Empower to Employ, Financial Literacy, and Spit & Paint. The 3 classes under the umbrella program requesting CDBG support are as follows. Empower to Employ: provides employment acquisition coupled with short- and long-term career goal formation. Financial Literacy: provides bank account, credit and debit card acquisition, budget and debt payoff plan, as well as financial knowledge, confidence, and arithmetic education. Spit & Paint: instilling morals, interpersonal relationship and emotional skill development, problem-solving, critical analysis and fluid thought ability, and self-esteem through arts and sports for children from disadvantaged backgrounds. Funds will also be used to supply materials for these classes such as books, notebooks, educational materials, virtual infrastructure and software, travel to and from course locations, and data collection, documentation, and analysis.
Youth Entrepreneurs	\$ 7,000	1441 Dixwell: YE's Generation Genius Program caters to the needs of youth in New Haven that live below the poverty line. The hands-on immersion programs were developed to teach and inspire middle school and high school students to prepare as leaders in the industrial, nonprofit, and government sectors by integrating positive social and emotional learning, community engagement, and entrepreneurial workforce skills. The Generation Genius Program will run for approximately fifteen (15) weeks throughout the academic school year and six (6) weeks during the summer. The Generation Genius Program consists of an After-School, In-School, Saturday Academy, and Summer Enrichment Program. During the After and In-School Program. Youth will have the opportunity to focus on all areas of academia and businesses that specialize in science, technology, engineering, and mathematics (STEM) related matters. This program combines these subjects with business entrepreneurship by engaging students in designing products or services. YE has partnered with Southern Connecticut State University to host participating youth for approximately six (6) weeks during summer months for the Summer Enrichment Program. Our high school participants will have the opportunity for exposure to campus life, while focusing on academics and entrepreneurship. Funding will assist with program development and YE's ability to increase the amount of youth served in a year's time frame. With additional funding, YE would have the capacity to hire three (3) to four (4) part-time staff and two (2) full-time employment coaches in the summer to assist with vocational development for youth. In addition to increasing staff, YE would be able to support youth with food, transportation, and emergency stipend assistance.
Public Service Totals	\$ 525,481	
PLANNING & ADMINISTRATION		
Federal Regulatory Requirements - City Plan	\$ 111,860	City Activity. Funding will be used to support City Plan's role in performing Environmental Reviews on behalf of the Consolidated Plan programs, this task requires a dedicated staff person who is able to prioritize this as a primary job activity. Knowledge of local historic and environmental context is critical for the task and this position is currently filled dedicated Planner II staff. CDBG funds are allocated to an existing Planner II position that will be primarily

Consolidated Plan Activity	FY 23-24 Mayor's Proposed	Description
		responsible for performing Environmental Reviews and related activities, historic preservation and neighborhood planning activities.
General Administration-M&B/Finance	\$ 420,576	City Activity. Provide for the administration and coordination of the various components of the Consolidated Plan program. Specific tasks include technical and administrative support such as the coordination of the application process, from application development, public notification, public meetings; determination of project eligibility; oversight of compliance to federal regulations and systematic monitoring, responsible for meeting HUD reporting requirements, establishment of budgets, processing and review of payment requests, and assistance with contract preparations for sub-recipients. Coordination of related Consolidated Plan projects and reports, preparation of responses to federal and municipal findings, authorization, training and oversight of staff approved to access HUD's on-line Integrated Disbursement Informational System (IDIS) and any coordination and preparation of related requirements, i.e., Impediments to Fair Housing Plan, Consolidated Plan, Citizen Participation Plan, etc.
General Administration-CSA	\$ 168,205	City Activity. To provide for the administration of the CDBG program which consists of the following items: annual HUD reporting, processing and reviewing of payment requests, monthly financial reporting, assistance with the funding application process, preparation of responses to HUD, assist with preparation of HUD mandated reports, data entry into HUD's online Integrated Disbursement Informational System and monitoring of CDBG Consolidated Plan activities to ensure compliance with federal regulations.
Planning & Admin Totals	\$ 700,641	
HOME		
CHDO Set-Aside	\$ 212,294	The City of New Haven is required to set aside 15% of its allocation specifically for CHDOs. It is to be used for various eligible activities such as acquisitions, construction expenses etc. Up to 10% of the set-aside can be used for predevelopment activities and expenses in the form of acquisition or seed loans to determine project feasibility.
Downpayment and Closing	\$ 50,000	Homebuyer down payment and closing cost assistance program which gives a Homebuyer assistance towards the costs of buying and down payment. Homebuyer is required to complete pre-and post-counseling to receive these funds.
EERAP	\$ 200,000	Energy Efficiency Rehabilitation Assistance Program (EERAP) which will help homeowners improve their utility costs by making certain eligible improvements under the program. This Program is complimenting the Neighborhood Stabilization Program and the mission to stabilize our neighborhoods in this economic crisis. These funds will allow the program to reach the low, moderate and middle-income residents of New Haven.
HOME Admin City of New Haven	\$ 141,529	Cover program costs, monitoring and other allowable administration costs associated with the administration and oversight of the HOME Program.

