

City of New Haven

165 Church Street
New Haven, CT 06510
(203) 946-6483 (phone)
(203) 946-7476 (fax)
cityofnewhaven.com



Meeting Agenda

Wednesday, April 22, 2026

6:00 PM

Meeting can be viewed on Board of Alders YouTube.

Aldermanic Chambers

Education Committee

(Board of Alders Notice New Haven) The Education Committee of the Board of Alders will meet “in-person” on Wednesday, April 22, 2026, at 6:00 p.m. in the Board of Alders Chamber located at 165 Church Street, 2nd Floor, New Haven, Connecticut, to hear and act on the following items:

- 1) [LM-2026-0044](#) RESOLUTION OF THE NEW HAVEN BOARD OF ALDERS AUTHORIZING THE CITY TO PARTICIPATE IN, APPLY FOR, AND ACCEPT COMMUNITY INVESTMENT FUND PLANNING GRANTS FROM THE CONNECTICUT DEPARTMENT OF ECONOMIC AND COMMUNITY DEVELOPMENT NOT TO EXCEED \$250,000 TO SUPPORT PLANNING ACTIVITIES RELATED TO THE ESTABLISHING OF AN HBCU IN NEW HAVEN.

Per Order: Hon. Gary B. Hogan, Chair

Attest: Hon. Michael Smart, City/Town Clerk

These items are on file and available in the Office of Legislative Services, City Hall, 165 Church Street, 2nd Floor, New Haven, Connecticut 06510.

For accessibility related accommodations, please call (203) 946 7651 (V) or (203) 946 8582 (TTY/TDD).

Public comment/testimony may also be submitted via email to publictestimony@newhavenct.gov before 2:00 pm on the day of the meeting.

This meeting may be viewed on the New Haven Board of Alders YouTube page.



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Text File

File Number: LM-2026-0044

Agenda Date:

Version: 1

Status: In Committee

In Control: Finance Committee

File Type: Resolution

Agenda Number: 1)

WHEREAS, the State of Connecticut is making available over \$800 million to support transformative investments in communities such as New Haven through the Community Investment Fund 2030 (“CIF”); and

WHEREAS, pursuant to Section 32-763 of the Connecticut General Statutes, the Connecticut Department of Economic and Community Development (“DECD”) is authorized to extend financial assistance for economic and community development projects, including planning projects through CIF; and

WHEREAS, in 2024, the New Haven Board of Alders explored adopting Resolution LM-2024-0502, which would have acknowledged and apologized for the City’s role in opposing the 1831 proposal to establish a college for Black men in New Haven, and proposed commitments to foster educational opportunities and racial equity as a form of remediation for that historic harm; and

WHEREAS, the Connecticut Historically Black College & University Alumni Network, Inc. (the “Alumni Network”) and the City of New Haven (the “City”) are collaborating on a planning initiative (the “HBCU Planning Project”) to explore establishing the first HBCU presence in New England in New Haven, focused on Connecticut’s growth sectors such as quantum, bioscience, and other STEM-related fields, by conducting a feasibility study, strategic plan, community engagement, and early design work, as well as near-term programming that connects Connecticut students to Historically Black Colleges and Universities (“HBCUs”) while planning advances toward a campus preliminarily envisioned in the Beaver Hills-Westville corridor; and

WHEREAS, the Alumni Network intends to serve as the lead applicant to DECD for a CIF Round 8 planning grant not to exceed Two Hundred Fifty Thousand Dollars and Zero Cents (\$250,000.00) to support the HBCU Project, with the City participating as a formal partner and anticipated subrecipient for a portion of the planning work, as well as a provider of matching funds to assist in carrying out the Project; and

WHEREAS, the HBCU Project seeks to advance equitable economic and educational outcomes by expanding access to higher education pathways in high-wage fields, strengthening local talent pipelines, and supporting neighborhood revitalization in and around the Beaver Hills-Westville corridor through activities including: (a) assessing market demand and identifying degree and credential pathways aligned with Connecticut’s growth sectors, including bioscience, health care, advanced manufacturing, computing, climate, and quantum industries; (b) preparing a feasibility study and strategic plan outlining governance, accreditation, affordability, and employer-partnership models; (c) conducting structured community and stakeholder engagement

with students, families, neighborhood leaders, employers, and higher-education partners; (d) supporting early architectural and campus visioning to inform future investment; and (e) expanding near-term HBCU-focused programming such as college fairs, tours, and student send-offs; and

WHEREAS, the Beaver Hills-Westville corridor faces challenges relating to historic disinvestment, limited access to high-quality public spaces, and the need for coordinated planning to support equitable growth and neighborhood connectivity; and

WHEREAS, the HBCU Planning Project (the "Project") is intended to support equitable economic development, educational opportunity, and neighborhood revitalization in the Beaver Hills-Westville corridor and the City, working to expand pathways for historically excluded communities within the City and the Northeast region; and

WHEREAS, it is desirable and in the public interest that the City be authorized to participate in, support, and benefit from applications to DECD through CIF Round 8, and to apply for and accept, whether directly from DECD or indirectly through a subgrant or contract with the Alumni Network or other intermediaries, financial assistance in an amount not to exceed Two Hundred Fifty Thousand Dollars and Zero Cents (\$250,000.00) to support the Project, and to enter into related agreements necessary to carry out these planning activities.

NOW, THEREFORE, BE IT RESOLVED by the New Haven Board of Alders that:

- 1). The Board of Alders is cognizant of the conditions and prerequisites for financial assistance imposed by Section 32-763 of the Connecticut General Statutes.
- 2). The participation by the City in an application for financial assistance from DECD, through CIF Round 8, to be submitted by the Alumni Network for the HBCU Project in an amount not to exceed Two Hundred Fifty Thousand Dollars and Zero Cents (\$250,000.00), is hereby approved, and Justin Elicker, Mayor of the City, is hereby authorized and directed to execute and provide such letters of support, partnership commitments, and other documentation as may be required for said application; to provide such additional information as may be required; and to act as the authorized representative of the City with respect to all matters pertaining to the City's role in said application.
- 3). The Mayor is further authorized, if the CIF Round 8 application for the HBCU Project is approved, to apply for and accept on behalf of the City any financial assistance, subgrant, contract, or other funds made available to the City in connection with the HBCU Project, whether provided directly by DECD or indirectly through the Alumni Network, and to execute such agreements, contracts, subgrant agreements, memoranda of understanding, and related documents with DECD, the Alumni Network, and other entities as may be necessary to implement the HBCU Project, including the procurement and management of consultants for feasibility, strategic planning, community engagement, and architectural visioning.
- 4). The Mayor, or the Mayor's designee, is authorized to take any and all actions and to execute any and all additional documents as may be necessary or desirable to carry out the intent and purposes of this Resolution, including entering into agreements, memoranda of understanding, and consulting or subgrant agreements with the Alumni Network, and with other partners,

agencies, or entities as may be required to implement the planning activities described herein.

RESOLUTION OF THE NEW HAVEN BOARD OF ALDERS AUTHORIZING THE CITY TO PARTICIPATE IN, APPLY FOR, AND ACCEPT COMMUNITY INVESTMENT FUND PLANNING GRANTS FROM THE CONNECTICUT DEPARTMENT OF ECONOMIC AND COMMUNITY DEVELOPMENT NOT TO EXCEED \$250,000 TO SUPPORT PLANNING ACTIVITIES RELATED TO THE ESTABLISHING OF AN HBCU IN NEW HAVEN.

CHECK LIST FOR ALDERMANIC SUBMISSIONS

- Cover Letter
- Resolutions/Orders/Ordinances (NOTE: If you are submitting any item to the State you must write a Resolution)
- Prior Notification Form
- Fiscal Impact Statement - Should include comprehensive budget
- Supporting Documentation (if applicable)

IN ADDITION [IF A GRANT/DONATION]:

- Notice of Intent
- Grant Summary
- Executive Summary (not longer than 5 pages without an explanation)

Date Submitted: February 24, 2026

Meeting Submitted For: March 4, 2026

Regular or Suspension Agenda: Regular

Submitted By: Carlos Eyzaguirre, Deputy EDA

Title of Legislation:
RESOLUTION OF THE NEW HAVEN BOARD OF ALDERS AUTHORIZING THE CITY TO PARTICIPATE IN, APPLY FOR, AND ACCEPT A COMMUNITY INVESTMENT FUND PLANNING GRANT FROM THE CONNECTICUT DEPARTMENT OF ECONOMIC AND COMMUNITY DEVELOPMENT NOT TO EXCEED \$250,000 TO SUPPORT PLANNING ACTIVITIES RELATED TO HBCU EDUCATIONAL OPPORTUNITIES IN NEW HAVEN

Comments: Legistar File ID: LM-2026-0044

Coordinator's Signature: _____

Controller's Signature (if grant): _____

Mayor's Office Signature: _____

MPI
 Digitally signed by: Rebecca Bombers
 E08509D05D56469

Call (203) 927-0802 or email aguzhnay@newhavenct.gov with any questions.

****PLEASE NOTE CLEARLY IF UC (UNANIMOUS CONSENT) IS REQUESTED****

***** SUSPENSION AGENDA ITEMS MUST BE DISCUSSED WITH PRESIDENT OF BOA *****



Justin Elicker
Mayor

City of New Haven
Office of the Economic Development Administrator
165 Church Street
New Haven, Connecticut 06510



Michael Piscitelli, AIC
*Economic Development
Administrator*

February 24, 2026

Honorable Tyisha Walker-Myers, President
Board of Alders
City of New Haven
165 Church Street
New Haven, CT 06510

RE: RESOLUTION OF THE NEW HAVEN BOARD OF ALDERS AUTHORIZING THE CITY TO PARTICIPATE IN, APPLY FOR, AND ACCEPT A COMMUNITY INVESTMENT FUND PLANNING GRANT FROM THE CONNECTICUT DEPARTMENT OF ECONOMIC AND COMMUNITY DEVELOPMENT NOT TO EXCEED \$250,000 TO SUPPORT PLANNING ACTIVITIES RELATED TO HBCU EDUCATIONAL OPPORTUNITIES IN NEW HAVEN

Dear President Walker-Myers:

The State of Connecticut is making available over \$800 million to support transformative investments in communities such as New Haven through the Community Investment Fund 2030 (“CIF”). As part of CIF Round 8, the City of New Haven (the “City”) is proposing a planning initiative (the “Project”) that advances educational equity and neighborhood revitalization in partnership with the Connecticut Historically Black College & University Alumni Network, Inc. (the “Alumni Network”), to establish the first Historically Black College and University (“HBCU”) presence in New England, located in New Haven.

