### **CHECK LIST FOR ALDERMANIC SUBMISSIONS**

x Cover Letter x Resolutions/ Orders/ Ordinances x Prior Notification Form x Fiscal Impact Statement - Should inclu- Supporting Documentation (if applical Disk or E-mailed Cover letter & Order  IN ADDITION IF A GRAN  X Notice of Intent X Grant Summary	ole) · VT:
Executive Summary (not longer than 5	June 1, 2022
Date Submitted:	
Meeting Submitted For:	June 6, 2022
Regular or Suspension Agenda:	Regular
Submitted By:	Acting Chief Regina Rush-Kittle
MAYOR OF THE CITY OF NEW HAVEN TO DEPARTMENT OF JUSTICE, OFFICE OF COULD OFFICER RECRUITMENT AND RETEXCEED \$175,000.00 TO DEVELOP A LATERENTION TOOLKIT TO ENHANCE OU	THE CITY OF NEW HAVEN AUTHORIZING THE TO SUBMIT AN APPLICATION TO THE U.S. COMMUNITY ORIENTED POLICING SERVICES, ENTION PROGRAM, IN AN AMOUNT NOT TO W ENFORCEMENT RECRUITMENT AND JR CURRENT EFFORTS AND TO ACCEPT SUCH ALL DOCUMENTS AND CONTRACTS AS
Comments: LEGISTAR FILE	ID LM-2022-0291
Coordinator's Signature:	Q3
Controller's Signature (if grant):	blad Di · C
Mayor's Office Signature:	6-7070 with any questions.

Regina Rush-Kittle
Acting Chief of Police



Justin Elicker Mayor

# CITY OF NEW HAVEN DEPARTMENT OF POLICE SERVICE ONE UNION AVENUE | NEW HAVEN, CONN. | 06519

(203) 946-6333

newhavenct.gov

June 1, 2022

The Honorable Tyisha Walker-Myers President, Board of Alders City of New Haven 165 Church Street New Haven, CT 06510

Dear Alder President Walker-Myers,

In accordance with the Order of the Board of Alders authorizing the Mayor to apply for and accept all grants on behalf of the City of New Haven, passed October 17, 1994, I am writing to respectfully request the Honorable Board to approve the submission of an application to the U.S. Department of Justice, Community Oriented Policing Services Office, for a one year, \$175,000.000 grant for the New Haven Police Department (NHPD) to develop an Officer Recruitment and Retention Toolkit.

As you know, despite a budgeted strength of 408 sworn officers, the NHPD has only 336 actual officers, a vacancy rate of about 18%. Like other departments across the country, NHPD is facing challenges with recruiting and retaining qualified officers. This funding would enable the Professional Standards and Training Division to develop a toolkit to more successfully recruit and retain personnel. For example, as interactions with police officers are among the main reasons current officers are attracted to a career in law enforcement, our current team of recruiters could be expanded to a larger task force of patrol and leadership that works on a regular basis to enlist prospective officers. We would also explore expansion of social media outlets and our website to reach more people. We know that a fully staffed Department with lower turnover increases officer productivity, reduces burnout, and facilitates cohesion as newer officers learn from veterans who have been on the force for a long time. We would also explore other specific strategies to reduce turnover.

Thank you for your consideration. Please contact me if you have any further questions.

Sincerely,

Regina Rush-Kittle Acting Chief of Police ..title

ORDER OF THE BOARD OF ALDERS OF THE CITY OF NEW HAVEN AUTHORIZING THE MAYOR OF THE CITY OF NEW HAVEN TO SUBMIT AN APPLICATION TO THE U.S. DEPARTMENT OF JUSTICE, OFFICE OF COMMUNITY ORIENTED POLICING SERVICES, 2022 OFFICER RECRUITMENT AND RETENTION PROGRAM, IN AN AMOUNT NOT TO EXCEED \$175,000.00 TO DEVELOP A LAW ENFORCEMENT RECRUITMENT AND RETENTION TOOLKIT TO ENHANCE OUR CURRENT EFFORTS AND TO ACCEPT SUCH FUNDS IF OFFERED AND TO EXECUTE ALL DOCUMENTS AND CONTRACTS AS NECESSARY.