Consolidated Plan Activity	FY 23-24 Mayor's Proposed	Description
Housing Development	\$ 811,468	Funds will be used for acquisition, new construction or rehabilitation of affordable homeownership and on a limited basis, rental units. Developers of affordable housing seeking such funding will be required to submit application to LCI throughout the program year. Developers may be non-profit housing providers, for-profit providers, CHDOs and LCI equity investments). Loans and grants will be approved at the discretion of LCI. Criteria for funding includes: capacity and track record of developer, financial feasibility of project, need for proposed housing and conformity with the City of New Haven's Consolidated Plan along with the mission of the City of New Haven for the development year.
Program Income Housing Development	\$ 20,000	Program Income funds will provide for the rehabilitation and construction of low income owner-occupied structures and rental properties. The highest priority is given to developments with homeownership as the outcome.
HOME Totals	\$ 1,435,291	
ESG		
Columbus House Overflow Shelter	\$ 70,000	ESG Shelter. Location 586 Ella T. Grasso Blvd. New Haven 06519. Funds will be used to support the men's Seasonal Overflow Shelter that will operate from mid-November to mid-April. Case management on-site will help the men obtain housing and explore employment/income opportunities.
Columbus House Rehousing	\$ 60,000	ESG Rapid Rehousing Location: 586 Ella T Grasso Boulevard, New Haven. Funds will be used to provide subsidies for 37 people experiencing homelessness. Eligible clients will receive a security deposit and short-term rental assistance, all paid directly to the landlord.
Liberty Community Services - Supportive Services/Street Outreach	\$ 44,656	ESG Street Outreach Location: 153 East St. New Haven 06511. Funds will be used to support a full-time Outreach Navigator plus supervision to conduct outreach and linkage to services within a specific geographic area that encompasses Fair Haven, The Sunrise Café (serving 100 breakfasts), DESK, The Green and surrounding areas, specific encampments and the Library. The focus is on assistance in obtaining permanent housing, employment counseling and assistance in obtaining Federal, State and local assistance.
Liberty Community Services Prevention	\$ 45,000	ESG Prevention. Location: 153 East St. New Haven 06511. Funds will be used to provide security deposit assistance and/or first month's rent to Greater New Haven county residents that are literally homeless and aid in obtaining permanent housing, and rental arrearage assistance to renters who are at risk of homelessness due to possible evictions.
New Reach Rehousing	\$ 45,000	ESG Rapid Rehousing Location: PO Box 8068 New Haven 06513. Funds will be used for the salary, fringe and associated costs for 1FTE Case Worker, 0.12 FTE of RRH Program Manager, who will be responsible for oversight and supervision, and 0.9 FTE of the Quality Assurance Specialist who will ensure that the desired client data are tracked and outcomes are attained. Following an individual action plan co-created by the case worker and client, will link households to an array of community supports to help them achieve long-term self sufficiency.

Consolidated Plan Activity	FY 23-24 Mayor's Proposed	Description
Power in a Shower	\$ 30,000	ESG Street Outreach. Location: 3308 Edson Ave. Bronx, NY 10469. Funds will be used for the following: new undergarments (male & female), t-shirts, feminine products, shampoo, conditioner, cleaning and disinfecting products., general liability insurance, gas, tolls, salaries, stipends, water, mobile repairs inside and out, public storage for mobile trailer, website location information, and anything else that is required to bring and provide the needs to the unsheltered population to their community.
City of New Haven Admin	\$ 23,891	City Activity. To plan and coordinate the City's ESG activities, provide technical assistance, assist with contract preparation, payment processing, monitoring and to facilitate the review process and oversee compliance with federal regulations and Standards of Care guidelines.
ESG Totals	\$ 318,547	
HOPWA		
Columbus House	\$ 140,000	Location: 586 Ella T Grasso Boulevard, New Haven 06519. Funds will be used to support 9 individuals living with HIV/AIDs, who are experiencing homelessness or at risk of becoming homeless in New Haven, including comprehensive case management and direct housing assistance in order to keep the client housed and connected to critical support services.
Independence Northwest	\$ 210,000	Location: 1183 New Haven Road, Suite 200, Naugatuck 06770. Funds will be used to provide scattered-site tenant based rental assistance for 25 clients and their families in the Greater Waterbury area.
Leeway	\$ 74,950	Location: 40 Albert Street, New Haven 06511. Funds will be used to serve 30 residents in the Residential Care Housing Program. Services will include a service plan, addressing their discharge goals and locating safe and affordable housing. 5 residents will receive STRMU assistance.
Liberty Community Services	\$ 365,000	Location: 153 East St. New Haven 06511. Funds will be used to provide subsidized rents for those that fall within the low to extremely low poverty guideline obtain permanent housing within the community.
New Reach	\$ 356,000	Location: PO Box 8068 New Haven 06513. Funds will be used to continue assisting households impacted by HIV/AIDs in the New Haven region through the supportive housing program (SHP). Assistance is provided to the client and their families.
Stay Well	\$ 105,000	Location: 80 Phoenix Ave. Suite 201 Waterbury 06702. Funding will be used to support PHP and STRMU. Funds will also be used to cover 50% of the Housing Coordinator salary.
City of New Haven Admin	\$ 38,689	City Activity. To plan and coordinate the City's HOPWA activities, provide technical assistance, contract preparation, invoice processing, monitoring and facilitate the review process and oversee compliance with federal regulations and Standards of Care guidelines.
HOPWA Totals	\$ 1,289,639	