These planning efforts build on proposals explored by the New Haven Board of Alders. For example, proposed resolution LM-2024-0502 explored acknowledging and apologizing for the City’s role in opposing the 1831 proposal to establish a Black college in New Haven and explored having the City foster educational opportunity and racial equity as a form of remediation.

As envisioned, the Alumni Network would serve as the lead CIF co-applicant and the recipient of planning funds, supporting stakeholders who want to advance the project through a feasibility study; academic and financial analysis; development of a strategic plan; community and stakeholder engagement; and early academic and campus visioning. In parallel, the effort would support near-term HBCU-focused programming, such as college fairs, campus tours, and student send-offs—that connect Connecticut students to HBCUs. Through a subrecipient pass-through agreement, the City, also a project co-applicant, would lead the RFQ procurement process and coordinate technical partners to ensure the work is high-quality, accountable, and aligned with New Haven’s education–workforce partnership experience.

The Project responds directly to these conditions by strengthening local talent pipelines into high-wage fields—such as bioscience, quantum, health care, advanced manufacturing, computing, and climate-related industries—through a potential HBCU presence in New Haven that is grounded in community input and

aligned with employer demand. Planning funds will allow the City and the Alumni Network to assess market demand, identify degree and credential pathways, outline governance and affordability models, and convene students, families, educators, employers, and neighborhood leaders to shape a shared academic and campus vision.

Thank you for your consideration of this CIF Round 8 request. The City of New Haven and its partners stand ready to work with the State to deliver planning outcomes that can support transformative, equitable investment in our educational ecosystem.

Sincerely,

A handwritten signature in brown ink, consisting of the letters 'M', 'P', and 'L' in a cursive, slightly stylized font. The 'M' and 'P' are connected, and the 'L' is separate.

Michael Piscitelli, AICP

Economic Development Administrator

..title

RESOLUTION OF THE NEW HAVEN BOARD OF ALDERS AUTHORIZING THE CITY TO PARTICIPATE IN, APPLY FOR, AND ACCEPT COMMUNITY INVESTMENT FUND PLANNING GRANTS FROM THE CONNECTICUT DEPARTMENT OF ECONOMIC AND COMMUNITY DEVELOPMENT NOT TO EXCEED \$250,000 TO SUPPORT PLANNING ACTIVITIES RELATED TO THE ESTABLISHING OF AN HBCU IN NEW HAVEN.

..body

WHEREAS, the State of Connecticut is making available over \$800 million to support transformative investments in communities such as New Haven through the Community Investment Fund 2030 (“CIF”); and

WHEREAS, pursuant to Section 32-763 of the Connecticut General Statutes, the Connecticut Department of Economic and Community Development (“DECD”) is authorized to extend financial assistance for economic and community development projects, including planning projects through CIF; and

WHEREAS, in 2024, the New Haven Board of Alders explored adopting Resolution LM-2024-0502, which would have acknowledged and apologized for the City’s role in opposing the 1831 proposal to establish a college for Black men in New Haven, and proposed commitments to foster educational opportunities and racial equity as a form of remediation for that historic harm; and

WHEREAS, the Connecticut Historically Black College & University Alumni Network, Inc. (the “Alumni Network”) and the City of New Haven (the “City”) are collaborating on a planning initiative (the “HBCU Planning Project”) to explore establishing the first HBCU presence in New England in New Haven, focused on Connecticut’s growth sectors such as quantum, bioscience, and other STEM-related fields, by conducting a feasibility study, strategic plan, community engagement, and early design work, as well as near-term programming that connects Connecticut students to Historically Black Colleges and Universities (“HBCUs”) while planning advances toward a campus preliminarily envisioned in the Beaver Hills–Westville corridor; and

WHEREAS, the Alumni Network intends to serve as the lead applicant to DECD for a CIF Round 8 planning grant not to exceed Two Hundred Fifty Thousand Dollars and Zero Cents (\$250,000.00) to support the HBCU Project, with the City participating as a formal partner and anticipated subrecipient for a portion of the planning work, as well as a provider of matching funds to assist in carrying out the Project; and

WHEREAS, the HBCU Project seeks to advance equitable economic and educational outcomes by expanding access to higher education pathways in high-wage fields, strengthening local talent pipelines, and supporting neighborhood revitalization in and around the Beaver Hills–Westville corridor through activities including: (a) assessing market demand and identifying degree and credential pathways aligned with Connecticut’s growth sectors, including bioscience, health care, advanced manufacturing, computing, climate, and quantum industries; (b) preparing a feasibility study and strategic plan outlining governance, accreditation, affordability, and employer-partnership models; (c) conducting structured

community and stakeholder engagement with students, families, neighborhood leaders, employers, and higher-education partners; (d) supporting early architectural and campus visioning to inform future investment; and (e) expanding near-term HBCU-focused programming such as college fairs, tours, and student send-offs; and

WHEREAS, the Beaver Hills–Westville corridor faces challenges relating to historic disinvestment, limited access to high-quality public spaces, and the need for coordinated planning to support equitable growth and neighborhood connectivity; and

WHEREAS, the HBCU Planning Project (the “Project”) is intended to support equitable economic development, educational opportunity, and neighborhood revitalization in the Beaver Hills–Westville corridor and the City, working to expand pathways for historically excluded communities within the City and the Northeast region; and

WHEREAS, it is desirable and in the public interest that the City be authorized to participate in, support, and benefit from applications to DECD through CIF Round 8, and to apply for and accept, whether directly from DECD or indirectly through a subgrant or contract with the Alumni Network or other intermediaries, financial assistance in an amount not to exceed Two Hundred Fifty Thousand Dollars and Zero Cents (\$250,000.00) to support the Project, and to enter into related agreements necessary to carry out these planning activities;

NOW, THEREFORE, BE IT RESOLVED by the New Haven Board of Alders that:

- 1). The Board of Alders is cognizant of the conditions and prerequisites for financial assistance imposed by Section 32-763 of the Connecticut General Statutes.
- 2). The participation by the City in an application for financial assistance from DECD, through CIF Round 8, to be submitted by the Alumni Network for the HBCU Project in an amount not to exceed Two Hundred Fifty Thousand Dollars and Zero Cents (\$250,000.00), is hereby approved, and Justin Elicker, Mayor of the City, is hereby authorized and directed to execute and provide such letters of support, partnership commitments, and other documentation as may be required for said application; to provide such additional information as may be required; and to act as the authorized representative of the City with respect to all matters pertaining to the City’s role in said application.
- 3). The Mayor is further authorized, if the CIF Round 8 application for the HBCU Project is approved, to apply for and accept on behalf of the City any financial assistance, subgrant, contract, or other funds made available to the City in connection with the HBCU Project, whether provided directly by DECD or indirectly through the Alumni Network, and to execute such agreements, contracts, subgrant agreements, memoranda of understanding, and related documents with DECD, the Alumni Network, and other entities as may be necessary to implement the HBCU Project, including the procurement and management of consultants for feasibility, strategic planning, community engagement, and architectural visioning.
- 4). The Mayor, or the Mayor’s designee, is authorized to take any and all actions and to execute any and all additional documents as may be necessary or desirable to carry out the intent and purposes of this Resolution, including entering into agreements, memoranda of

understanding, and consulting or subgrant agreements with the Alumni Network, and with other partners, agencies, or entities as may be required to implement the planning activities described herein.

PRIOR NOTIFICATION FORM

NOTICE OF MATTER TO BE SUBMITTED TO THE BOARD OF ALDERS

TO (list applicable alders of):

**Alder Gary B. Hogan, Alder Brian
Wingate, and ALL.**

WARD # **28, 29, ALL**

DATE: **February 24, 2026**

FROM: Department/Office Economic Development
Person Carlos Eyzaguirre Telephone X5761

This is to inform you that the following matter affecting your ward(s) will be submitted to the Board of Alders in the near future:

RESOLUTION OF THE NEW HAVEN BOARD OF ALDERS AUTHORIZING THE CITY TO PARTICIPATE IN, APPLY FOR, AND ACCEPT COMMUNITY INVESTMENT FUND PLANNING GRANTS FROM THE CONNECTICUT DEPARTMENT OF ECONOMIC AND COMMUNITY DEVELOPMENT NOT TO EXCEED \$250,000 TO SUPPORT PLANNING ACTIVITIES RELATED TO THE ESTABLISHING OF AN HBCU IN NEW HAVEN.

Check one if this an appointment to a commission

Democrat

Republican

Unaffiliated/Independent/Other _____

INSTRUCTIONS TO DEPARTMENTS

1. Departments are responsible for sending this form to the alder(s) affected by the item.
2. This form must be sent (or delivered) directly to the alder(s) **before** it is submitted to the Legislative Services Office for the Board of Alders agenda.
3. The date entry must be completed with the date this form was sent the alder(s).

4. Copies to: alderperson(s); sponsoring department; attached to submission to Board of Alders.

FISCAL IMPACT STATEMENT

DATE: February 24, 2026
FROM (Dept.): Economic Development Administration
CONTACT: Carlos Eyzaguirre **PHONE** X5761

SUBMISSION ITEM (Title of Legislation):

RESOLUTION OF THE NEW HAVEN BOARD OF ALDERS AUTHORIZING THE CITY TO PARTICIPATE IN, APPLY FOR, AND ACCEPT COMMUNITY INVESTMENT FUND PLANNING GRANTS FROM THE CONNECTICUT DEPARTMENT OF ECONOMIC AND COMMUNITY DEVELOPMENT NOT TO EXCEED \$250,000 TO SUPPORT PLANNING ACTIVITIES RELATED TO THE ESTABLISHING OF AN HBCU IN NEW HAVEN.

List Cost: Describe in as much detail as possible both personnel and non-personnel costs; general, capital or special funds; and source of funds currently budgeted for this purpose.