..body

WHEREAS, the City of New Haven through its Department of Police Service (NHPD) seeks to enhance and improve its community policing program; and

WHEREAS, the NHPD, like other departments across the country, has faced challenges with recruiting and retaining qualified officers; and

WHEREAS, with a budgeted strength of 408 sworn officers, the NHPD only has 336 officers, a vacancy rate of about 18%; and

WHEREAS, the Yale School of Management (SOM) conducted a study in 2020 of NHPD's recruitment and retention history which identified best practices to enhance its efforts: As interactions with police officers were among the main reasons current officers were attracted to a career in law enforcement, there is massive potential to leverage its officers to improve recruiting efforts. Examples are: to create a special recruitment task force made up of patrol officers and leadership staff; to hold special events for the community and local colleges to attract people to the NHPD; and to increase its presence on recruiting platforms like Police App; and

WHEREAS, a fully staffed Department with lower turnover improves staff cohesion, increases officer productivity, facilitates better decision making of newer officers through the support of tenured officers, reduces burnout, and promotes its mission of "shared responsibility and partnership with our community by creating a safe and culturally diverse and inclusive city;" and

WHEREAS, the U.S. Department of Justice Office of Community Oriented Policing Services offers funding to develop an Officer Recruitment and Retention program through the FY2022 Microgrants-Community Policing Development Program; and

WHEREAS, the NHPD Professional Standards and Training Division is prepared to use this funding to develop strategies, including those recommended by SOM, that will enhance its efforts to recruit and retain police officers in order to better meet the public safety needs of the City of New Haven; and

WHEREAS, the Board of Alders supports the efforts of the NHPD to enhance its recruitment and retention of police officers; and

NOW, THEREFORE BE IT ORDERED THAT the Board of Alders of the City of New Haven authorizes the Mayor of the City of New Haven to apply for funds offered by the U.S. Department

of Justice Office of Community Oriented Policing Services in the amount of \$175,000.00 for a period of 12 months and to accept such funds, if offered, and to execute all documents and contracts as necessary.

## **PRIOR NOTIFICATION FORM**

# NOTICE OF MATTER TO BE SUBMITTED TO THE BOARD OF ALDERS

ТО	(list app	licable aldermen/won	nen): ALL		
			WARD#		
DA	TE:	May 31, 2022			
FR	OM:	Department/Office Person	Police Acting Chief Regina Rush-	Talanhana	203-946-
		reison	Kittle	. reteptione	6333
		form you that the folloof Aldermen in the n	owing matter affecting your w near future:	ard(s) will be	esubmitted
			ERS OF THE CITY OF NEW H		
			EW HAVEN TO SUBMIT AN A		
			OFFICE OF COMMUNITY OF UITMENT AND RETENTION F		
			5,000.00 TO DEVELOP A LAW	-	
			N TOOLKIT TO ENHANCE O		
AN	D TO AC	CEPT SUCH FUNDS	IF OFFERED AND TO EXECU	TE ALL DOC	UMENTS
AN	D CONT	RACTS AS NECESSA	RY.		
Che	eck one i Democr	f this an appointment at	to a commission		
	Republi	can			
	Unaffilia	ated/Independent/Oth	er		
		INSTRU	ICTIONS TO DEPARTMENT	<u>s</u>	
1.	Departme	ents are responsible for se	nding this form to the alderperson(s)	affected by the	e item.
2.			ed) directly to the alderperson(s) bef Board of Aldermen agenda.	ore it is submitt	ted to the
3.	The date	entry must be completed	with the date this form was sent the	alderperson(s).	
4.	Copies to	e: alderperson(s); sponsori	ing department; attached to submissi	on to the Board	of Aldermen.

