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ORDER OF THE BOARD OF ALDERS OF THE CITY OF NEW HAVEN APPROVING THE CITY OF NEW HAVEN'S 2022-2023 ANNUAL ACTION PLAN STATEMENT OF ACTIVITIES AND USE OF COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG), HOME INVESTMENT PARTNERSHIP (HOME), HOUSING OPPORTUNITIES FOR PERSONS WITH AIDS (HOPWA), AND EMERGENCY SOLUTIONS GRANTS (ESG) FUNDS TO BE SUBMITTED TO THE DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT FOR FEDERAL FINANCIAL ASSISTANCE FOR PLANNING AND COMMUNITY DEVELOPMENT ACTIVITIES UNDER THE PROVISIONS OF TITLE I OF THE HOUSING AND COMMUNITY DEVELOPMENT ACT OF 1974 AS AMENDED, (PL 93-383); THE CRANSTON GONZALEZ NATIONAL AFFORDABLE HOUSING ACT OF 1990 AS AMENDED(PL 101-625); THE MCKINNEY - VENTO HOMELESS ASSISTANCE ACT OF 2000 AS AMENDED(PL 106-400); THE HOMELESS EMERGENCY ASSISTANCE AND RAPID TRANSITION TO HOUSING (HEARTH) ACT OF 2009; AND THE AIDS HOUSING OPPORTUNITY ACT (PL 102-550); HEREAFTER REFERRED TO AS "HOUSING AND COMMUNITY DEVELOPMENT PROGRAM ACTS" AND FOR ACTIVITIES TO BE FUNDED BY PROGRAM INCOME AND/OR REPROGRAMMING FUNDS FROM PRIOR GRANT YEARS

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WHEREAS, HUD requires the submission of a planning document incorporating housing and non-housing community development strategies in a consolidated plan to be prepared in accordance with the process prescribed in 24CFR Part 91; and

WHEREAS, the Mayor has submitted to the Board of Alders the proposed Fiscal Year 2022-2023 Annual Action Plan, year three of the BOA approved Five-Year Consolidated Plan covering Program Years 2020 through 2024, which includes a description of the community participation process, a needs analysis, objectives and priorities for the five year strategy period; and

WHEREAS, under the provisions of Title I of the Housing and Community Development Act of 1974 (Public Law 93-383), as amended, (P.L. 93-383); the Cranston Gonzalez National Affordable Housing Act of 1990, as amended (P.L. 101-625); The McKinney-Vento Homeless Assistance Act of 2000, as amended(P.L. 106-400); the Homeless Emergency Assistance and Rapid Transition to Housing (HEARTH) Act of 2009; and the Aids Housing Opportunity Act (AHOA); and as further amended and authorized by the Housing and Community Development Act of 1992 (PL 102-550, approved October 28, 1992); hereafter referred to as "Housing and Community Development Programs" the Department of Housing and Urban Development is authorized to provide financial assistance to cities for undertaking and carrying out community development activities on an annual basis; and

WHEREAS, under the provisions of an Act concerning Community Development, Public Act No. 75-443, Connecticut Municipalities are authorized to undertake community development

programs in accordance with the provisions of Title I of the Housing and Community Development Act of 1974, as amended, and Public Act No. 75-443; and

WHEREAS, in accordance with the federal regulations requiring Consolidated Submission for Community Planning and Development Programs (24 CFR 91), the Mayor has requested the preparation and has submitted to this Board the Fiscal Year 2022-2023 Annual Action Plan, Statement of Activities and Use of Funds for submission to the U.S. Department of Housing and Urban Development for the purpose of obtaining financial assistance to undertake and carry out community development activities; and

WHEREAS, the said Annual Action Plan, Statement of Activities and Use of Funds contains activities to be funded by program income and/or reprogramming of unused funds from prior years activities; and

WHEREAS, prior to submission to HUD of such proposed Fiscal Year 2022-2023 Annual Action Plan, Statement of Activities and Use of Funds, the Mayor and other public officials have heard citizen views on housing and community development needs; and

WHEREAS, there also has been presented to the Board, a Citizen Participation Plan; a description of consultation and outreach efforts; and information and data regarding the activities the City will undertake and carry out during the coming year with the financial assistance received from the Department of Housing and Urban Development under its Housing and Community Development Programs; and

WHEREAS, the Mayor, as part of the submission of the Annual Action Plan and Five Year Plan, must sign program-specific certifications are also required; and

WHEREAS, the City prepared its initial Analysis of Impediments to Fair Housing Choice in 1996 and is preparing a new update in 2021 to reflect activities undertaken to further fair housing and to reflect new data compiled as part of the development of the Five Year Consolidated Plan for Housing and Community Development 2020 to 2024; and

WHEREAS, the 2020-2024 Five Year Consolidated Plan and 2022-2023 Annual Action Plan, Statement of Activities and Use of Funds has been on file at the office of the City/Town Clerk, 200 Orange Street, for at least thirty days prior to final submission to HUD for the purpose of public inspection; and copies of the Five Year Consolidated Plan and Annual Consolidated Action Plan Statement of Activities and Use of Funds have been made available to the public; and

WHEREAS, in April May and June of 2022, this Board acting through the Joint Committee on Community Development and Health and Human Services will hold public hearings pursuant to notices published in accordance with Public Act No. 75-443 at which times the views of the public with respect to the needs, strategies, objectives and community development activities proposed in the Five Year Consolidated Plan and Annual Action Plan Statement of Activities and Use of Funds were communicated to this Board; and

WHEREAS, this Board has received written or has provided the opportunity for written communications on the Annual Funds from the New Haven City Plan Commission, the New Haven Housing Authority, the LCI Loan Advisory Committee, the New Haven Development Commission or, has allowed such agencies thirty (30) days to review such plans; and

WHEREAS, this Board has also received or has provided the opportunity for written communications from various City officials and members of the general public regarding Fiscal Year 2022-2023 Annual Action Plan, Statement of Activities and Use of Funds; and

WHEREAS, it is necessary that this Board take appropriate official action respecting the City's Five Year Consolidated Plan and Annual Action Plan, Statement of Activities and Use of Funds which forms part of the application to the Department of Housing and Urban Development for financial assistance under its Housing and Community Development Programs; and

WHEREAS, the City could be notified by HUD that the dollar amount of the City's entitlement allocations may be reduced or increased by Congress after the budget process has already commenced or been completed. This will require the City to make adjustments to its Annual Action Plan, Statement of Activities and Use of Funds. Such funding adjustments shall require proportional percentage reductions or increases to each activity and program affected by the adjusted HUD funding appropriations. Appropriation increases shall not exceed the original amount of the funding request of the individual activity.

WHEREAS, this Board is cognizant of the conditions imposed upon the Mayor and the City with respect to undertaking and carrying out community development activities under the provisions of the Housing and Community Development Program regulations and Public Act No. 75-443; and

WHEREAS, due to possible delays by the federal government regarding grant funding applications, retroactive contractual agreements may be required in order to cover services for the entire current grant year period.

NOW, THEREFORE, BE IT ORDERED by the Board of Alders of the City of New Haven as follows:

1. It is hereby found and determined that:

- (a) The 2022-2023 Annual Action Plan, Statement of Activities and Use of Funds has been developed so as to give maximum feasible priority to activities which will benefit low or moderate income families and persons, aid in the prevention or elimination of slum or blight, or that the activities contemplated in the plan in whole or in part are designed to meet other community development needs having a particular urgency which cannot otherwise be met.
- (b) There has been (i) adequate information provided to citizens concerning the amount of funds available for activities proposed under the 2022-2023 Annual Action Plan and the range of activities which may be undertaken and other important program requirements, (ii) adequate opportunity for citizens to participate in the development of the plan, and (iii) adequate public hearings held by this Board to obtain the views of citizens on community development and housing needs.
- (c) The 2022-2023 Annual Action Plan Program will be conducted and administered in compliance with the Civil Rights Act of 1964 and 1968, P.L. 88-52 and P.L. 90-284, as from time to time amended, the Fair Housing Amendments Act of 1988, P.L. 100-430, section 109 of the Housing and Community Development Act of 1974, as amended, and Sections 31-26, 33-34, 53-35, 53-35a of the General Statutes.
- (d) The Mayor has consented to make the certifications required under subsection (b) of Section 104 of said Housing and Community Development Act of 1974, as amended, Section 106 of the Cranston-Gonzalez National Affordable Housing Act; Subtitle D of the Cranston-Gonzalez National Affordable Housing Act; Section 415 of the McKinney-Vento Homeless Assistance Act of 2000; and Section 854 of the AIDS Housing Opportunity Act.
- (e) In implementing the 2022-2023 Annual Plan Program the City shall comply with the provisions of Titles II and III of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970, P.L. 91-646, as from time to time amended.
- (f) All laborers and mechanics employed by contractors or subcontractors in the performance of construction work financed in whole or in part with assistance

received under this chapter shall be paid wages at rates not less than those prevailing on similar construction in the locality as determined by the Secretary of Labor in accordance with the Davis-Bacon Act, as amended (40 U.S.C. 276a--276a-5): Provided, That this section shall apply to the rehabilitation of residential property only if such property contains not less than 8 units. The Secretary of Labor shall have, with respect to such labor standards, the authority and functions set forth in Reorganization Plan Numbered 14 of 1950 (15 F.R. 3176; 64 Stat. 1267) and section 276c of title 40.