	GENERAL	SPECIAL	BOND	CAPITAL/LINE ITEM/DEPT/ACT/OBJ CODE
A. Personnel				
1. Initial start up	\$0			
2. One-time	\$0			
3. Annual	\$0			
B. Non-personnel				
1. Initial start up	\$0			
2. One-time	\$0			
3. Annual	\$0			

List Revenues: Will this item result in any revenues for the City? If Yes, please list amount and type.

NO	<input checked="" type="checkbox"/>
YES	<input type="checkbox"/>

- 1. One-time
- 2. Annual

Other Comments:

NOTICE OF INTENT

NOTIFICATION TO THE BOARD OF ALDERS REGARDING PROPOSED GRANT AND CONTRACT APPLICATIONS TO BE MADE BY THE CITY OF NEW HAVEN DURING THE PERIOD:

4/1/26 - 5/31/28

PROGRAM NAME: HBCU Planning Project

(X) NEW () CONTINUATION
(Check One of the Above)

FUNDING LEVEL AVAILABLE TO PROJECT: \$500,000

FUNDING SOURCE: Community Investment Fund 2030 – CT DECD

PURPOSE OF PROGRAM: The Community Investment Fund 2030 (CIF) will foster economic development in historically underserved communities across the state. CIF will provide a total of up to \$875 million to eligible municipalities as well as not-for-profit organizations and community development corporations that operate within them. Grants are available for Capital improvement programs, such as brownfield remediation, affordable housing, infrastructure, clean energy development, and home or public facility rehabilitation

BRIEF SUMMARY OF CITY'S PROPOSAL: CIF planning funds will be used to advance the HBCU Planning Project by supporting a feasibility study, strategic plan, community and stakeholder engagement, early academic and campus visioning, and near-term HBCU-focused programming that expands higher-education pathways for Connecticut students in the Beaver Hills–Westville corridor.

MATCH REQUIREMENT FROM GENERAL FUND (if any): N/A

ALLOWABLE INDIRECT COST: N/A

DEPARTMENT SUBMITTING APPLICATION: Economic Development Administration

CONTACT PERSON: Carlos Eyzaguirre, Deputy EDA

DATE: February 24, 2026

GRANT SUMMARY	
Grant Title:	HBCU Planning Project
MUNIS #:	N/A until grant is Approved
City Department:	Economic Development Administration
City Contact Person & Phone:	Carlos Eyzaguirre, X5761
Funding Level:	\$1,000,000
Funding Period:	April 1, 2026 – May 31, 2028
Funding Source:	Community Investment Fund Round 8 2030 – CT DECD
Funding Source Contact Person & Phone	Matt Pugliese, 860-500-2352
Purpose of Program:	CIF planning funds will be used to advance the HBCU Planning Project by supporting a feasibility study, strategic plan, community and stakeholder engagement, early academic and campus visioning, and near-term HBCU-focused programming that expands higher-education pathways for Connecticut students in the Beaver Hills–Westville corridor.
Personnel (salary):	N/A
Personnel (Worker’s Comp):	N/A
Personnel (Med. Benefit):	N/A
Non-Personnel (total):	\$1,00,000
Non-Personnel (M & U):	
New or Renewal?	New
Limits on spending (e.g., Admin. Cap)?	No
Reporting requirements: Fiscal	No
Reporting requirements: Programmatic	No
Due date of first report:	N/A
Audit Requirements:	None

EXECUTIVE SUMMARY

The State of Connecticut is making available over \$800 million to support transformative investments in communities such as New Haven through the Community Investment Fund 2030 (“CIF”). As part of CIF Round 8, the City of New Haven (the “City”) is proposing two coordinated planning initiatives (the “Combined Projects”) that advance educational equity and neighborhood revitalization: a planning effort, in partnership with the Connecticut Historically Black College & University Alumni Network, Inc. (the “Alumni Network”), to establish the first Historically Black College and University (“HBCU”) presence in New England, located in New Haven.

CIF planning funds will be used to advance the HBCU Planning Project through a feasibility study, strategic plan, community and stakeholder engagement, early academic and campus visioning, and near-term HBCU-focused programming that connects Connecticut students to HBCUs while planning advances toward a campus preliminarily envisioned in the Beaver Hills–Westville corridor (\$250,000).

This planning effort represents an essential component of the City’s long-term inclusive growth strategy. New Haven is one of the most diverse communities in Connecticut and the nation: according to the 2020 U.S. Census, 36.6% of residents are Black, 31.2% Hispanic, 29.5% White, and 5% Asian. The Beaver Hills–Westville area reflects this diversity, yet many residents still experience persistent poverty and limited access to high-wage career pathways. Approximately 26.5% of all New Haven residents live below the poverty line, and with a per capita income of just \$26,429, income inequality manifests in lower health outcomes and the continued concentration of poverty in many neighborhoods. The HBCU Planning Project responds directly to these conditions by strengthening local talent pipelines into high-wage fields—such as bioscience, quantum, health care, and advanced manufacturing—through a potential HBCU presence in New Haven that is grounded in community input and aligned with employer demand.

By seeking state investment to support this planning process, the City aims to link educational opportunity and workforce development with a neighborhood-level revitalization that will allow underserved residents to benefit from arts, culture, and educational developments. The Project will help New Haven move from apology to action on its 1831 rejection of a proposed Black college, while also advancing the goals of Vision 2034. In doing so, the Project lays the groundwork for new pathways into high-wage careers and a more inclusive and competitive regional economy.

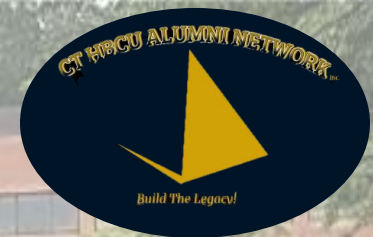
1831 to Now: Building the Northeast's First HBCU in New Haven



**TOGETHER
NEW HAVEN**

Proposed in 1831, Established in 2031: HBCU satellite | Grow talent, Grow opportunity, Grow Connecticut
Application for Community Investment Planning Funds, Round 8 | December 2025

CT HBCU Alumni Network, Inc.



Our Impact

\$250,000

Avg amount in scholarships awarded since 2019

200+

students supported through HBCU Send-Off

Statewide HBCU Send-Off has benefited about 40 students annually with celebrations, resources, & transition support.

5+

Years of statewide HBCU programming

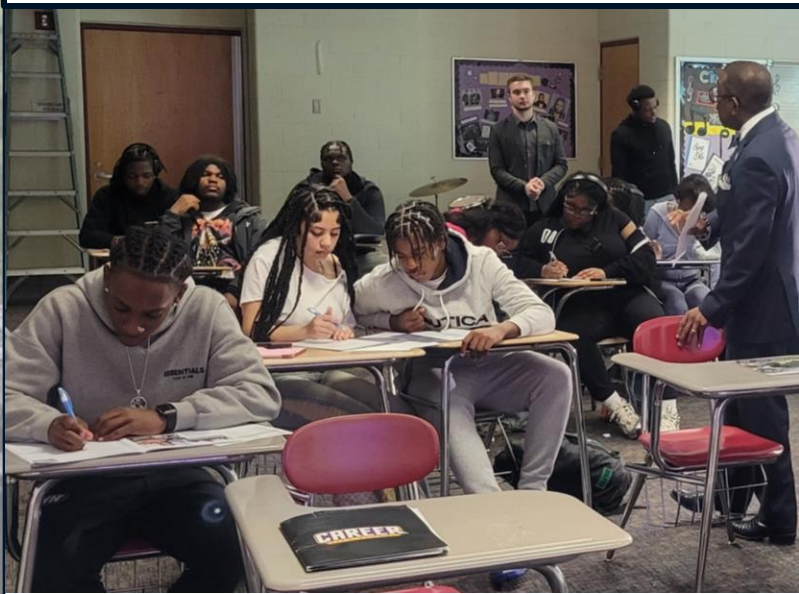
College fairs, tours, events, and outreach connecting CT students to HBCU opportunities since August 2019.

Statewide HBCU Community

of alumni, students, and allies

A growing network of HBCU alumni across multiple institutions working together on college and career readiness, health & wellness, economic empowerment, and policy advocacy.

EDUCATION



TOURS



EVENTS



COMMUNITY ACTIVITIES





Brief Introduction

The City of New Haven and the CT HBCU Alumni Network, Inc. are seeking \$250,000 CIF Round 8 planning funds, which it will pair with \$50,000 of local funds to complete a two-year feasibility and community planning process for establishing the first HBCU presence in the Northeast via a satellite campus in New Haven. The goal is to complement and fill gaps in CT's innovation economy so it can be as robust as MA's, with Kendall Square as a reference point.

This initiative will test the feasibility of an HBCU sister campus at SCSU's Crescent-Fitch-Fournier Beaver Pond edge, anchored in health care, biotech, quantum and advanced manufacturing, aerospace, and IT, and physically linked to New Haven's growing innovation cluster.

Two-Year Planning Workstreams & Budget:

1. Feasibility & Strategic Plan – \$140,000
2. Community Engagement & Programming – \$130,000
3. Early Design & Visualization – \$30,000

**TOGETHER
NEW HAVEN**

HBCU Strategic Vision: Why New Haven?



