



CITY OF NEW HAVEN

JUSTIN ELICKER, MAYOR

165 Church Street
New Haven, Connecticut 06510
T: 203.946.8200 F: 203.946.7683
www.CityofNewHaven.com



December 18, 2023

Zoë Gluck
337 Alden Avenue, Apt. 7
New Haven, CT 06515

Dear Ms. Gluck:

Pursuant to the authority vested in me per Section #63, Article XI of the Revised City Charter, I hereby submit your name for appointment to the Commission on Equal Opportunities. This appointment has become effective upon the Honorable Board of Alders' approval and expires on January 8, 2025.

I am confident you will serve the citizens of New Haven in a most conscientious and productive manner. It is my hope that your tenure on this Commission will provide you with a rewarding and gratifying experience in public service.

Very truly yours,

A handwritten signature in blue ink, appearing to read "Justin Elicker".

Justin Elicker
Mayor

CC: Sean Matteson, Chief of Staff
Michael Piscitelli, Economic Development Coordinator
Nichole Jefferson, Executive Director, Commission on Equal Opportunities
Office File