- (g) In implementing the 2022-2023 Annual Plan Program the City shall comply with Section 3 of the Housing and Urban Development Act of 1968 and the implementing regulations at 24 CFR Part 135. Section 3, as amended, requires that economic opportunities generated by certain HUD financial assistance for housing and community development programs shall, to the greatest extent feasible, be directed to low and very low income persons, particularly those who are recipients of government assistance for housing, and to businesses that provide economic opportunities to low and very low income persons.
- (h) In implementing the 2022-2023 Annual Plan Program the City shall comply with notification, inspection, testing and abatement procedures concerning lead-based paint as required by 24 CFR 570.608.
- (i) In implementing the 2022-2023 Annual Plan Program the City shall comply with provisions of Executive Order 12372, Intergovernmental Review of Federal Programs.

2. That the 2022-2023 Annual Action Plan has had an opportunity for citizen comment as outlined in the City's Citizen Participation Plan.

3. That the 2022-2023 Annual Action Plan complies with the requirements of the U.S. Department of Housing and Urban Development and other applicable provisions of the law and regulations, subject to the securing of further local approvals which may be required.

4. That the 2022-2023 Annual Action Plan, Statement of Activities and Use of Funds as approved by this Board, complies with the requirements of Title I of the Housing and Community Development Act of 1974, as amended, (PL 93-383); the Cranston Gonzalez National Affordable Housing Act of 1990 as amended (P.L. 101-25); the McKinney-Vento Homeless Assistance Act of 2000 as amended (P.L. 106-400); the Homeless Emergency Assistance and Rapid Transition to Housing (HEARTH) Act of 2009; and the Aids Housing Opportunity Act (AHOA); and as further amended and authorized by the Housing and Community Development Act of 1992 (PL 102-550);

Public Act No. 75-443 and other applicable provisions of the law and regulations subject to the securing of further local approvals, such as urban renewal plan amendments, which may be required.

NOW, THEREFORE, IT IS ORDERED that the 2022-2023 Annual Action Plan, Statement of Activities and Use of Funds having been incorporated in this Order by reference, is hereby approved and the Mayor is authorized and directed to take all steps necessary to undertake and carry out the community development activities described in said plan; and

IT IS FURTHER ORDERED that the Mayor is authorized and directed to take whatever steps necessary to secure the approval of the 2022-2023 Annual Action Plan, Statement of Activities and Use of Funds and the City's application for financial assistance to the Secretary of Housing and Urban Development and make such other applications as are necessary to secure community development funds required by this City, including advances, discretionary and transition funds as authorized under the Housing and Community Development Programs.

IT IS FURTHER ORDERED that the Mayor is authorized to enter into contractual agreements and/or amendments irrespective of fiscal year expenditure restrictions and other ordinance restrictions in order to insure performance of approved community development activities; and

BE IT FURTHER ORDERED that the Mayor has express approval to enter into an agreement with a start date that relates back to the commencement of the current grant year regardless of when approval is obtained is hereby approved.

IT IS FURTHER ORDERED that the Mayor is authorized and directed to certify or give assurances, on behalf of the City, to the Secretary of Housing and Urban Development as to the matters determined and found by this Board; and

IT IS FURTHER ORDERED that in the event financial assistance is made available by the State of Connecticut under the provisions of Public Act No. 74-443 or related legislation to support the community development activities contemplated under the 2022-2023 Annual Action Plan, Statement of Activities and Use of Funds approved by this Board, that the Mayor is authorized to take whatever steps as are necessary to secure such financial assistance.

IT IS FURTHER ORDERED that CDBG public service contracts which have not been executed by January 31, 2023 will be reprogrammed into program year 2022-2023 public service activities. These reprogramming funds will be allocated only to organizations that submitted applications for CDBG public service funding in 2022-2023. The reprogramming allocations will be recommended by the Mayor and approved by the Board of Alders.

IT IS FURTHER ORDERED that pursuant to the Consolidated Plan application requirements, prior to the authorization for and/or release of funding, all agencies and organizations receiving Consolidated Plan funds through the City must be current on all municipal taxes; provide proof of fiscal accountability including the filing of all federal tax forms 990 or 990EZ and the completion of the annual audits as required; and clear of all significant audit findings. These requirements must be met no later than the start of the program year, July 1. If an agency is unable to fulfill these requirements, funding shall be reprogrammed.

IT IS FURTHER ORDERED that for projects requiring longer than a 12-month implementation period, any balances remaining at the end of the program year for such specific activities in the prior program year shall be combined with the current program year activity when the project is deemed viable by the City and is being funded for the same purpose in the current year.

IT IS FURTHER ORDERED that The Small Business Service Center and the Small Contractors' Development Program will provide the Joint Community Development and Human Services Committee with quarterly reports containing the following information:

- Type of business services provided.
- Number of businesses served and the name of the businesses.
- Number of businesses created and the name of the businesses.
- Number of jobs retained, the need for retention and the reason for the potential reduction, title of the position(s) and income levels of the position(s).
- Number of jobs created and the skill level, income level and whether training will be provided by the business.
- Total number of positions created and retained for New Haven residents.

IT IS FURTHER ORDERED that all CDBG Consolidated Plan Projects that have not expended any funding and have remained idle for a period of 13 months from the effective date of the award will be subject to reprogramming.

IT IS FURTHER ORDERED that CDBG Hardware funding that has been awarded to a non-profit organization for Project Delivery/Personnel shall not be released or expended until the organization has obtained full project financing or has commenced construction.

Consolidated Plan Activity	FY22-23 Mayor's Proposed	Description
<b>CDBG HARDWARE ACQUISITION</b>		
LCI - Acquisition	\$35,000	City Activity - LCI's goal under the acquisition program is to rehabilitate, preserve, restore and conserve structures and properties with the goal of returning acquired property to the tax base via low/moderate homeownership or low/moderate rental units. Equally important is the utilization of acquired properties to enhance the quality of life of City residents and support public works, facilities and improvements. The success of LCI's acquisition program, as it correlates to LCI's mission, is the ability to provide property for commercial development, park or recreational uses, housing ownership opportunities, or other uses which will contribute to the general health of residents and provide safer, more stable neighborhoods. Eligible expenses under this program will be activity delivery costs, land cost, surveys, appraisals, title searches and other costs necessary to affect acquisition. Funding will be used in the CDBG eligible neighborhoods of Fair Haven, Dwight, Newhallville, Dixwell and Hill.
Habitat for Humanity	\$20,000	Habitat for Humanity builds single-family homes in partnership with a qualified low-income family or individual. Potential homeowners must have incomes between 30-60% of the AMI and are required to help build their homes with a minimum of 400 hours of volunteer labor or "sweat equity". Homes are sold at below cost with a zero percent interest mortgage held by Habitat. No bank financing is involved. CDBG funds are used for property acquisition only. Construction is financed with leveraged funding from a variety of sources including private foundations, financial institutions, corporations, religious congregations and donations from private individuals. Volunteer labor from throughout Greater New Haven and in-kind support helps to complete property construction at below market costs.
Neighborhood Housing Services of New Haven	\$80,131	CDBG funding will support the acquisition of and complete gut rehabilitations of currently blighted properties in targeted neighborhoods to help achieve its goals of neighborhood stabilization and revitalization. Funding requested will assist with the acquisition of a blighted property located at 470 Howard Avenue that has been vacant for decades. Once rehabilitated, the property at 470 Howard Avenue will become a legal owner-occupied three-family house.

***DISPOSITION***



Consolidated Plan Activity	FY22-23 Mayor's Proposed	Description
LCI - Property Management	\$243,024	City Activity: The Property Maintenance Program provides the repairs and operating expenses necessary to maintain housing units acquired through tax foreclosure proceedings to prevent further blight conditions in deteriorating neighborhoods primarily in low and moderate-income areas. Buildings are secured, debris is removed, and overgrowth is cut down on these blighted properties.
<b><i>ECONOMIC DEVELOPMENT</i></b>		
LCI - Economic Development Commercial Development- Main Street Project	\$273,241	City Activity: Funds will be used to support activities which include joint marketing efforts in commercial areas; business planning assistance; façade and building renovations through the city's Façade Improvement Program; Streetscape improvements such as the installation of public infrastructure upgrades to sidewalks, curbs, street furniture, street trees, planters, signage, and other permanent improvements to entryway corridors in critical commercial districts. Specific program elements are intended to enhance the physical infrastructure, stabilize commercial districts and support employment growth in the districts. Funding may also support acquisition costs of commercial properties/structures and support of commercial development.
Economic Development Corporation of New Haven (Project: Collab)	\$20,000	Location: 28 Orange Street. With CDBG funding, Collab will provide high-quality entrepreneurship programming to support entrepreneurs. Funds will support direct programmatic costs for two cohorts of Collab's core, most intensive program — the Collab Accelerator. The cohorts to be supported include: 1) High-Touch Staff Support for Program Training, Implementation, and Coaching: Collab takes an intensive approach to working with entrepreneurs of all backgrounds. Collab staff and program managers provide weekly 1-on-1 coaching sessions and weekly educational workshop trainings. 2) Wraparound Services for Program Accessibility: Many people of color, low-income, and women entrepreneurs face logistical, financial, and psychological barriers to entrepreneurship and participating in programs. To address these barriers, Collab provides (1) Zoom access for virtual programming; (2) Office Hours for 1-on-1 support before and after the program; (3) Interpretation and translation services; and more throughout the City of New Haven. Project anticipates assisting 45 persons in the Accelerator Program and the Office Hours Program. The Project also included an estimate of 21 businesses served by the Accelerator Program