History & Mission



Infrastructure



Demand



Community Benefits/Outcomes

- Create permanent and temporary **jobs**
- Expand **college access** and **career pathways**
- **Engage** with the community and **enable** programming
- Honor and leverage Black history as a **civic** and **economic asset**
- Enable the redevelopment of an underutilized land to unlock **future development opportunities**
- Catalyze **future capital investment** in an **inclusive innovation cluster**



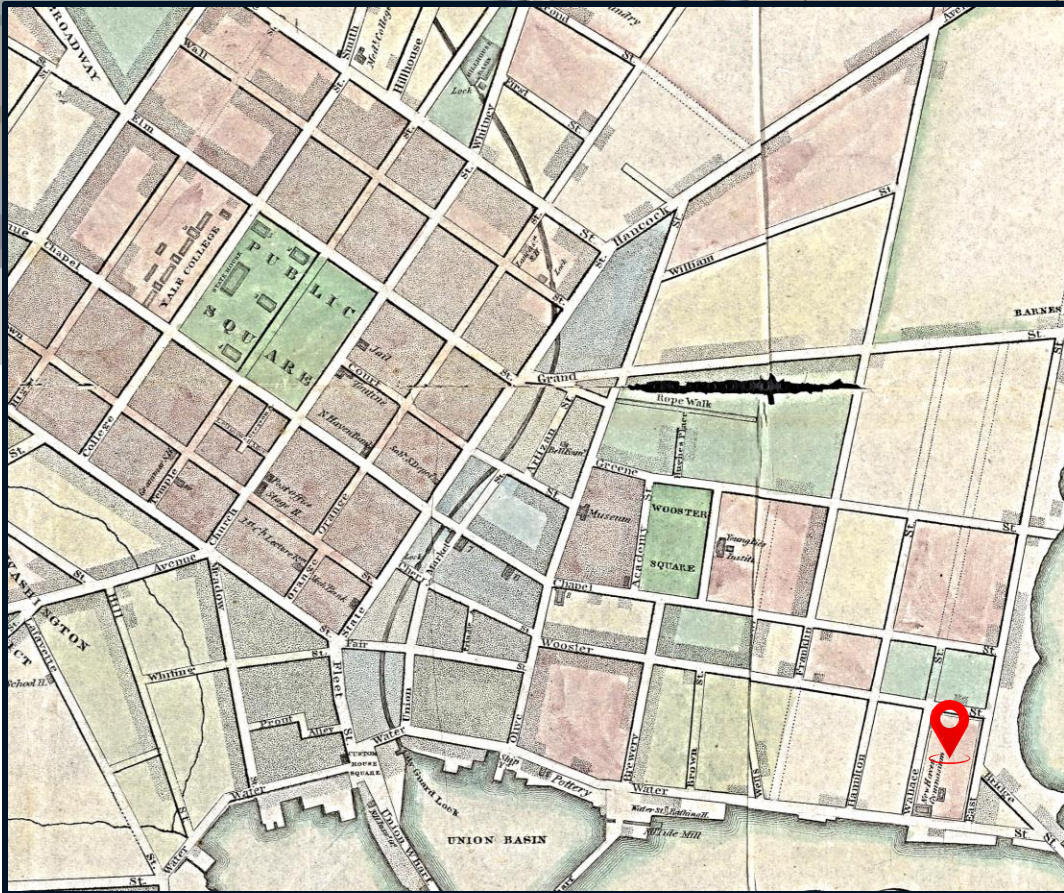
Who Will These Projects Impact?



Proposed campus is an area **highly diverse** and has been traditionally underserved for infrastructure improvements in the past. Focusing on underserved communities, the City seeks to re-invest in areas, which historically have been plagued by economic disinvestment, blight, and racial inequality. Thus, the City is seeking funding to explore the future capital improvements which will promote economic activity, development opportunities, and neighborhood livability, vitality, and vibrancy in communities that are:

Community Demographics	New Haven	Dwight	Dixwell	Beaver Hills	Edgewood	4-Neighborhood Average
Black or African American	34%	39%	56%	56%	50%	50%
Hispanic or Latin American	30%	23%	18%	15%	20%	19%
Asian	5%	9%	4%	3%	4%	5%
White	29%	24%	19%	22%	21%	22%
Other	2%	5%	3%	4%	5%	4%

History: Repairing a Wrong & Making Right on Proposal



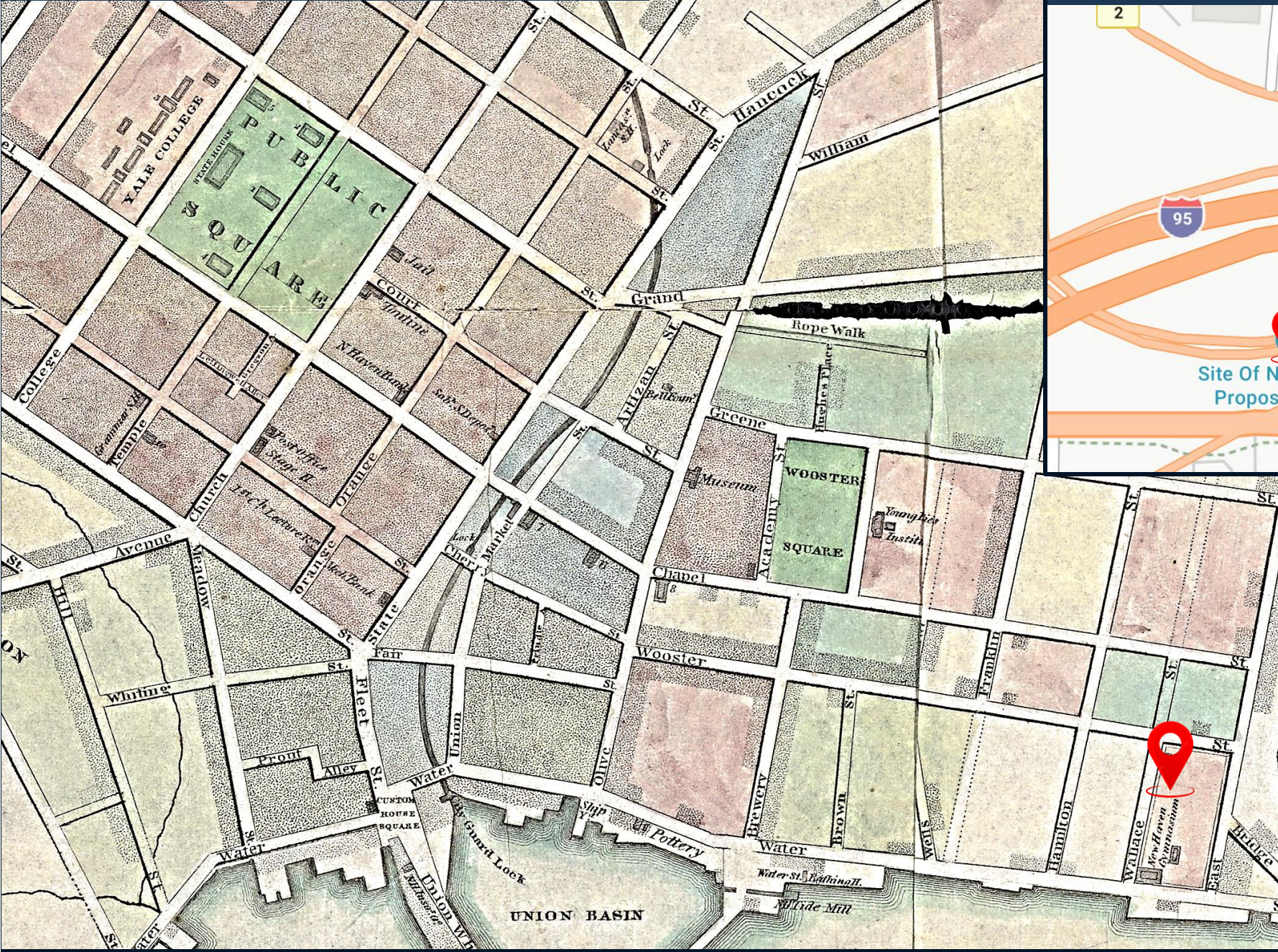
What Could Have Been

A short documentary film about the proposal for America's first HBCU in New Haven, Connecticut, 1831

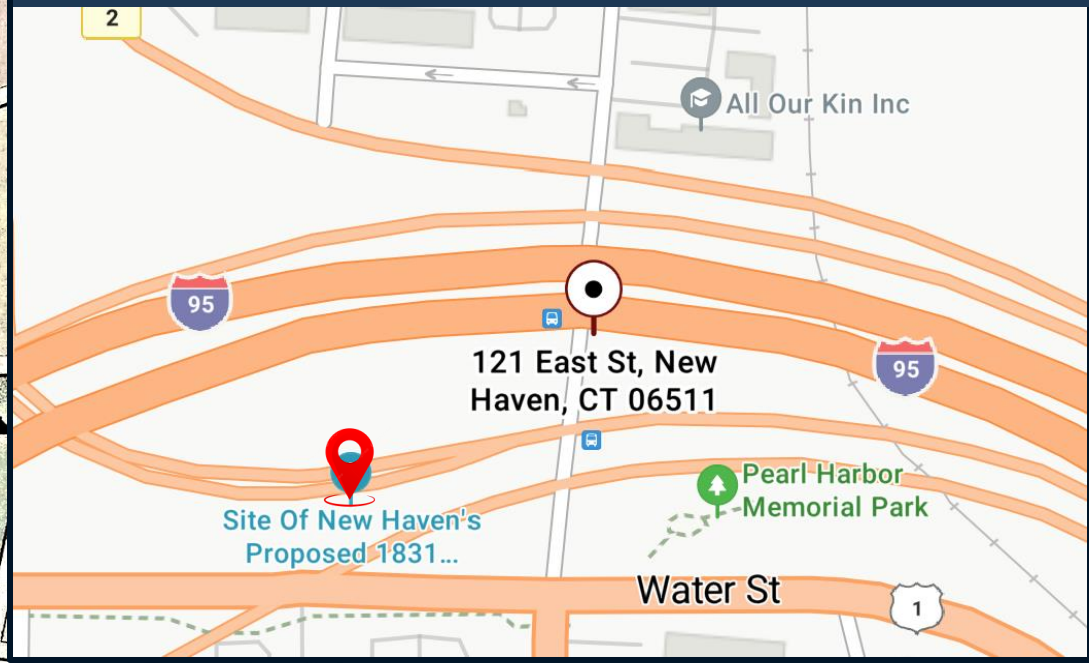
In 1831, New Haven, in a 700-4 vote, rejected what could have been the nation's first HBCU.