### FISCAL IMPACT STATEMENT

DATE:	June 1, 2022					
FROM (Dept.):	Police					
CONTACT:	Acting Chief Regina Rush-Kittle			PHONE	946-6333	
SUBMISSION ITEM (Title of Legislation):						
ORDER OF THE BOAR	D OF ALDERS OF T	THE CITY OF 1	NEW HAVE	N AUTHOR	IZING THE	
MAYOR OF THE CITY	OF NEW HAVEN TO	O SUBMIT AN	I APPLICAT	TION TO TH	IE U.S.	
DEPARTMENT OF JUS	•				· · · · · · · · · · · · · · · · · · ·	
OFFICER RECRUITME			,			
\$175,000.00 TO DEVEL						
TO ENHANCE OUR CU				UNDS IF O	FFERED AND TO	
EXECUTE ALL DOCUM	MENTS AND CONTI	RACTS AS NE	CESSARY.			
	e in as much detail a					
_	, capital or special fu	ınds; and sour	ce of funds (	currently bu	idgeted for this	
purpose	3.					
				CAPIT	AL/LINE	
					DEPT/ACT/OBJ	
	GENERAL	SPECIAL	BOND	CODE		
A. Personnel						
1. Initial start up						
2. One-time		\$87,520.00		Police (	OT/50130	
3. 3 years						
B. Non-personnel						
1. Initial start up						
2. One-time		\$3,000.00 \$84,480.00			53330 (1 trip for 2) logy/56694	
3. 3 years		<b>504,400.00</b>		rechno	10gy/30094	
	this item result in an	y revenues for	the City? If	Yes, please	list amount and	
type.						
NO x YES						
1. One-time						
2. Annual						

**Other Comments:** Total is \$175,000.00

### NOTICE OF INTENT

NOTIFICATION TO THE BOARD OF ALDERS REGARDING PROPOSED GRANT AND CONTRACT APPLICATION TO BE MADE BY THE CITY OF NEW HAVEN DURING THE PERIOD: September 1, 2022 – August 31, 2023

PROGRAM NAME: 2022 NHPD Officer Recruitment and Retention Grant

(x) NEW () CONTINUATION (Check One of the Above)

FUNDING LEVEL AVAILABLE TO PROJECT: \$175,000.00

FUNDING SOURCE: U.S. Department of Justice, Office of Community Oriented Policing Services (COPS)

PURPOSE OF PROGRAM: To develop a toolkit to more effectively recruit and retain police officers.

BRIEF SUMMARY OF CITY'S PROPOSAL: The NHPD Professional Standards and Training Division will research and develop a toolkit based on best practices that will attract individuals to a career in law enforcement, including community events and social media, and promote departmental strategies that reduce staff turnover.

MATCH REQUIREMENT FROM GENERAL FUND (if any): NA

ALLOWABLE INDIRECT COST: NA

DEPARTMENT SUBMITTING APPLICATION: Police

CONTACT PERSON: Sandra Koorejian--203-946-6286

DATE: June 1, 2022

GRANT SUMMARY				
Grant Title:	2022 NHPD Officer Recruitment and Retention Grant			
MUNIS #:	FDA # or State Grant ID #			
City Department:	Police			
City Contact Person & Phone:	Sandra Koorejian (203) 946-6286			
Funding Level:	\$175,000.00 for one year			
Funding Period:	9/1/2022-8/31/2023			
Funding Source:	US Department of Justice, Office of Community Oriented Policing Services (COPS)			
Funding Source Contact Person & Phone	COPS Office 1-800-421-6770			
Purpose of Program:	To develop a toolkit for officer recruitment and retention.			
Personnel (salary):	\$87,520.00			
Personnel (Worker's Comp, medicare, pension):	0			
Personnel (Med. Benefit):	0			
Non-Personnel (total):	\$87,480.00			
Non-Personnel (M & U):	0			
New or Renewal?	New			
Limits on spending (e.g., Admin. Cap)?	NA			
Reporting requirements:	Quarterly			
Reporting requirements: Programmatic	Quarterly			
Due date of first report:	NA			
Audit Requirements:	NA			

#### **EXECUTIVE SUMMARY**

US Department of Justice: 2022 NHPD Officer Recruitment and Retention Grant

New Haven Department of Police Service

June 2022

Funding request: \$175,000.00 for one year

The New Haven Police Department is seeking funding from the U.S. Department of Justice for the Professional Standards and Training Division to develop a toolkit to enhance recruitment and retention of officers. Recruitment efforts will include the development of a specific web site, social media campaign, videos highlighting the work of various divisions and units of the Department, and the review of interviewing and hiring practices. The retention efforts will include examining factors that promote cohesion, as a fully staffed Department increases officer productivity, facilitates better decision making, and reduces burnout. Funds will be used to support personnel, travel, technology and related equipment.