Consolidated Plan Activity	FY22-23 Mayor's Proposed	Description
EMERGE Connecticut	\$70,646	Location: 830 Grand Ave. EMERGE is committed to helping formerly incarcerated adults make a successful return to their families and their communities. EMERGE operates a Transitional Employment Program and offering paid, part-time job training and employment to the clients they serve. To ensure long-term independence and success of program participants, EMERGE provides wraparound supportive services like parenting classes, life coaching, and mental health services. The program model is designed to prepare clients for future jobs and family life and to end the pattern of recidivism. To ensure success of the program, EMERGE has requested CDBG funding to compensate the provision of services including a job and life coach to assist with goal setting, training and service plans, job placement after training and providing life skill coaching. Funds will also support a supervisor/peer mentor to work alongside clients on job sites; an engagement coordinator to provide support services during and after the program; and a project director to monitor program implementation and measure outcomes. The program proposes to provide services to 50 participants.
Office of Economic Development - Small Contractor Development	\$71,646	City Activity. Funding will be used to support programming that helps small, local, minority, and women-owned construction companies achieve economic growth through increased opportunities, bid notification, technical assistance, project-specific training, goal-setting and monitoring, and services that maximize the growth and profitability of businesses. The program will seek to identify and provide unique resources to small construction companies by leveraging financial services in the community, private institutions and local construction industry. Proposed number of jobs to be created is 100-150 and the proposed number of businesses assisted is 100.

Consolidated Plan Activity	FY22-23 Mayor's Proposed	Description
Hope for New Haven/CERCLE	\$25,000	<p>81 Olive Street: CERCLE works with early childcare programs operating in the City of New Haven to help them understand the issues affecting their businesses, and the resources they need to continue to offer quality child care and education to New Haven's young children, to operate small and medium-sized businesses essential to the viability of their community, and to provide employment opportunities throughout the city. With CDBG grant funds, CERCLE seeks to continue its work to support early childhood education businesses by improving the professional development and the business practices of early childhood educators operating businesses in New Haven. With the funds requested, and through its partnership with Atlas Training, CERCLE will provide access to a Child Development Associate (CDA) cohort for 8 early childhood educators, to further professional development, including NAFCC and NAEYC accreditation. CERCLE will also provide these eight (8) New Haven early childhood educators with access to its CERCLE Business Leadership training program. The Business Leadership program is a series of twelve 2-hour sessions dedicated to enhancing the knowledge and business acumen of the providers taking part in the program. CERCLE also seeks to continue growing the early childhood workforce by attracting young people, ideally current high school students, into its Early Childhood Education Teacher Apprentice Program. Working with one or more local high schools, CERCLE will recruit three (3) individuals to take part in an early acceptance into its Teacher Apprentice program. These high school Juniors and Seniors will participate in a modified version of the Teacher Apprentice Program. Participants will complete 750 paid hours of direct instruction training in delivering high-quality educational experiences to children ranging from toddler to school aged. Participants will also take part in the CDA cohort, and can access up to three Early Childhood Education (ECE) college-level courses at no cost to them and over 200 hours of professional development training designed to improve their knowledge and skills in early childhood education.</p>

Consolidated Plan Activity	FY22-23 Mayor's Proposed	Description
Office of Economic Development - Small Business Resource Center Initiative	\$206,863	City Activity: The City's Office of Economic Development (OED) will use funding to provide direct technical assistance to startups and existing businesses through the Small Business Resource Center Program (SBRC). OED will work with businesses on issues related to business planning, securing capital, management and operations, and expansion and growth. Program participants will be provided with one-on-one counseling, referrals to partners, access to educational programs, and referrals to funders for capital. The proposed project will address the City's stated priorities regarding employment opportunities with the creation of more successful new businesses. SBRC's assistance will support new entrepreneurs' ability to start new businesses. SBRC also will provide technical assistance to help entrepreneurs with existing businesses better operate and grow their business. This project will further enhance the City's development of new employment opportunities by connecting entrepreneurs with local banks and early-stage business investors. The project will also provide access to resources, including financing and ongoing mentoring and guidance. Finally, this project will help increase employment opportunities by helping existing businesses identify new markets and grow their sales, with better marketing, advertising and social media.

### ***PUBLIC IMPROVEMENTS***

Downtown Evening Soup Kitchen	\$100,000	266 State Street: In December 2020, DESK purchased the three-story building at 266 State Street (between Chapel and Crown), just two blocks from the New Haven Green, to serve as New Haven's first Downtown Drop-in & Resource Center (DRC). The strategy behind the Drop-in & Resource Center is to combine healthcare and support services under the same roof as basic needs provision. Basic needs (food, clothing, toiletries, WiFi, etc.) bring people in the door, but additional services stabilize them and help them move to the next step, beyond homelessness. In its prior use, the main floor had been a commercial storefront and the second and third floors had been used as one-bedroom apartments. DESK is in the process of executing a multiphase plan to renovate the entirety of the building, putting an elevator on the back (west) side, outfitting the second floor as a medical clinic for Cornell Scott Hill Health Center's Homeless Healthcare Department, and modifying the third floor apartment to be used as administrative space. The redesign of the building at 266 State Street calls for expanded space on the main floor (the Drop-in Center) to accommodate more
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Consolidated Plan Activity	FY22-23 Mayor's Proposed	Description
Gather New Haven	\$20,000	<p>people (as many as 60 seated) and a redirection of the stairwell to the back of the building, where there will also be an elevator. The elevator, which is being built in the current fiscal year (supported in part by a CDBG award from the City of New Haven) is critical, as it provides full accessibility to the second floor Resource Center. The bulk of the Resource Center will be leased to Cornell Scott Hill Health Center to serve as a purpose-built medical clinic and administrative headquarters of the Homeless Healthcare Department. About two-thirds of the second floor will be reserved for exclusive use by Hill Health, while the remainder will include a small consultation room, a conference room, and single-use shower facilities. (Laundry facilities will be available in the basement, also accessible via the new elevator.) In this way, DESK staff and other support service providers (including the street psychiatric team from Conn. Mental Health Center and outreach staff from Columbus House and Liberty Community Services, among others) will have access to private space to meet with clients. The requested funds will be used to (1) redesign the HVAC into a modern, energy efficient system that is centrally-controlled, zoned, and responsive to the standards that have shifted as a result of the COVID-19 pandemic; and (2) overhaul the electrical system to meet the service needs of the new facility. The Resource Center serves 2,000+ persons each year.</p> <p>470 James Street: Gather New Haven is seeking CDBG funding to invest in capital improvements to nature preserves, community gardens, and green jobs for high school-age youth and underemployed groups. Funding will support new trail signs, informational kiosks, rehabilitation of unpaved trails, replacement of fencing, clearance of overgrowth and invasive plant species, hiring contractors for planning, assessment, property maintenance, materials, hiring, and green jobs training for youth who will assist in construction of the improvements through our Growing Entrepreneurs program. This funding will help Gather leverage a pending grant from the CT Department of Energy and Environmental Protection DEEP).</p>

Consolidated Plan Activity	FY22-23 Mayor's Proposed	Description
Leadership, Education and Athletics in Partnership, Inc.	\$35,000	<p>31 Jefferson St.: LEAP is seeking funds to support renovations at the LEAP Community Center in New Haven's Wooster Square. LEAP's community center provides a safe place for free of charge academic enrichment, college preparation, athletics, swim classes, dance instruction, arts, gardening and cooking classes. The building is one of the oldest continuously operating youth centers in the country, built over 100 years ago. It includes 6 classrooms, a full gymnasium, a 20-yard swimming pool, a computer learning center, a dance studio, a teaching kitchen, an art room, and outside, a recreation field and community garden. The building also houses offices and cubicles for staff who provide direct services to children, manage the facility, operate programs at 7 other community-based locations, raise funds, and oversee finances. <b>The proposed repairs include replacement of the wooden floors of the dance studio and gym, renovation of the teaching kitchen, and replacement of the HVAC system.</b> These renovations are essential in a 100-year-old building, where water damage from the roof has warped the gym and dance studio's wood floors, rendering them unusable in and after bad weather due to the hazards they present to youth. The kitchen also requires renovation in order for it to become more functional as a teaching space, as several appliances and stovetops do not work and the space is too small to accommodate a full group of youth. Furthermore, the HVAC repairs are long overdue. LEAP has begun the improvements to the HVAC system to improve building ventilation during COVID, and this renovation needs to be completed for greater energy efficiency and better heating and cooling. These repairs and the associated costs are the minimum repairs we require for our building to return to full functionality. The repairs to LEAP's Community Center are essential to our ability to continue to operate as the largest youth serving organization in the city in terms of number of kids served and local teenagers employed. The community center serves over 1000 children and adults annually.</p>
New Reach - 24 Read St.	\$26,000	<p>153 East St.: Funds will cover the <b>installation of three boilers at 24 Read Street</b>, New Haven, located in the Newhallville neighborhood of the City. Costs will cover contractor expenses to remove, replace, and install three new boilers that will ensure the multi-family building's tenants in three units have sufficient and efficient heat. The benefits of the project are long-term and will greatly impact New Reach's ability to serve formerly homeless families for several years.</p>