"The extensive establishment in New Haven formerly known as the Steamboat Hotel, and laterally as Dwight's Gymnasium...has been purchased by a Mr. Jocelyn, and is to be converted into college for Blacks." – Yale Beinecke library

Proposed



Today



History: 200 Years in the Making

1638:

Theophilus Eaton co-founder and first governor of New Haven County brought slaves

1640:

Slaves helped to build Downtown (Nine Squares) & Farmington Canal

1719:

Yale moves from Saybrook to New Haven for its sugar wealth, promises of financial gains, and campus expansion

1784:

Connecticut Passed the Gradual Abolition of 1784

1831:

Simeon Jocelyn sought to establish the FIRST Negro College (HBCU) in New Haven, but failed due to backlash

1839:

Amistad uprising happens. The captives were held and tried in federal court in New Haven, CT

1840:

CT officially abolishes slavery, becoming the LAST New England Colony to do so

1861-1865:

Civil War Occurs. All slaves around the US were freed by the Emancipation Proclamation

1865-1965:

Reconstruction to the Civil Rights Movement. HBCUs expand across the South, but so does Black Codes and Jim Crow until CRA of 1964 & Brown v BOE of 1965

Northeast is an HBCU Desert



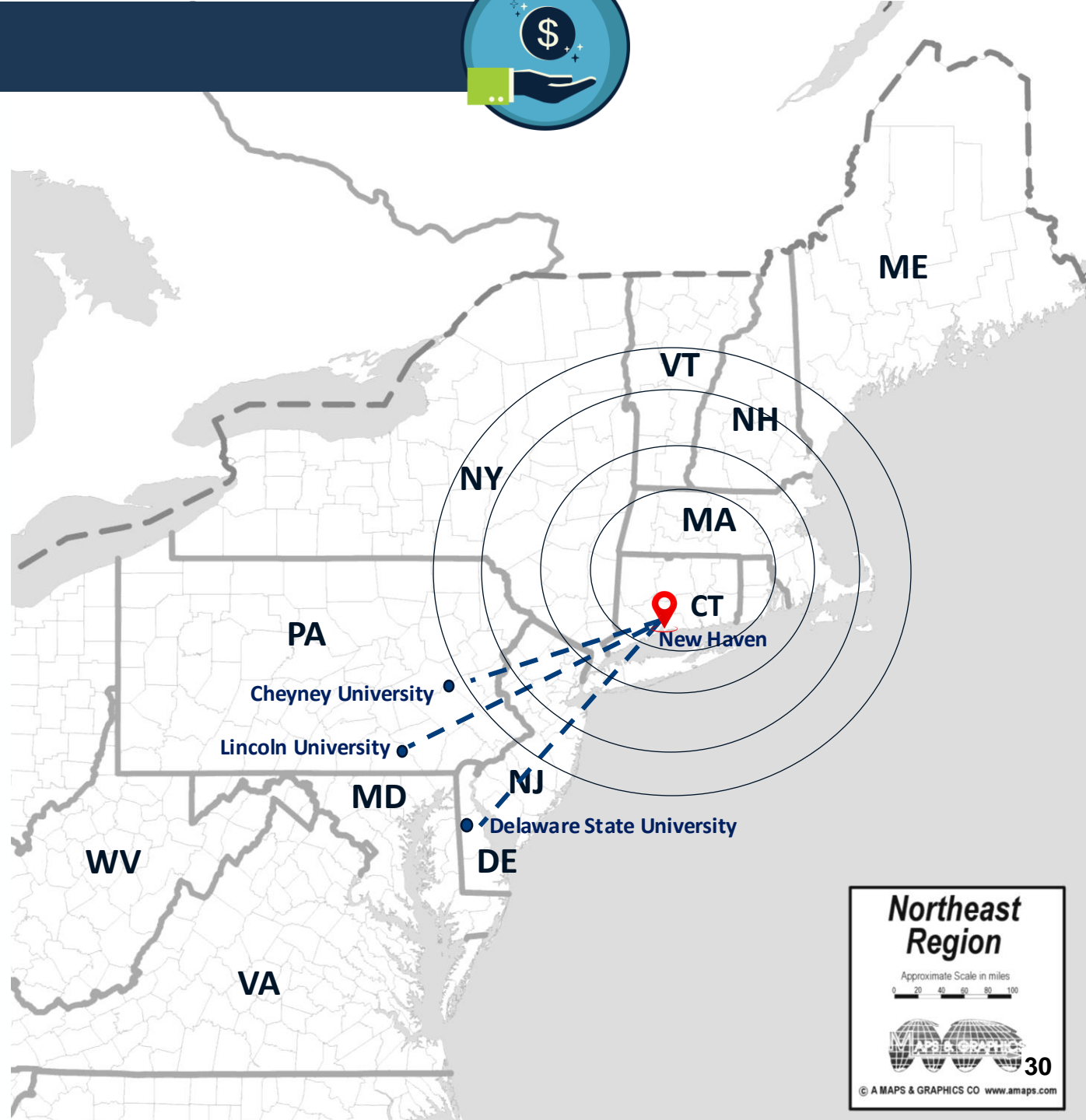
200 Years AFTER the 1st HBCU was proposed in New Haven, CT:

New England has no HBCUs

Nearest options: 200–250 miles away.

- *Cheyney – 4 hrs*
- *Lincoln – 4.2 hrs*
- *Delaware State – 4.6 hrs*

- Demand exists; distance exports talent
- 38%+ of residents hold a bachelor's or higher, 11% are without a diploma, dropping from 26% in 2000 (Vision 2034).

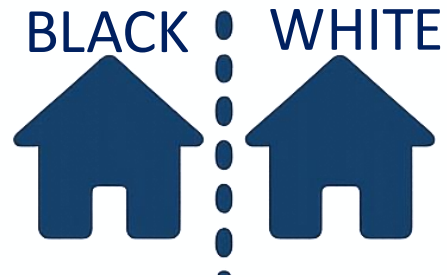


Northeast Region
 Approximate Scale in miles
 0 20 40 60 80 100

 © A MAPS & GRAPHICS CO www.amaps.com

The Case: Outcomes & Need

Senator Gary Winfield has noted, "racialized decisions [produce] racialized outcomes."
As a result of that decision:



Educational & Economic Disparities and Racial Segregation

- CT ranks **second nationally** among the most racially and economically segregated, with majority of its schools divided by housing and district lines.
- Black poverty **≈27%** in **New Haven**; more than **double the rate** of White residents (DataHaven, 2023).



Racialized Over-Incarceration

- Black residents though **11%** of CT population, are more than **40%** of the State's prison population.



Racial Wealth Gap – Barrier to Black Economic Mobility

- CT Black Poverty Rates far exceed those in the **DMV (>15%)** & **Atlanta (17%)**.
- CT Black income **≈\$32k**, but lags behind the **DMV (\$89K)** & **Atlanta (\$65K)**, and so does **homeownership** and **business ownership**.

The Solution: HBCU-Centered STEM Consortium in New Haven

Today, we propose to turn that history into a forward engine for education, good jobs, and inclusive wealth in New Haven. The Alumni Network and the City are seeking planning funds to bring an HBCU Satellite Campus hosted at SCSU, linked by cross-registration to Yale, UNH, Gateway, and other partners. The flagship HBCU will serve as a bridge pipeline for women and students of color into:

- Culturally affirming, workforce-aligned programs tied to CT's growth sectors: biotech, quantum, aerospace, health, tech.
- Cross-Registration & stackable credentials through certificates, bachelor's, and selected graduate pathways; paid co-ops; employer-backed hiring.



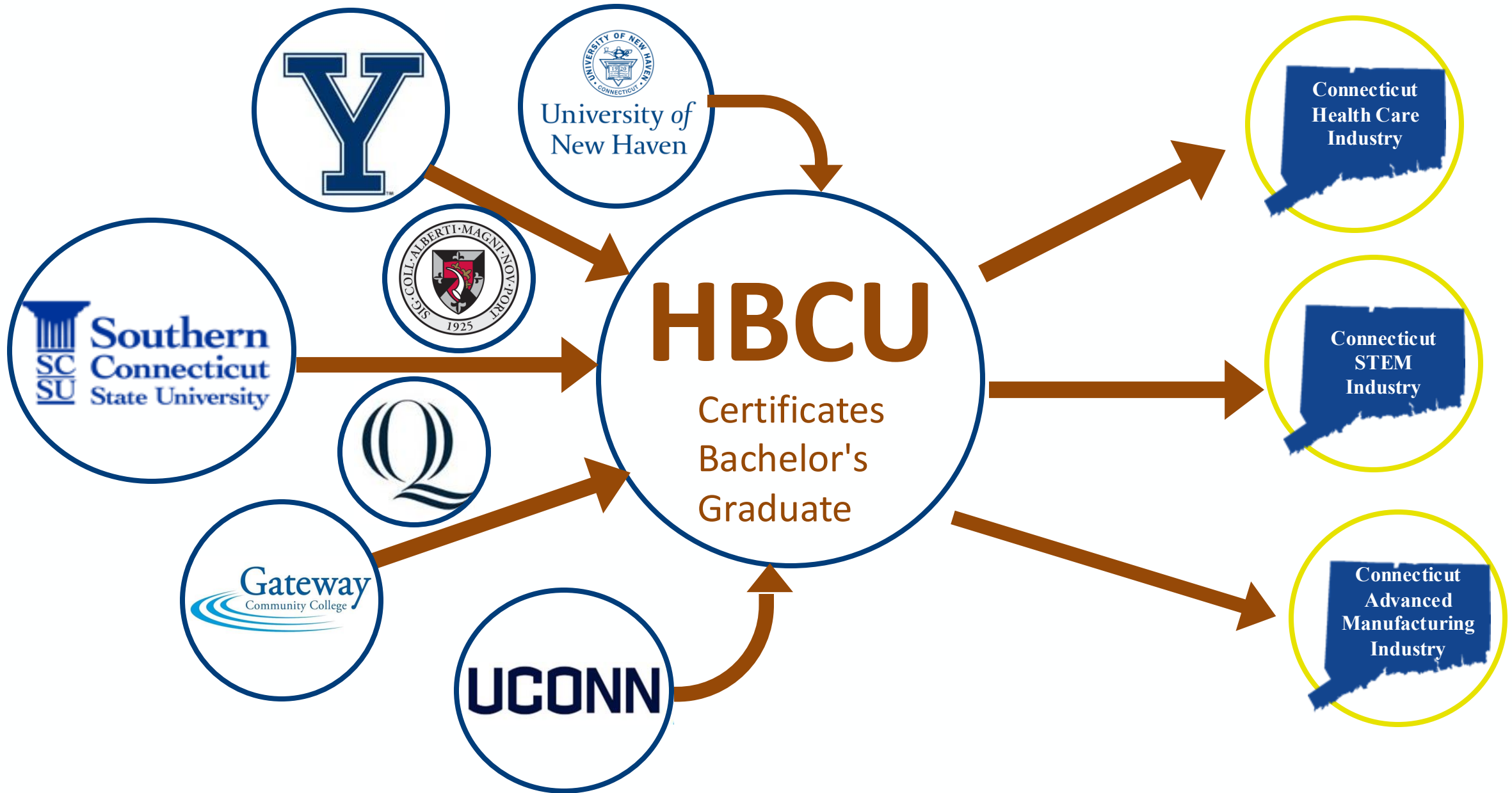
Infrastructure: Ecosystem of Higher Education & Innovation Clusters