Consolidated Plan Activity	FY22-23 Mayor's Proposed	Description
The Mary Wade Home, Inc.	\$27,502	<p>New Reach owns the property and utilizes the units as part of its supportive housing program. Three (3) households will benefit from the improvements.</p> <p>118 Clinton Avenue: Funds will be used to purchase and install new vinyl, Energy Star rated windows to replace replacement windows in the Boardman Residence. The objective of the project is to replace 108 windows located in the apartments, common space and office areas of the Boardman building with quality vinyl windows. Mary Wade requests funds to complete the second phase of this two-phased window replacement project. Last year, Mary Wade home was awarded \$50,000 in CDBG funds which allowed them to complete 50% of the project. They have secured additional funding through individual gifts and tax credits through the CT Neighborhood Assistance Tax Credit Program 2021. They are requesting \$27,502 in CDBG funds this year to help complete the project of purchasing and installing new vinyl, Energy Star windows.</p>
The Connection	\$30,000	<p>48 Howe Street: The Connection's facility at 48 Howe has two boilers that provide approximately 25% of the hot water for the building and serve as necessary backup for the existing Cogen energy system. Both boilers have exceeded their life expectancy and parts are difficult to obtain and/or no longer available for increasingly necessary repairs. Both boilers need to be replaced with new energy efficient units. The funds requested will cover labor and material expenses to replace the two outdated boilers with two high efficiency HTP hot water boilers, circulator pumps and temperature sensors. 48 Howe St is a historical building owned and managed by The Connection which currently houses five residential and reentry programs for the State of CT serving approx. 1,000 clients a year. The building also provides shelter for program clients in the event of electrical outages or other natural disasters.</p>

Consolidated Plan Activity	FY22-23 Mayor's Proposed	Description
Boys & Girls Club of New Haven (United Workers, Inc.)	\$25,000	253 Columbus Ave.: The Boys and Girls Club Clubhouse was built in 1989 and very little work to the infrastructure has been done in the 30 years since the building was opened. The roof on the facility needs to be replaced. In order to meet current building code, the roof needs to be torn off and replaced using proper insulation and installed with a new 20-year membrane. The new roof will help preserve the building and reduce annual repair costs of roof, ceiling tiles, mold extraction and other long-term damage created by water leakage. It will also address new code issues and substantially increase energy efficiency of the building. A new roof is needed before other capital improvements can be addressed such as lighting, paint and a new gym floor.
LCI - Public Improvements	\$150,000	City Activity: The Administrative Services Division of LCI uses public improvements funding on permanent improvements. This funding provides necessary repairs to public facilities: shelters, health care centers, and any other public use structure or land such as neighborhood gardens to support neighborhood revitalization and stabilization. The applicant must be the legal owner of the structure or can provide proof of a long-term lease agreement. The Activity must be in an income-eligible census tract or the facility must provide services for predominately low/moderate income clients (at least 51% of the beneficiaries).

***REHAB/PRESERVATION***



Consolidated Plan Activity	FY22-23 Mayor's Proposed	Description
LCI - Code Enforcement	\$1,094,607	<p>City Activity: The Code Enforcement program will proactively enforce local housing, building, health, fire and zoning codes and eliminate and reduce slum and blighting influences in the City. CDBG funded Code Enforcement activities are conducted in the City's low- and moderate-income areas, which include Census Tracts 1402, 1403, 1405, 1406, 1407, 1413, 1415, 1416, 1421 and 1423. These tracts correspond with the City's Dixwell, Dwight, Newhallville, Fair Haven, Hill and West Rock neighborhoods. In accordance with CDBG regulations it allows the City of New Haven to adequately staff the Code Enforcement Division with Inspectors capable of working with other Departments to enforce code compliance in targeted deteriorating geographical areas and to implement a program (Livable City Initiative program) aimed at arresting further deterioration of its housing stock. The City implements a Code Enforcement Program under CDBG with the purpose of providing daily housing inspections, follow up and data entry, interdepartmental referrals to police, fire and health, as needed. Code Enforcement also coordinates the Residential Licensing Program and Section 8 inspections on behalf of the Housing Authority prior to rental. Proactive programs such as the Residential Licensing Program are required by Ordinance for every rental unit in the City of New Haven. All rental units are to have a posted rental license that the unit is up to state and local codes prior to occupancy. Each geographical location has a Code Enforcement Inspector and Neighborhood Specialist that surveys the neighborhood daily for compliance issues, blight, vacant buildings, and surveys the housing stock for deterioration and unsafe structures that may need to be referred for condemnation if found to be unfit for human occupancy. The Housing Code Enforcement division responds to tenant issues, City Departments, social service agencies and the general public. Citations are given for housing code violations and penalties are levied for non-compliance. All referrals and tenant issues are logged into a central data base for tracking and reporting purposes.</p>

Consolidated Plan Activity	FY22-23 Mayor's Proposed	Description
Continuum of Care -84 Norton St.	\$75,000	84 Norton Street: Continuum of Care Inc. provides comprehensive residential case management, crisis services, and housing support services to adults challenged by psychiatric disabilities, developmental disabilities, homelessness, and substance abuse treatment needs while maintaining their rights and dignities as productive members of society. 84 Norton Street is a recovery facility that helps veterans who are struggling with substance use disorder and co-occurring mental health challenges to get property appropriate treatment and the resources for sustainable recovery. All of the windows in the structure are old, drafty, not energy efficient, and the paint around them contain lead. They must be replaced for health purposes and functionality. Such repairs and renovation are not funded by the VA, and Continuum cannot afford the magnitude of these funds on its own. CDBG funding will be used to replace 48 windows at CoC's new Veterans Support Program facility at 84 Norton Street in New Haven. The project will include: Lead abatement and removal of 48 windows in this three-story facility and proper disposal. All waste would be disposed of in compliance with state and federal guidelines. The project will also involve the purchase and installation of 48 windows and painting of window trim.
LCI - Residential Rehab	\$436,741	City Activity: The Administrative Services Division of LCI uses this program to help existing homeowners with a vested interest in their neighborhoods, who lack the funding to correct housing or building code issues, upgrade energy efficiency, systems replacement, handicap accessibility and other repairs of a non- luxury nature, with grants or loans from this source of funding. LCI also provides assistance to non-profit agencies with gap financing for project hard costs. The projects must be construction ready and fully financed except for a moderate gap. This funding is for staff costs for project delivery, rehabilitation hard costs for gap financing and lead based paint evaluation for the residential loan program. The funding objective is to benefit L/M income housing.
<b><i>NEW CONSTRUCTION</i></b>		
Beulah Land Development Corp. - 245 Munson St.	\$20,000	245 Munson St - is part of BLDC's efforts to develop affordable housing and increase home ownership opportunities in the Dixwell/Newhallville community. The project will serve to increase the supply of quality affordable housing available to low- to moderate-income households, as well as establishing and maintaining a suitable living environment for area residents. CDBG funds will be used to

Consolidated Plan Activity	FY22-23 Mayor's Proposed	Description
		provide support for the new construction project at 245 Munson Street which is a single-family homeownership project.
Hardware Totals	\$3,085,401	
<b>CDBG PUBLIC SERVICE</b>		
Beulah Heights Church	\$7,500	Location: 782 Orchard St. New Haven 06511. Funds will be used to expand their services from once a month to twice a month distribution with daily distribution to those seeking referrals from 211 other partners. Funds will be used to purchase food from Adams Hometown Market and CT Foodshare/Food Bank of Wallingford. Purchase of \$20.00 food cards from Shop Rite for perishable items. Purchase of racks, stands, bags, equipment to update the expanded food pantry and provide van transportation to senior citizens to come and shop at the food pantry on a given day and time that will not compromise their health.
BHcare Hope Family Justice Center	\$20,000	Location: 127 Washington Ave. 3rd Fl. West, North Haven 06473. Funds will be used to partially cover the Site Managers salary of the Hope Family Justice Center, who plays a critical role in maintaining the operations during the pandemic.
BHcare Umbrella Center for Domestic Violence Services	\$15,000	Location: 127 Washington Ave. 3rd Fl. West, North Haven 06473. Funds will be used to continue supporting the role of a full-time Housing Specialist station at the New Haven Safe House, who will assist survivors of domestic violence and their children find safe, suitable and stable housing after leaving the safe home.
Catholic Charities Archdiocese of Hartford/ Centro San Jose	\$10,000	Location: 290 Grand Ave. Funds will be used on youth program staff salaries and benefits, program supplies and contractual expenses necessary to providing programming. The proposed program will also work with Yale University, which is providing in-kind supports from staff and student volunteers to assist youth in preparing and applying to colleges, increasing their success in enrolling in college and addressing racial inequity issues. CDBG funds will pay a portion of the Youth Coordinators salary and the salary of a part-time Youth Worker.
Children In Placement	\$10,000	Location: 155 East Street, Suite 202. For the past 43 years CIP has worked toward the goal of securing a safe permanent home for every abused and neglected child in Connecticut. We recruit, train and supervise community volunteers to be Guardians Ad Litem (GALs) for children who, through no fault of their own, find themselves in the child protection

Consolidated Plan Activity	FY22-23 Mayor's Proposed	Description
Children's Community Programs of CT Inc.	\$13,000	system as victims of abuse or neglect. CIP GALs work alongside judges, attorneys, and social workers to speak up for children in court. CDBG funding will help to maintain GAL support and allow it to grow to reach more children and provide new services. CDBG funds will be used to support program costs which include recruiting and training the volunteer GALs and maintaining a Regional Manager to support and supervise them. The Regional Manager is responsible for recruitment and supervision of these GALs. Location. 843 Whalley Ave. New Haven. The Children's Community Programs (CCP) Youth Transition Services (YTS) program works to provide young adults (16 to 24) with the skills and connections needed to succeed in today's labor market and connect them to employment. Funding for this program will allow an Employment Specialist to recruit, identify, and increase the number and quality of employers, as well as provide additional level of information and support to employers. CDBG funds will be used to hire an Employment Specialist to increase our employer engagement and matching efforts and fund a four (4) week working interview stipend to be paid to the program participants 16 years and older.
City Seed - Sanctuary Kitchen	\$10,000	Location: 109 Legion Ave. Sanctuary Kitchen, a program of CitySeed, was formed in 2017 to partner with refugees and immigrants to build economic opportunity and authentic connections through food. Sanctuary Kitchen runs a catering social enterprise that provides authentic, multicultural catering and food products and supports employment, professional training and integration of refugees and immigrants into Greater New Haven. Sanctuary Kitchen also hosts cooking classes, supper club meals, and other culinary events, all led by immigrants and refugees from around the world. CDBG funding will allow Sanctuary Kitchen to continue building a training program for immigrants and refugees in New Haven. Funds will support vital expenses associated with expanding the Sanctuary Kitchen Culinary Training program and responding to the increased demand for the training program. Funds will be used for expenses such as: wages for chefs participating in the training, educational and training materials, a portion of salaries for Sanctuary Kitchen personnel to lead the training program, kitchen space, and interpretation and translation to reduce language barriers and ensure learning is accessible to all.
CitySeed - City Seed Farmers Market	\$10,000	Location: 817 Grand Ave. CDBG funds will be used to strengthen and expand CitySeed's network of Farmers Markets during the 2022 season. Funds will support

Consolidated Plan Activity	FY22-23 Mayor's Proposed	Description
Downtown Evening Soup Kitchen - Dinner Program	\$10,000	<p>CitySeed's markets in continuing to respond to the increased food insecurity in New Haven that remains a lasting impact of the pandemic. This grant will also support CitySeed's efforts to expand farmers markets into more inclusive and accessible places; continue to adapt markets to the changing reality of COVID-19; expand ability to accept and match crucial federal nutrition programs to increase food security, like SNAP and WIC, at all our market locations, and through partnership with Common Ground with the Mobile Market; promote economic opportunity for local farms and small food businesses; make markets more inclusive for vendors and customers; and launch a new Farmers Market location in the Dixwell neighborhood in partnership with Q House. Funds will be utilized to pay a portion of three full-time staff salaries, the Farmers Market Director, the Farmers Market Manager and the Community Outreach Manager and a portion of the seasonal Assistant Market Manager salary. Funds will also be used for outreach flyers, signage and banners, SNAP tokens, vehicle expenses, cooking demonstrations for on-site demonstrations, translation services, farmers market entertainment, and permitting fees for the operation of the farmers markets.</p> <p>Location: 266 State St. New Haven. Downtown Evening Soup Kitchen (DESK) provides food assistance to people experiencing homelessness or living in poverty in New Haven by serving nightly meals. They provide a basic need in the form of sustenance; but more than that, they serve as a key point of outreach for people experiencing both chronic and episodic homelessness in New Haven, as well as for those dealing with long-term poverty. Funds will be used to provide professionally-prepared, nutritious meals to people experiencing homelessness or living poverty as a means of both providing for their health and wellbeing, as well as to urge them to connect with support service providers. DESK's fulltime chef works with over 2,000 volunteers over the course of the year—as well as dozens of churches, synagogues, businesses, civic groups, and schools—to ensure a safe and welcoming space that can provide a healthy meal and a sense of community, dignity, and empowerment. DESK's Program Manager serves as the pivot point between the thousands of people served and the corps of service providers with whom they forge strategic partnerships. Between July 1, 2022 and June 30, 2023, Downtown Evening Soup Kitchen will serve approximately 50,000 meals to an estimated 1,700 men, women, and children through our</p>

Consolidated Plan Activity	FY22-23 Mayor's Proposed	Description
Downtown Evening Soup Kitchen - Drop-In & Resource Center	\$47,500	<p>Evening Meals program. Funds will be used to partially fund two positions – Food Services Manager &amp; Food Services Coordinator.</p> <p>Location: 266 State St. New Haven. Under this project proposal, DESK will provide life-saving basic needs to people experiencing unsheltered homelessness at its Drop-in &amp; Resource Center (DRC), alongside client engagement services and outreach. By expanding that meal service into a drop-in center with longer hours and more services, they now offer a place for people to count on, feel comfortable in, and trust. The underlying strategy of the DRC is to offer immediate basic needs as an initial draw, but then to connect clients to next level services—particularly shelter and housing services—via the Greater New Haven Coordinated Access Network (CAN) so that they can move beyond homelessness. DESK owns the building at 266 State Street, giving them full site-control and the ability to execute programming as deemed appropriate without the constant negotiation that comes with rented space. The DRC allows DESK to provide not only meals but Basic Needs Services, linkages to housing and support services, and medical outreach. Basic Needs Services include not only a place of refuge from severe weather for people on the street, —but also food, beverages, coffee/tea, restrooms, clothing, cold weather gear, hygiene products and toiletries, first aid supplies, WiFi access, charging stations, computers and printers, phone access and mail service. DESK works closely with its community partners. DESK hosts the street medicine team from Cornell Scott Hill Health Center onsite at the DRC twice per week. In addition, the street psychiatric team from Connecticut Mental Health Center frequents the space as part of their outreach work. In 2022, DESK will be entering into a contract with the APT Foundation to offer weekly substance use outreach and consultation. Funds will be used to support the provision of services at the Drop-In Resource Center by funding the salary of the Site Coordinator and 3 site specialists.</p>
Downtown Evening Soup Kitchen, Inc (in partnership with Loaves & Fishes)	\$5,000	<p>Location: 266 State St. New Haven. Under this program proposal, Downtown Evening Soup Kitchen (DESK) will partner with Loaves &amp; Fishes (L&amp;F) to provide pantry delivery services to 150 households (approximately 225 people) living in low-income apartment complexes in New Haven. DESK and L&amp;F already operate the two largest food pantry programs in New Haven by volume of food distributed and individuals served. Their current, site-based</p>

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EIR Urban Youth Boxing	\$10,000	<p>pantry programs have each been in operation for more than twelve years; over the last four years, both agencies have begun providing delivery pantry services. In response to so many seniors and immunocompromised individuals unable to get to food pantries the agencies have proposed an increase in pantry delivery services. Funds will be used to pay a portion of a Procurement Specialist's salary with the primary responsibility of food delivery; purchase of wholesale/bulk food items; and expenses associated with packaging and delivering food to clients.</p> <p>Location: 540 Ella T. Grasso Blvd., New Haven. Elephant In the Room Boxing Club (EIR) is a co-ed youth boxing gym. EIR Urban Youth Boxing Club will use boxing to build character and positive social development among the children in the area. This low-cost boxing program will provide tremendous unmatched form of exercise, build self-confidence, improve healthful living of the participants and encourage education with boxing as the basis. Outcomes in the short term may be difficult, but we can expect improved muscle tone, weight loss, and improved cardiovascular function. Funds will be used for salaries to operate the program partially funding the Executive Director and trainers and providing volunteer stipends. Funds will also be used for boxing equipment, Covid related PPE, cleaning supplies, leasing of the facility, heating, electricity, internet, mobile/land line phone services, and snow removal, trash removal, accounting and deep cleaning.</p>
Elderly Services Dept. - City of New Haven	\$20,000	<p>City Activity. 165 Church St. New Haven. Funds will be utilized to provide transportation and access to social activities, educational classes and fitness activities. Funding will support trips to keep seniors engaged in the community including trips to the Big E, Holiday Hill, Apple Picking, Lighthouse Park, shopping, and movie theatre trips. Funds will also be used for Tai Chi, fitness classes and ceramic classes. This program year they also plan to offer computer classes to help seniors adjust to changing technology.</p>
Elm City International	\$10,000	<p>Location: 360 Fountain St. #40, New Haven. ECI is requesting funding for its "College Readiness Academy". This project includes a reading and writing program, college counseling, and college follow-through programs. The goal of this project is for all student participants to be academically prepared for college, have the tools to apply to college and financial aid, and have access to the resources needed to succeed once they are in college so that they thrive and graduate. The funding that is being requested will</p>