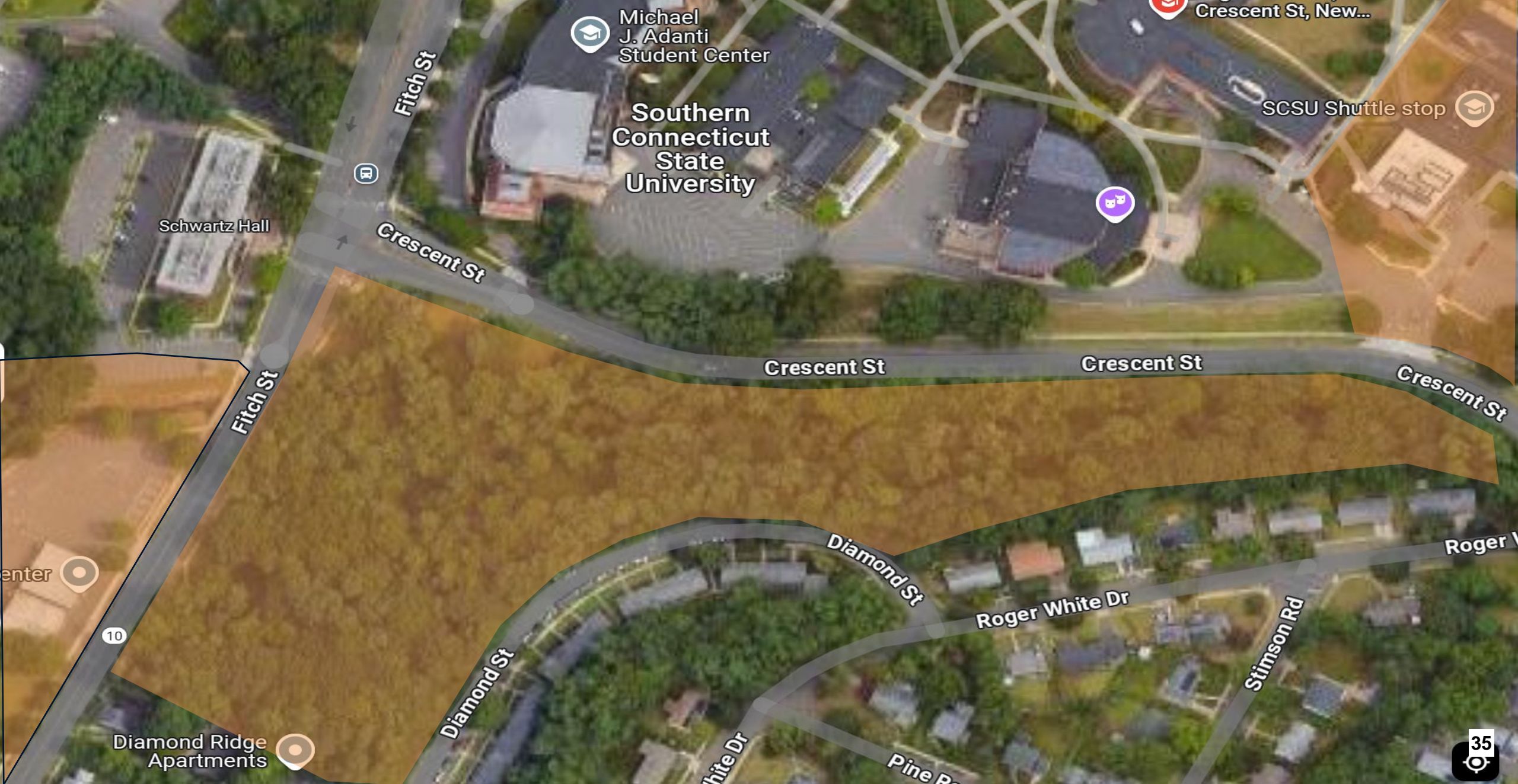
Greater New Haven already hosts **six higher education institutions**. SCSU has land and existing facilities that can be expanded and improved to support an HBCU campus and shared amenities.



1831 College Model – Northeast Consortium: 8 Colleges, 1 Commitment



HBCU: Explored Locations



HBCU X SCSU CAMPUS INNOVATION CLUSTER KEY PLAN

- 1** LYMAN PERFORMING ARTS CENTER PLAZA
- 2** ETHNIC CULTURE CENTER & MUSEUM
- 3** SOUL CAFE COFFEE AND STUDY SPACE
- 4** HBCU INNOVATION QUAD
- 5** RESEARCH & OFFICE BUILDING
3 FLOORS; 40,000 SF
- 6** INNOVATION & LAB BUILDING
4 FLOORS + 2 SUBFLOORS
50,000 SF LAB SPACE + PARKING [250 CARS]
- 7** HBCU CLOCKTOWER
- 8** THE YARD
- 9** THE BALLPARK AT SCSU
- 10** SOCCER FIELD & WETLANDS
- 11** BEAVER POND NATURE WALK
- 12** CRESCENT STREET BROOK NATURE WALK



- 13** HBCU X SCSU CAMPUS ENTRANCE MONUMENT
1. AT FITCH & CRESCENT
2. AT FOURNIER & CRESCENT







WHERE WE WANT TO GET TO



WHERE WE ARE NOW



FUTURE: WHERE WE COULD EXPAND



Kendall Square - 14 acres

- Established, Over-built*
- Anchored by Harvard and MIT*
- Cost of Living*
- MBTA connectivity*

New Haven Downtown - 1.4 acres

- Room to grow, Lab space fully leased*
- Anchored by Yale*
- Cost of Living*
- Union Station TOD*
- Quantum and Bio*

New Haven SCSU x HBCU - 11 acres

- Anchored by SCSU, HBCU, Yale*
- Cost of Living*
- Bus Rapid Transit*
- Aerospace, R&D, Quantum, Bio*

Budget:

A) Admin / Operations

<i>Staff – Program & Operations Coordinator</i>	\$60,000
<i>CRM/Data, Marketing & Operations</i>	\$15,000

B) HBCU Satellite Planning (Core)

<i>Feasibility Study: Market</i>	\$60,000
<i>Strategic Planning & Community Engagement</i>	\$80,000
<i>Early Architectural Design</i>	\$30,000

C) Events & Student Exposure (Interim Activities)

<i>HBCU Classics, Sporting Events, College Tours</i>	\$20,000
<i>College Fairs/Networking, Send-Offs (Venue/AV)</i>	\$35,000
Total Expenses	\$300,000

Timeline:

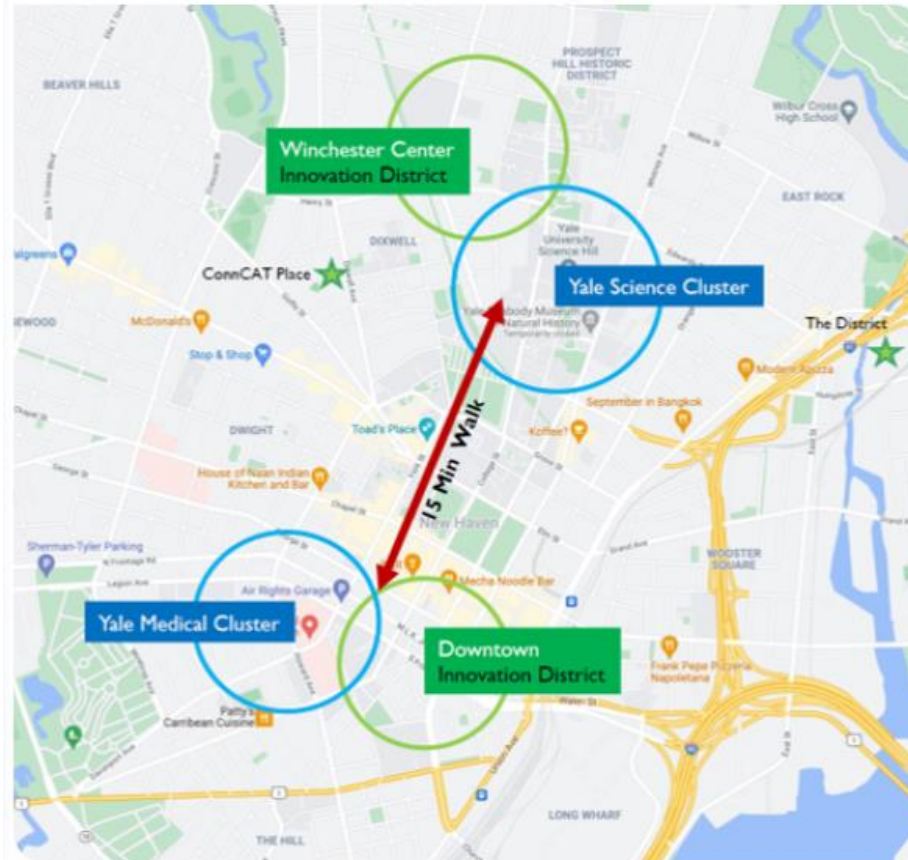
Phase	Task	2026				2027				2028			
		Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Phase 0 – Pre–Bond	Draft RFQ for feasibility + strategic planning			X	X	X							
Phase 0 – Pre–Bond	Establish Municipal + Community Task Force	X											
Phase 0 – Pre–Bond	Early scoping work (feasibility, strategic plan, engagement, visioning)	X	X	X									
Phase 0 – Pre–Bond	Pre-engagement + communications setup	X	X										
Phase 1 – Bond Approval	Funding confirmation & contracting			X	X								
Phase 1 – Bond Approval	Finalize RFQ release & vendor procurement (Coordinate with DECD PM)				X	X	X	X					
Phase 2 – Core Planning	Feasibility Study execution (market, accreditation, cost, siting)						X	X	X	X	X		
Phase 2 – Core Planning	Strategic planning + governance design							X	X	X	X	X	
Phase 2 – Core Planning	Community engagement series launches (workshops, listening sessions)						X	X	X	X	X		
Phase 2 – Core Planning	Architectural visioning (concept diagrams, adjacencies, feedback)								X	X	X	X	
Phase 3 – Early Programming	Interim HBCU programming & exposure (tours, classics, mentoring)			X							X	X	
Phase 3 – Early Programming	Draft campus concept + strategic plan completed										X	X	X
Phase 4 – Final Deliverables	Final feasibility study, strategic plan, engagement summary, rec package												X