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FISH of Greater New Haven	\$10,000	<p>go towards the salary of ECI's Reading and Writing Teacher who also acts as its College Counselor and College Follow-through Coordinator. It will also help fund its head mentor and academic tutors who assist students after school and at the summer academy. These staff members are central in ensuring that students are prepared to succeed academically and socially in college and as a result graduate from college and then be in a position to give back to their communities.</p> <p>Location: PO Box 8552. Funds will be used for the Grocery Delivery Program. FISH's Grocery Delivery Program focuses on delivering food to the homebound. The majority of these homebound clients are elderly, immune-compromised, disabled and/or otherwise medically fragile. Funds will be used to pay a portion of a part-time Pantry Assistant needed to sort, pack and load food in the warehouse. Half of the funding (\$20,000) will be used to purchase food not available from the foodbank or through private donations for distribution to clients.</p>
Gather New Haven	\$10,000	<p>Location: 470 James St. #7. Funds requested will be used to invest in creating youth employment opportunities through the Growing Entrepreneurs program. Growing Entrepreneurs Participants will be trained and assigned to work on capital improvement projects at nature preserves and community gardens. They will learn: how to plan and operate a social enterprise; professional conduct; and basic skills to construct and install trail signs and informational kiosks; rehabilitate unpaved trails; replace fencing; build compost bins; and clear overgrowth and invasive plant species. Growing Entrepreneurs will receive training to perform work related duties and an understanding of professional conduct. Students will work on various projects which rely on basic carpentry skills, math fundamentals, financial literacy, and basic knowledge of plant life, biodiversity, and urban ecology. The Growing Entrepreneurs Program provides the students with job and life skill training that sets them up for success in high school and in future jobs and secondary education. The program also provides the students with a stable source of income for two years. Finally, the program creates opportunities for staff-student and peer-peer mentoring. Student participants will receive a stipend to participate in the program and all funds will go to pay youth stipends.</p>
Hannah Gray Development Corp.	\$8,000	<p>Location: 241 Dixwell Ave. New Haven. The funds requested will be used to provide low income elderly residents with health and wellness on-site along with other</p>



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Higher Heights Youth Empowerment Programs	\$10,000	<p>activities to boost social engagement which has proven to slow mental and physical deterioration. Programs include visiting nurses, blood pressure screening, nutritionists, chair exercise, etc. Funds will be used to fund a portion of the program coordinator position, supplies for programming and costs for health and wellness services. The program coordinator is essential to the program. This position coordinates and facilitates various resident wellness, fitness, supportive and social services between the tenants and outside agencies. Outside health and wellness costs include Visiting Nurse services necessary to assess new residents and periodically offer monitoring services to existing residents; a dietician from Yale New Haven Health for nutrition and meal guidance; a Massage Therapy Program to improve blood flow and depression; and other social, health and wellness programming.</p> <p>Location: 157 Church St. 19th FL. New Haven. Higher Heights Youth Empowerment Programs, Inc. is requesting CDBG funding to support its Coding/College Program for students in grades 9 – 12 (ages 14-18) in the City of New Haven. The purpose of the Coding/College Access Program is: to help close the college access gap between high- and low-performing children, especially the achievement gaps between minority and nonminority students, and between disadvantaged children and their more advantaged peers; and to provide students with an enriched and accelerated educational program that increases self-confidence, self-worth, and self-pride. This program provides project-based, self-paced, mentor-supported courses in STEM (science, technology, engineering, math) and entrepreneurship. Funds will be used for a portion of the Program Coordinators salary and mentor/tutor stipends. A portion of the funds requested will also provide program manuals for students, program calendars, t-shirts for students, program completion certificates and awards.</p>
Inspired Communities Inc. (Adult Institute)	\$10,000	<p>Location. 31 Lander St. New Haven. The Inspired Communities Inspired Adult Institute will be located in Newhallville. The objectives of the program are to create economic opportunity and support neighborhood engagement in New Haven adults (primarily Newhallville residents) earning less than 80% of the area median income. These objectives are to help local adults turn their skills and experiences into employment opportunities, including microbusiness and self-employment opportunities for people who face difficulty obtaining employment because</p>

Consolidated Plan Activity	FY22-23 Mayor's Proposed	Description
Inspired Communities Inc. (Youth Institute)	\$10,000	<p>of their past history, and to provide opportunity for participants to engage in positive neighborhood empowerment. When adults join the Institute, they will receive orientation and information about the program and its goals: to create opportunity and engagement for our participants. They will then choose one of two tracks for participation: (1) Community empowerment: Participants will learn about how business and government run; how the structures affect our community; how decisions are made; and how to influence those decisions. Participants will identify their priorities and practice communications to engage and impact their community. (2) Economic Development (Business and employment re-imagined): Participants will utilize an inventorying process to identify their experiences, strengths, skills, and passions. They will brainstorm with staff and mentors to develop a plan for their own employment or business future. They will learn basic business skills including marketing, budgeting, billing, and compliance. They will also be assisted in trials of their micro-business with local community partners. The funds requested will pay for staff and other necessary program expenses to support the adult participants who have joined the program. Funds will be used to support the salary of the Institute Manager.</p> <p>Location. 31 Lander St. New Haven. The program is designed to help youth obtain new skills and experiences, and to expand their vision of their individual potential. When youth join the Institute, they receive orientation and information about the program and its goals: to create opportunity and engagement for our youth. They then choose one of two tracks for participation: (1) Community empowerment: Youth will learn about how business and government run; how the structures affect our community; how decisions are made; and how to influence those decisions. Speakers with expertise in business, government, and community activism are invited to speak to inspire the youth. Youth will identify their priorities and practice communications to engage and impact their community. (2) Media Platforms: Youth will learn media skills, including video and audio production. They will practice the skills in projects which will be available for distribution. The video and audio projects could depict role models to inspire City youth, and/or businesses, government projects, or newsworthy events that could inspire and empower our community. The youth who make the video and audio</p>

Consolidated Plan Activity	FY22-23 Mayor's Proposed	Description
Integrated Refugee & Immigrant Services	\$10,000	<p>contact would have the benefit of direct exposure to the subjects of the production, building their sense of possibility as a result of connecting with these successful people and projects. The funds requested will pay for staff and other necessary program expenses to support the children and youth who have joined the program. Funds will cover a portion of the salary for a Lead Teacher.</p> <p>Location: 235 Nicoll St. 2nd FL. New Haven. Funds will be used for their Universal Social Services project (USS), which provides intensive case management support to low-income non-refugee immigrants resettling in New Haven. IRIS has provided this kind of support to refugees since 1982. In response to the growing number of non-refugee immigrants arriving in New Haven, IRIS has begun to provide services to other low-income immigrants settling in New Haven. An important element of this work is providing intensive case management to recent immigrant families to assist them in meeting basic needs and integrating into the community. Case managers assist immigrants in finding housing, food assistance, health care, education, job training and employment. In order to meet the growing need, IRIS has expanded the non-refugee case management staff to three full-time employees. The requested funds would be used to support this case management staff.</p>
JUNTA for Progressive Action	\$17,500	<p>Location: 169 Grand Ave. New Haven. Junta offers no-cost social services, legal services, immigration services, adult education, and youth programs to over 2,000 low-income individuals annually. Services are interconnected to achieve the greatest net benefit for the intergenerational households served. Junta's Case / Crisis Management Services are at the core of what they do. The case management team provides socioeconomic security with direct support and educational tools, leading to transformative changes at both the individual and community levels. Junta assists participants with the coordination of benefits for applicable State or Federal assistance programs (e.g. SSI/SSD, Housing Assistance, Food Stamps, Medicaid, Medicare, etc.) and administers food assistance and vouchers, offers legal advocacy, and conducts translation and interpretation services. The case management team also supports participants who experienced job loss due to the pandemic through referrals to partner organizations and other resources. The case management team works with participants at the intersection of immigration services, advocacy and case management. Junta will continue to offer</p>

Consolidated Plan Activity	FY22-23 Mayor's Proposed	Description
Liberty Community Services	\$12,000	<p>COVID-19 pop up vaccine and wellness activities as well as other health prevention campaigns. The CDBG funds requested would be allocated primarily toward supporting the payroll of the Case Management team, including the Director of Social Services, Case Manager and hiring an additional Intake Coordinator/ Administrative Assistant to meet increased demand for services.</p> <p>Location: 153 East St. New Haven. Liberty has two goals: 1) help people who are experiencing homelessness or at risk of being homeless secure and maintain permanent housing; and 2) provide essential services to support people in maintaining their housing. On a national level, libraries have found people experiencing homelessness and other social service needs tend to gravitate to them. Libraries serve as a safe place where people can wash up, protect their possessions, use a restroom, and find a quiet spot to feel control over their environment. To response to this, in 2014 Liberty, together with the public library, provided “Library Office Hours” in order to meet with homeless two times a week. The interventions proved impactful and was received enthusiastically. Although the support of the program has allowed for expanded services and availability, increased demand for this service is still evident, measured by the number of persons who use the service and the number of people who cannot be accommodated during the office hours. The CDBG funds requested will be used to increase this intervention to meet the needs. Liberty will hire one full-time case manager to work 35 hours per week. These funds will enable Liberty to have staff housed primarily in the main library branch with regular office hours at each of the other branches in New Haven. The case manager works will with the homeless and vulnerable patrons experiencing mental health decompensation, behavioral and health problems.</p> <p>Location: 5 Science Park. New Haven. Literacy Volunteers provides evidence-based tutoring programs that increase adult learners’ literacy and English-speaking skills to expand economic opportunities. CDBG funds will support program staff salaries and to support tutors in the agency’s free education programs. The focus of their work in the upcoming program year is outreach, access and equity. The priority is outreach to new and returning students and tutors. The agency is focusing on access to workbooks, distance learning platforms and tutor training on utilizing these technologies.</p>
Literacy Volunteers	\$15,000	

Consolidated Plan Activity	FY22-23 Mayor's Proposed	Description
Mary Wade Home, Inc.	\$15,000	Location 118 Clinton Avenue. New Haven. Mary Wade's primary objective under this program is to provide its Medical and Weekend Transportation program and to increase outreach to some of the communities most isolated and economically disadvantaged seniors. CDBG funding would help to provide additional rides and supplement the cost for low income elderly members of the New Haven community. The funding would allow them to continue to serve those in need of adequate, reliable transportation. Funds requested will be used to pay a portion of the salaries for the van drivers associated with providing medical and weekend transportation services to seniors in the community who are licensed and trained to assist seniors of varying abilities.
New Haven Ecology Project - Common Grounds	\$15,000	358 Springside Avenue: Funding is requested to support Common Ground's Kids Unplugged after school program. This program is run by The New Haven Ecology Project, Inc. (NHEP), known in the community as Common Ground. These meaningful, outdoor programs serve New Haven children in grades k – 8 and take place at Common Ground (358 Springside Ave.), in the West Rock neighborhood of New Haven. The Kids Unplugged after school program is offered every day that school is in session. Program activities are farm and nature based, focused on physical activity, health and nutrition, play, and social/emotional wellness. CDBG funds will be used to pay a portion of the salary for Common Ground's Director of Community Programs for time spent overseeing the Kids Unplugged Program as well as the Kids Unplugged Program Manager. Funds will also support costs of part-time environmental educators.
New Haven HomeOwnership Center	\$10,000	Location: 333 Sherman Avenue. The New Haven HomeOwnership Center (HOC) increases homeownership opportunities for individuals and families by offering pre- and post-purchase homebuyer education, financial coaching, and homeownership preservation services to help people gain financial proficiency and ensure that new and existing homeowners will be able to retain their homes. The project will provide low, moderate, and middle-income clients with quality homebuyer education workshops, foreclosure prevention services, budget counseling, and homeownership training. Funds will be used to support delivery of services through partial funding of the Managing Directors salary and some benefits.
New Haven Pop Warner	\$20,000	Location 230 Ashmun Street. Funding would be used to purchase and recondition new equipment for training and

Consolidated Plan Activity	FY22-23 Mayor's Proposed	Description
New Haven Reads	\$25,000	<p>playing. Funds will also support cheer league participants. Also requesting materials and supplies, food for participants during games and practice, medical supplies, AED, COVID-19 cleaning supplies, advertising, printing, liability insurance, postage and inspection fees.</p> <p>Location: 45 Bristol St. New Haven. Funds will be used to support the one-on-one tutoring program at 2 sites (Bristol St. and Science Park) and will be used to partially fund the salaries of two Site Directors. Site Directors monitor each child's progress by observing and tracking their progress during the tutoring hour and communicating with the child's tutor and parent.</p>
New Haven YMCA Youth Center	\$10,000	<p>Location: New Haven YMCA Youth Center, 52 Howe Street. As a leading nonprofit committed to nurturing the potential of every youth and young adult, supporting their social-emotional, cognitive and physical development. The Central Connecticut Coast YMCA continues to give youth an enriching and safe experience. Our experienced and caring staff and volunteers model the positive core Y values of caring, honesty, respect and responsibility that help build character. Funds requested will allow the New Haven YMCA Youth Center to offer fifty (50) teens and young adults an enriching opportunity as part of the curriculum within our aquatics program. This program is a safe and productive place for youth to spend out of school time, and to feel like they belong. This program will allow students to socialize with peers for positive social development while developing aquatics skills in and around water with no cost for families.</p>
Project MORE, Inc. - Re-entry Program	\$20,000	<p>Location: 830 Grand Ave. Project MORE provides structure and a systematic process to reintegrate formerly incarcerated citizens into the Greater New Haven community and provide necessary services. The program will assist residents released by the CT Department of Correction. Staff will assist returning residents who may be homeless, unemployed and disconnected from their families. Project MORE would use the funds requested to add to its current staff. There would be one part-time Retention Case Manager and an additional Community Service worker. Clients for the retention and community service program would come from the Walter Brooks Halfway House. The Case Manager would work with facility staff and clients to determine needs upon discharge. The Retention Case Manager will utilize community contacts along with each client's Parole Officer to meet their needs. The community service staff would supervise clients, while residing in the facility, in various projects within the City of</p>

Consolidated Plan Activity	FY22-23 Mayor's Proposed	Description
Project MORE, Inc. Re-entry Welcome Center	\$75,000	New Haven. This is where clients give back to the community. The program focus is to assist returning citizens with their rehabilitation and completion of their conditions of parole. By achieving this goal, recidivism can be reduced and safety enhanced. Case management services will assist clients to be productive citizens, through education, employment, stable housing, family and social support, mental health and substance abuse treatment and sobriety. Location: 830 Grand Ave. This program request supports the Project MORE Re-Entry Welcome Center. The purpose of the center is to provide services and supports to assist formerly incarcerated individuals in their successful re-entry into the community. The proposed project will increase current programming by continuing to provide staff who can address client needs through case management and career resources. It will enhance the ability to provide continued service as well as providing food for individuals returning from incarceration and supplies needed for programming. All clients of the program are encountering at least one barrier to successful reentry. Providing case management services helps them receive the support necessary to tackle each barrier and reach their goals. Our case managers also improve the quality of life of our clients by providing them with access to stable housing; support and access to services for mental health; support and access to services for substance use disorder; employment; training; education and more.
r Kids Family Center	\$10,000	Location: 45 Dixwell Ave. New Haven 06511. Their established afterschool program Girls' at Tracey's Place provides academic support to girls aged 13-16 involved in the child welfare system. The program sessions currently consist of tutoring time, peer support, activity planning, nutrition education and field trips. Operates a minimum of three afternoons a week during the school year. Funding will also be used to expand programming for boys utilizing The Council for Boys and Young Men's curriculum and offering Girl's Circle to girls ages to 10-14. Funding is being requested for staffing, including an Education Coordinator, Teacher, and Teacher's aide to provide quality afterschool programming.
Sickle Cell Disease Assoc. Of America, Southern CT	\$20,000	Location: 545 Whalley Ave. New Haven. Funds will complement our efforts since we will focus on prevention to minimize the number of babies born with sickle cell disease (SCD) since the disease is genetically transmitted.

Consolidated Plan Activity	FY22-23 Mayor's Proposed	Description
Solar Youth	\$10,000	Location: 53 Wayfarer St. New Haven. Youth participate over the summer and after-school during the academic year in hands-on environmental education and youth development activities. They go on at least 5 full-day adventure trips per season. Youth Educator Interns co-lead programs. As part of the program, youth complete Community Service Action Projects (C-SAP's) each season which engage youth in activities aimed at improving their neighborhoods. Through the C-SAP process, youth identify local issues that affect the health of people and the environment, and then seek solutions through problem-solving and youth-led action. C-SAPs may include direct action (e.g. a park, community, or river clean-up), education (e.g. an anti-litter, anti-bullying or anti-violence campaign), or citizenship (e.g. letter-writing or visits to public officials). Youth are the leaders in all aspects of the projects and learn first-hand how to be agents of positive change. Funds will be used to support the hiring of an additional Youth Educator in order to meet demand to enroll more youth.
Student Parenting and Family Services	\$7,000	Location: 181 Mitchell Drive. New Haven. Student Parenting and Family Services operates the Elizabeth Celotto Child Care Center on-site at Wilbur Cross High School, and has designed its program to: 1) Facilitate the access of adolescent parents to public education; 2) Provide school-based, integrated support services for adolescent parents and care for their children, including early childhood and parenting education, and social services; 3) Foster the emotional, educational, social and physical development of the children of adolescent parents; and 4) Improve the academic, social and economic outcomes of adolescent parents. The COVID-19 pandemic has significantly increased the challenges facing adolescent parents and their children. When schools operated remotely, adolescent parents had to attend high school classes from home using unstable internet connections while simultaneously caring for an energetic infant or toddler. Infants and toddlers were unable to regularly attend quality early childhood educational programs. It is critical that young parents be reengaged with school and young families receive educational, developmental and social service supports to help them catch up and resume learning and healthy development. The Project will provide child care, early childhood education and developmental assessments, referrals to early intervention services, high school academic advising, social service and behavioral health support and