New Haven's Strengths align with the Five Pillars of Innovation Ecosystems

- **Proximity & Density:** Dense downtown with research space
- **Connectivity & Mobility:** TOD with Union Station within ¼ of a mile
- **Public Realm & Green Space**
- **Anchor Institutions & Talent**
- **Culture of Collaboration:** Strong Public-Private Partnerships



New Haven saw **26%** of Connecticut's life science R&D job growth in Connecticut since 2013



#1

fastest growing MSA for Physical, Engineering, and Life Sciences R&D*

596%

growth in physical, engineering, and life sciences R&D **jobs** from 2018-2023

164%

more medical scientists than the national average with **56% growth** in the occupation from 2018-2023

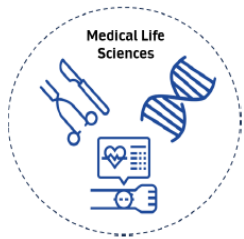
31%

biotechnology R&D job growth since 2019, supporting what is now 130 biotechnology R&D establishments

Enabling Meaningful Innovation



New Haven Core & Potential Innovation Sectors



- ~54 companies
- Between 2k and 3k employees.
- Life sciences should be viewed more broadly to consider devices, biotech, analytics, and digital health apps.
- A key development is the growth of virtual bio-product development companies and "tool" companies that may change the demand for lab space but are absorbing office space.

Digital



- ~38 companies plus another 10-12 health related digital companies
- at least 1600 employees
- Broad mix of categories from e-commerce, marketing, data science across a series of different industry verticals (education, travel, cybersecurity, etc)
- Transition of some key companies such as Assa Abloy to more digital solutions to their products.
- "every company is now a tech company"

Source: NP calculations using a variety of sources including Crunchbase.com active company database; online business directories for employee estimates, and QCEW data

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New Haven Core & Potential Innovation Sectors



Creative

- ~39 companies concentrated in architecture, advertising / digital media
- 300+ work in architecture and design
- 800+ work in arts, recreation and entertainment



Climate (potential)

- New Haven already has an existing presence in green / climate related industry
- Firms are involved in:
 - Alternative fuels (biodiesel)
 - Engineering / Consulting
 - Analytics
 - Agricultural practices
- Recent patented technology includes:
 - Patent Class Y02B - Climate change mitigation technologies related to buildings, e.g. housing, house appliances or related end-user applications
 - Y02E - Reduction of greenhouse gas [ghg] emissions, related to energy generation, transmission or distribution
 - Y02P - Climate change mitigation technologies in the production or processing of goods
 - Y02W - Climate change mitigation technologies related to wastewater treatment or waste management

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Enabling Meaningful Innovation



NIH Research Base

- New Haven remains a top 20 NIH city (rank 18 down from 16 in 2010) with \$599m in NIH Prime Awards in 2022
- New Haven added more than \$200m in prime awards over 2010 for a 51% increase which was on par with overall NIH funding growth
- New Haven in 2022 is now more than \$136m larger than Cambridge in prime awards compared to only about \$6m larger in 2010.
- New Haven represents 82% of Connecticut NIH Prime awards - the same proportion as 2010
- Of note NYC in 2022 overtook Boston as the largest recipient of NIH Prime Awards with awards nearly double that of 2010.

RANK	LOCATION	2022 FUNDING
GRAND TOTAL		\$ 36,993,042,996
1	New York	\$ 2,447,287,515
2	Boston	\$ 2,333,875,268
3	Seattle	\$ 1,375,917,161
4	Philadelphia	\$ 1,218,857,065
5	Baltimore	\$ 1,137,177,993
6	Los Angeles	\$ 1,104,024,986
7	La Jolla	\$ 1,094,517,571
8	Chicago	\$ 1,028,257,411
9	San Francisco	\$ 996,569,881
10	Houston	\$ 790,068,275
11	Durham	\$ 787,412,417
12	Pittsburgh	\$ 759,859,930
13	Atlanta	\$ 696,536,838
14	St. Louis	\$ 675,976,181
15	Palo Alto	\$ 674,132,431
16	Ann Arbor	\$ 669,586,535
17	Chapel Hill	\$ 599,794,067
18	New Haven	\$ 599,730,835
19	Nashville	\$ 520,517,696
20	Minneapolis	\$ 474,770,756

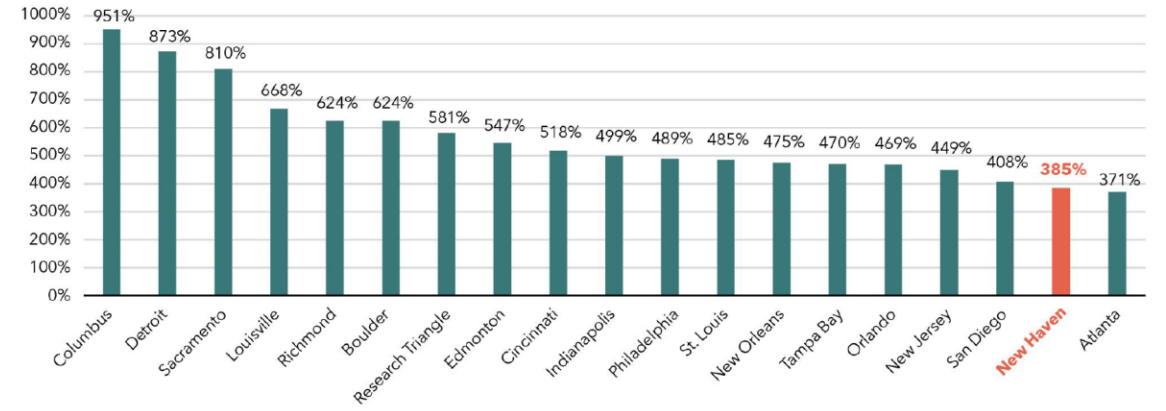
Source: NP analysis of NIH Awards data by location.
Note that rankings can fluctuate from year to year

Venture Capital Attraction

- New Haven is a top 50 market in attracting venture capital and a top 20 city in 5-year growth according to Dealroom.co

5 Year Change

Venture Capital Funding
Source: Dealroom.co



Life Sciences Venture Capital



Connecticut Universities Develop Valuable IP & Drive Investment*

- \$2.84B raised for Yale and UConn life sciences affiliates since 2019
- 100+ Active UCONN and Yale LifeScience Companies
- Yale Life Sciences IP - Yale IP based life sciences companies raised \$2.2 billion since 2019.
Arvinas (\$1.2B), Isoplexis (\$373M), Halda (\$227M), Normunity (\$182M), Simcha (\$78M), Kleo (\$51M)
- UConn Life Sciences IP and TIP - UConn startups and TIP companies raised \$672 million since 2019.
RallyBio (\$356M), EvolveImmune (\$103M), Azitra (\$65M), Thetis (\$57M), Vanessa (\$27M), Torigen (\$ 24M)

Additional raises:

- BioHaven (\$600M), Rivalia Bio (\$12.3M), Modifi Biosciences acquired by Merck for \$30 million upfront, with potential milestone payments up to \$1.3 billion.

Life Sciences

North American Biologics

Projected to reach \$345 B by 2030

CT NIH Funding

~\$787 M/year, top 5 per capita

New Haven Lab Space

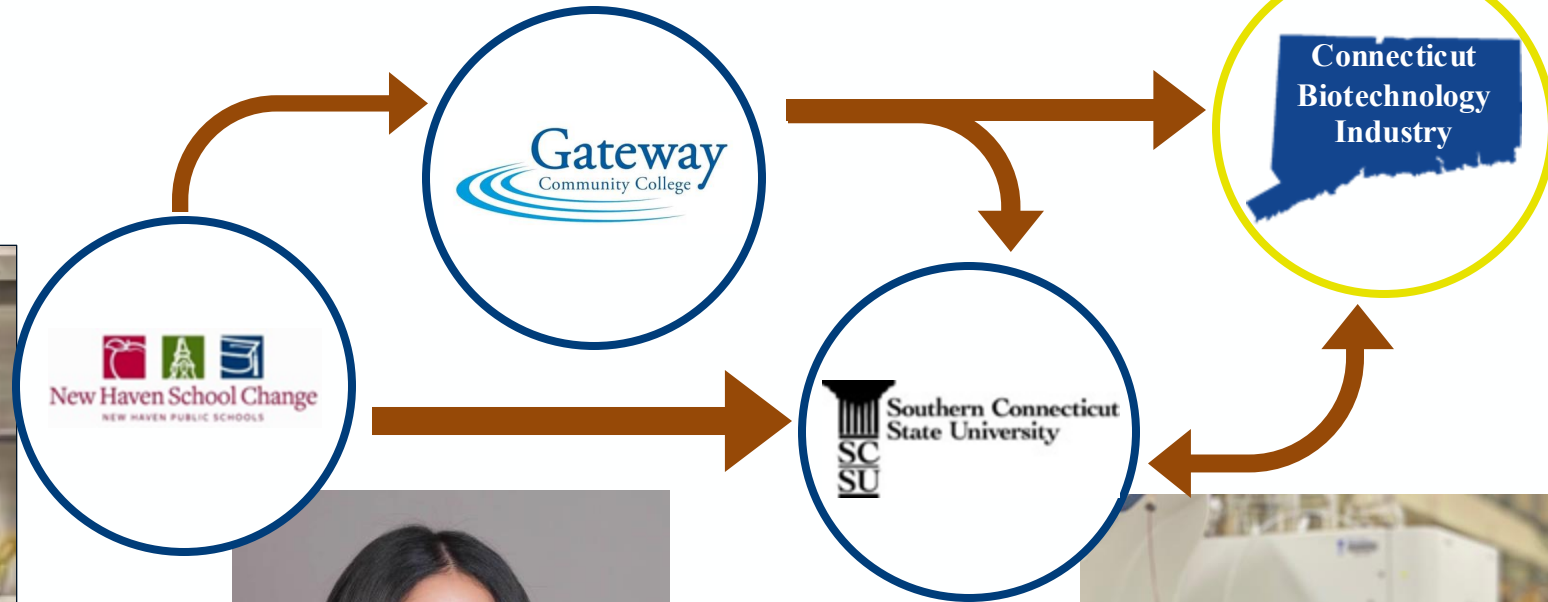
4.3% vacancy v. 25% in Boston

Quantum Computing

Global Quantum Computing Market

Valued at \$713.4 M in 2022,
projected to reach \$6.5B in 2028

Proof of Concept: Collegiate Partnership Programming - BioCity Pipeline Program into Bioscience for New Haven Public Students



THE JOHN B. PIERCE LABORATORY
Physiology and Health in the Modern Environment



Connecting Residents to Opportunity: BioPath

Talent Development

Extensive collaboration between state and local partners has created a vision to connect New Haven youth and residents with world-class learning and employment opportunities.