Consolidated Plan Activity	FY22-23 Mayor's Proposed	Description
		crisis intervention to help adolescent parents reengage, remain in and graduate from high school, and transition successfully to college or regular employment, and to support their young children's cognitive, physical and social-emotional development. Funds will be used to support staff salaries (partial salaries of Project Director) and project supplies
The Greater New Haven O.I.C.	\$7,500	Location. 95 Fountain St. PO Box 3255 New Haven. at the Harborview School of Phlebotomy. Funds will be used to cover the cost of Patient Care Technician Training (20P), Certified Nurse Assistant Training (10P), and Phlebotomy Technician Training (8P). All funds requested will be used for training.
Boys & Girls Club of New Haven	\$15,000	Location: 253 Columbus Ave. New Haven 06519. The Boys and Girls Club of New Haven offers a research-based youth development curriculum delivered by caring, trained Youth Development Professionals. The Boys and Girls Club of NH's Afterschool Program is designed to help New Haven youth manage the academic and social-emotional challenges brought on by the pandemic. The Boys and Girls Club afterschool Program provides a safe, positive and engaging environment where children receive homework help, have fun, and build the confidence they need to achieve great futures. The academic core of the afterschool program, Power Hour, helps Club members achieve academic success by providing homework help, tutoring and learning activities. Priority outcomes for afterschool youth are: Academic Success, 2) Good Character and 3) Healthy Lifestyles. The funding requested will be used to help cover the salary of the Columbus Avenue Clubhouse Site Coordinator who supervises and trains a team of more than 30 Youth Development Professional and volunteers, and collaborates with its school-based Site Coordinators.
Public Service Totals	\$570,000	
CDBG PLANNING & ADMINISTRATION		
Federal Regulatory Requirements - City Plan	\$105,777	City Activity. Funding will be used to support City Plan's role in performing Environmental Reviews on behalf of the Consolidated Plan programs, this task requires a dedicated staff person who is able to prioritize this as a primary job activity. Knowledge of local historic and environmental context is critical for the task and this position is currently filled dedicated Planner II staff. CDBG funds are allocated to an existing Planner II position that will be primarily responsible for performing Environmental Reviews and

Consolidated Plan Activity	FY22-23 Mayor's Proposed	Description
General Administration-M&B/Finance	\$498,316	related activities, historic preservation and neighborhood planning activities. City Activity. Provide for the administration and coordination of the various components of the Consolidated Plan program. Specific tasks include technical and administrative support such as the coordination of the application process, from application development, public notification, public meetings; determination of project eligibility; oversight of compliance to federal regulations and systematic monitoring, responsible for meeting HUD reporting requirements, establishment of budgets, processing and review of payment requests, and assistance with contract preparations for sub-recipients. Coordination of related Consolidated Plan projects and reports, preparation of responses to federal and municipal findings, authorization, training and oversight of staff approved to access HUD's on-line Integrated Disbursement Informational System (IDIS) and any coordination and preparation of related requirements, i.e., Impediments to Fair Housing Plan, Consolidated Plan, Citizen Participation Plan, etc.
General Administration-CSA	\$155,907	City Activity. To provide for the administration of the CDBG program which consists of the following items: annual HUD reporting, processing and reviewing of payment requests, monthly financial reporting, assistance with the funding application process, preparation of responses to HUD, assist with preparation of HUD mandated reports, data entry into HUD's online Integrated Disbursement Informational System and monitoring of CDBG Consolidated Plan activities to ensure compliance with federal regulations.
Planning & Admin Totals <b>ESG</b>	\$760,000	
Columbus House Overflow Shelter	\$75,000	ESG Shelter. Location 586 Ella T. Grasso Blvd. New Haven 06519. Funds will be used to support the men's Seasonal Overflow Shelter that will operate from mid-November to mid-April. Case management on-site will help the men obtain housing and explore employment/income opportunities.
Columbus House Rehousing	\$70,211	ESG Rapid Rehousing Location: 586 Ella T Grasso Boulevard, New Haven. Funds will be used to provide subsidies for 37 people experiencing homelessness. Eligible clients will receive a security deposit and short-term rental assistance, all paid directly to the landlord.
Liberty Community Services - Supportive Services/Street Outreach	\$50,789	ESG Street Outreach Location: 153 East St. New Haven 06511. Funds will be used to support a full-time Outreach Case Manager to conduct outreach and linkage to services

Consolidated Plan Activity	FY22-23 Mayor's Proposed	Description
Liberty Community Services Prevention	\$50,000	within a specific geographic area that encompasses Fair Haven. The Sunrise Café (serving 100 breakfasts), DESK, The Green and surrounding areas, specific encampments and the Library. The focus is on assistance in obtaining permanent housing, employment counseling and assistance in obtaining Federal, State and local assistance.
New Reach Rehousing	\$50,000	ESG Prevention. Location: 153 East St. New Haven 06511. Funds will be used to provide security deposit assistance and/or first month's rent to Greater New Haven county residents that are literally homeless and aid in obtaining permanent housing, and rental arrearage assistance to renters who are at risk of homelessness due to possible evictions.
City of New Haven Admin	\$24,000	ESG Rapid Rehousing Location: PO Box 8068 New Haven 06513. Funds will be used for a Sustainability Case Worker to help 18 households address multiple, complex and unique barriers so that housing quickly attained as goals are being identified, and solutions to improve their economic mobility are found. Will connect households with a wide array of community supports and aim to achieve self-sufficiency long after the program.
ESG Totals	\$320,000	City Activity. To plan and coordinate the City's ESG activities, provide technical assistance, assist with contract preparation, payment processing, monitoring and to facilitate the review process and oversee compliance with federal regulations and Standards of Care guidelines.
HOPWA Columbus House	\$101,905	Location: 586 Ella T Grasso Boulevard, New Haven 06519. Funds will be used to support 9 individuals living with HIV/AIDs, who are experiencing homelessness or at risk of becoming homeless in New Haven, including comprehensive case management and direct housing assistance in order to keep the client housed and connected to critical support services.
Independence Northwest	\$200,321	Location: 1183 New Haven Road, Suite 200, Naugatuck 06770. Funds will be used to provide scattered-site tenant based rental assistance for 31 clients and their families in the Greater Waterbury area.
Leeway	\$70,810	Location: 40 Albert Street, New Haven 06511. Funds will be used to serve 30 residents in the Residential Care Housing Program. Services will include a service plan, addressing their discharge goals and locating safe and affordable housing. Plans to discharge 5 residents to the community and provide 2 residents with security deposits, firsts month's rent and utility arrearage.

Consolidated Plan Activity	FY22-23 Mayor's Proposed	Description
Liberty Community Services	\$360,821	Location: 153 East St. New Haven 06511. Funds will be used to provide subsidized rents for those that fall within the low to extremely low poverty guideline obtain permanent housing within the community.
New Reach	\$310,938	Location: PO Box 8068 New Haven 06513. Funds will be used to strengthen their Supportive Housing Program's capacity to administer and provide monthly tenant-based rental assistance and permanent housing placement to families living in Greater New Haven whose head of households have been affected by HIV/AIDs.
Stay Well	\$104,655	Location: 80 Phoenix Ave. Suite 201 Waterbury 06702. Funding will be used to support PHP for 11 individuals and STRMU to 4 individuals. Funds will also be used to cover 50% of the Housing Coordinator salary.
City of New Haven Admin	\$35,550	City Activity. To plan and coordinate the City's HOPWA activities, provide technical assistance, contract preparation, invoice processing, monitoring and facilitate the review process and oversee compliance with federal regulations and Standards of Care guidelines.
HOPWA Totals	\$1,185,000	
<b>HOME</b>		
CHDO Set-Aside	\$195,000	The City of New Haven is required to set aside 15% of its allocation specifically for CHDOs. It is to be used for various eligible activities such as acquisitions, construction expenses etc. Up to 10% of the set-aside can be used for predevelopment activities and expenses in the form of acquisition or seed loans to determine project feasibility.
Downpayment and Closing	\$50,000	Homebuyer down payment and closing cost assistance program which gives a Homebuyer assistance towards the costs of buying and down payment. Homebuyer is required to complete pre-and post-counseling to receive these funds.
EERAP	\$200,000	Energy Efficiency Rehabilitation Assistance Program (EERAP) which will help homeowners improve their utility costs by making certain eligible improvements under the program. This Program is complimenting the Neighborhood Stabilization Program and the mission to stabilize our neighborhoods in this economic crisis. These funds will allow the program to reach the low, moderate and middle-income residents of New Haven.
HOME Admin City of New Haven	\$130,000	Cover program costs, monitoring and other allowable administration costs associated with the administration and oversight of the HOME Program.
Housing Development	\$725,000	Funds will be used for acquisition, new construction or rehabilitation of affordable homeownership and on a limited basis, rental units. Developers of affordable housing seeking

Consolidated Plan Activity	FY22-23 Mayor's Proposed	Description
		such funding will be required to submit application to LCI throughout the program year. Developers may be non-profit housing providers, for-profit providers, CHDOs and LCI equity investments). Loans and grants will be approved at the discretion of LCI. Criteria for funding includes: capacity and track record of developer, financial feasibility of project, need for proposed housing and conformity with the City of New Haven's Consolidated Plan along with the mission of the City of New Haven for the development year.
Program Income Housing Development	\$20,000	Program Income funds will provide for the rehabilitation and construction of low-income owner-occupied structures and rental properties. The highest priority is given to developments with homeownership as the outcome.
HOME Totals	\$1,320,000	