By partnering with innovative local companies, this initiative increases equity and prepares a resilient generation of innovators to lead New Haven's creative economy. Support for physical development needs and development of a new coordinated training delivery model will leverage existing ARP and OWS funding streams for long-term sustainability.



Thank You / Discussion

CITY OF NEW HAVEN
JUSTIN ELICKER, MAYOR
BOARD OF ALDERS

**TOGETHER
NEW HAVEN**



HBCU Planning Grant & Feasibility

The Connecticut Historically Black College & University Alumni Network (“Alumni Network”) and the City of New Haven (“City”) request \$250,000 in CIF Round 8, matched by \$50,000 from the City, to do two things: (1) complete a feasibility study and community engagement process to establish the first HBCU presence in the Northeast via a satellite campus at Southern Connecticut State University (SCSU); and (2) run immediate programming that connect CT students to HBCUs. The Alumni Network, the City and its partners are in an active concept phase, convening voices, aligning goals, and testing what is programmatically and financially achievable in New Haven’s higher-education ecosystem.

This planning effort will move the concept from ideation to a coordinated, partner-ready implementation plan and a Request for Qualifications to select an HBCU partner, drawing inspiration from San Francisco’s HBCU satellite initiative. Funding will support analysis to assess workforce demand, identify degree pathways that best align with CT’s growth sectors: biotech, quantum, aerospace, health care, and technology, and define the institutional and employer partnerships required to sustain enrollment, retention, and post-graduate employment. Deliverables include a full feasibility analysis, a structured community engagement process, early design and architectural visioning informed by public input, and a strategic plan detailing the academic model, accreditation, governance, affordability, and phased facilities plan.

To ensure no time is lost while planning advances, the Alumni Network will run a focused set of interim programs that expose Greater New Haven, and students statewide, to HBCUs now. This includes a Regional HBCU College Fair with FAFSA and scholarship clinics; a series of micro-fairs and HBCU Networking Nights in Bridgeport, Hartford, Waterbury, and New Haven; support for multi-day HBCU college tours and day trips tied to classics and sporting events; HBCU student summer send-offs. A part-time Program & Operations Coordinator will manage logistics, compliance, and volunteer support, and a lightweight CRM will track students from first contact through application and enrollment. These activities expand access immediately, stress-test partnerships and workflows, and seed the operating spine the satellite will formalize at launch.

This effort is not merely exploratory, but it is essential predevelopment work needed to shape the roadmap required to launch the Northeast’s first HBCU, a vision first proposed in New Haven in 1831 but never realized. Establishing an HBCU satellite provides CT with a generational opportunity to expand pathways into high-wage fields for historically excluded residents, honor the obligation to repair history, grow the state’s talent base, strengthen workforce competitiveness, and demonstrate leadership in racial equity at a time when many are retreating from inclusion and normalizing anti-intellectualism. This initiative positions CT to lead the nation by grounding equity in data, policy, economic development strategy, and disciplined implementation toward inclusive growth.

WHY AN HBCU?

In 1831, on land now occupied by the I-95/I-91 interchange, New Haven nearly became home to what would have been the nation’s first Black college—decades before Howard, Spelman, Morehouse, or even Cheyney (which is the recognized first HBCU established in 1837). New Haven’s freemen rejected the proposal by a 700–4 vote, citing reasons in town-meeting resolutions that were explicitly racist and protectionist. The decision emboldened local opponents of Black education, sparking riots and violence against Black residents and white abolitionists, and helped set the stage for Connecticut’s 1833 “Black Law.” That law enabled the prosecution that ultimately closed Prudence Crandall’s Black school in Canterbury, CT, a case later cited in arguments for the Dred Scott decision of 1857. In short, New Haven’s refusal to establish the college set back civil rights for generations. As a result, the Northeast never developed an HBCU system, leaving generations of Black residents without a regional institution dedicated to their advancement. The result was a century-long gap in access to education and the professional, cultural, and economic mobility that HBCUs later fostered across the Mid-Atlantic and the South.

As Senator Gary Winfield has noted, “racialized choices [produce] racialized outcomes” (CT Mirror, 2023). The legacy of the 1831 rejection is still visible today in measurable disparities. Black residents though only 11% of CT’s population, account for more than 40% of its prison population—one of the largest racial incarceration gaps in the nation (CT Mirror, 2023; Prison Policy Initiative, 2022). CT ranks second nationally on the Census Gini Index for income inequality, and its Bridgeport–Stamford metro area is among the most unequal in the country. Despite a long-standing racial imbalance law, the state’s schools remain among the most racially and economically segregated, divided by housing and district lines (The Civil Rights Project, 2023).

These educational inequities drive persistent economic divides. Nearly 27% of Black New Haven residents live below the poverty line; more than double the rate of White residents (DataHaven, 2023). By contrast, Black poverty in metro Atlanta is about 17%, and in Prince George’s County, Maryland—part of the D.C. metro area—it falls to the low teens (Pew Research Center, 2021). Both regions are anchored by robust HBCU ecosystems that stabilize families and expand opportunity. Likewise, the Black Median household income in CT is just \$32,000, compared to roughly \$65,000 in Atlanta and \$89,000 in the D.C. metro (Pew Research Center, 2021). Black homeownership in CT stands at 39%, versus nearly 50% in those same regions (Urban Institute, 2022). The business landscape reveals an even sharper gap: only about 2% of CT businesses are Black-owned, while in metro Atlanta, Black entrepreneurs own 8.8% of all businesses, the highest share in the nation (Annual Business Survey, 2021; Atlanta Journal-Constitution, 2024).

New Haven, a city defined by education, hosts six major colleges and universities within close proximity, none of which are historically Black. Nearly two centuries after 1831, there is still no HBCU in New England. The nearest institutions, in Pennsylvania and Delaware, are 190

to 250 miles away. For students seeking an HBCU experience, or simply a setting where they are not a minority, that distance creates financial and logistical barriers, driving talent out of the region. Employers have long emphasized that large, diverse, and readily available talent pools drive corporate location decisions. GE's move to Boston and Amazon's HQ2 selections illustrate that companies choose regions where hiring is easy and innovation networks are strong. An HBCU presence in New Haven would directly address this gap by cultivating new STEM, education, health, and policy professionals, anchoring industry partnerships, and retaining graduates. It aligns equity goals with economic growth.

CT's growth sectors face persistent talent shortages. For example, engineering and technology roles are projected to outpace available labor, and life sciences jobs have grown far faster than the overall market, and thus employers continue to struggle to hire specialized talent. At the same time, Black representation remains disproportionately low; only 6–9% in STEM and roughly 2% in architecture and aerospace (Pew Research Center, 2021; NESBE, 2020). Establishing an HBCU in New Haven would transform the state's research and industry strengths into a targeted, equitable talent pipeline. By aligning degree and certificate programs with employer demand and curating pathways to post-graduation employment through paid apprenticeships and internships, such a campus would broaden access to high-demand fields, supply employers with the skills they need, and achieve the dual objective of diversifying STEM while strengthening Connecticut's competitiveness through homegrown talent.

HBCUs are proven economic engines. Nationally, they generate an estimated \$16.5 billion annually, support more than 136,000 jobs, and increase alumni lifetime earnings by \$130–146 billion (United Negro College Fund, 2017). Beyond education, HBCUs fuel tourism, business growth, and civic pride through recurring cultural events. Howard University's homecoming generates roughly \$50 million in annual spending, while Atlanta's combined HBCU homecomings produce about \$80 million. Similar events in Durham, North Carolina, and Tallahassee, Florida, contribute millions more to local economies each year (Reuters, 2016; WayMaker Journal, 2019; City of Durham, 2019). These recurring events, and the alumni and enterprises they inspire, create enduring economic engines that grow year after year. Each graduating class contributes not only a skilled workforce but also a base of consumers, homeowners, and entrepreneurs.

Thus, launching an HBCU satellite campus in New Haven is both a moral obligation and a pragmatic economic development strategy. It repairs a historic wrong while building the diverse, high-skill workforce that employers need. By combining academic innovation, cultural inclusion, and workforce alignment, New Haven can become the Northeast hub for HBCU excellence, producing jobs, building wealth, advancing racial equity, and ensuring that statewide prosperity is shared. This initiative is not only about education. It completes a story nearly two centuries in the making and secures a more inclusive and competitive future for CT.

BUDGET

<u>Budget</u>	<u>Cost</u>
A) Admin/Operations	
<i>Staff – Program & Operations Coordinator (0.50–0.75 PTE incl. fringe)</i>	\$ 60,000
<i>CRM/Data, Outreach & Marketing, Insurance/Compliance</i>	\$ 15,000
B) HBCU Satellite Planning (Core)	
<i>Feasibility Study (market, academic, financial, accreditation scan)</i>	\$ 80,000
<i>Strategic Planning, Coordination & Community Engagement Consultants</i>	\$ 60,000
<i>Early Architectural Design (visioning/community engagement boards)</i>	\$ 30,000
C) Events & Student Exposure (Interim)	
<i>HBCU Classics/Sporting Events/College Tours (tickets, travel, buses)</i>	\$ 20,000
<i>College Fairs/Networking Micro-Fairs/ Send-Offs (venues/AV/security)</i>	\$ 35,000
All Total Expenses	\$ 300,000
 <u>Expenses</u>	 \$ 300,000
 <u>Income</u>	
DECD	\$250,000
City of New Haven	\$50,000
 TOTAL INCOME	 \$300,000
 NET	 \$0